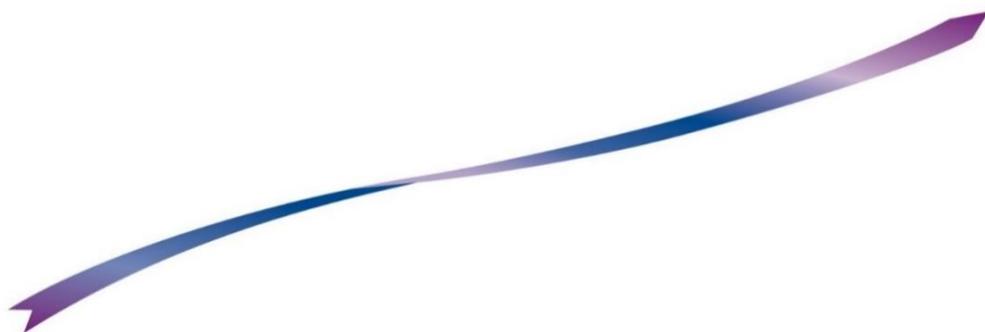




Budget 2023 to 2024



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WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R1000	Salaries - Basic Pay	SAL	24,068,937
R1001	Salaries - Employers National Insurance	SAL	2,453,647
R1002	Salaries - Other Pay	SAL	170,178
R1003	Salaries - Overtime	SAL	285,415
R1006	Salaries - Employers Superannuation	ERS	6,133,047
R1808	Trade Union Expenses	SAL	0
R3400	Car Allowances	SAL	144,632
R3401	Essential User Lump Sum	SAL	130,728
R3404	Lease Cars - Lease Charges	GEN	41,680
R9122	Employee Contribution for leased cars	GEN	-21,490
R1010	Salaries - Vacancy Savings	VAC	-927,804
R1008	BUDGET ONLY - Incremental Advancement	ZERO	0
	Totals as per Salary Budgets		32,478,970
R1005	Salaries - Statutory Sick Pay	SAL	0
R1007	Salaries - Apprenticeship Levy	SAL	108,002
R1030	Salaries - Project Efficiencies	SAL	-430,000
R1080	Capitalised Salaries	SAL	-37,207
R1100	Agency Staff	GEN	128,050
R1101	Seconded Staff Costs	GEN	31,000
R1102	COVID-19 Agency Staff: Surge Enforcement	GEN	0
R1104	COVID-19 Agency Staff: Local Outbreak Control Plan	GEN	0
R1106	COVID-19 Agency Staff: System Enforcement	GEN	0
R1107	COVID-19 Agency Staff: COMF £225k	GEN	0
R1400	Medical Fees	GEN	0
R1401	Officers Professional Subscriptions	GEN	26,023
R1402	Gratuities	GEN	1,000
R1500	Staff Advertising Costs	GEN	1,000
R1501	Recruitment & Interview Expenses	GEN	3,100
R1502	Staff CRB Police Checks	GEN	150
R1805	Child Care Voucher - Service Charge	GEN	500
R1806	Staff Welfare Costs	GEN	30,000
R1807	Drug & Alcohol Abuse Initiatives	GEN	4,000
R3402	Bicycle Allowance	GEN	0
R3403	Disturbance Travel Allowance	SAL	800
R4610	Subsistence	GEN	1,000
R1301	Pension Costs - Early Retirements	GEN	136,500
R1410	Insurance - Employees	INS	73,276
R1600	Professional Development Training	GEN	49,700
R1650	Corporate Training Costs	GEN	48,000
R1700	Compensation for Loss of Office	GEN	0
R1900	Annual Contribution to Employee Reserves	GEN	0
R3300	Public Transport	GEN	1,750
	Total Other Employee Costs		176,644

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
	TOTAL EMPLOYEE COSTS		32,655,614
R1411	Insurance - Public Liability	INS	74,717
R2800	Insurance - Premises Premium	INS	304,695
R2801	Insurance - Premises	INS	22,384
R3500	Insurance - Vehicles	INS	132,332
R2100	Electricity	ELEC	1,794,450
R2101	Gas	UTIL	228,733
R2106	Decarbonisation Savings	GEN	-112,500
R2300	Business Rates	BR1	1,801,771
R2400	Water Services	UTIL	111,637
R2001	R & M of Fixtures & Fittings	GEN	2,200
R2002	R & M of Buildings	GEN	2,286,600
R2003	R & M of Plant & Equipment	GEN	151,259
R2004	R & M of Play Areas	GEN	81,700
R2005	Grounds Maintenance - Contract	GEN	105,792
R2006	Grounds Maintenance - Additional Works	GEN	233,313
R2008	R & M of Buildings Rechargeable	GEN	87,500
R2009	Grounds Maintenance - Water Features	GEN	20,000
R2105	Wood Fuel	UTIL	12,838
R2200	Rent	GEN	4,500
R2201	Room/Hall Hire Costs	GEN	5,300
R2202	Property Rental	GEN	89,434
R2203	Property Leases	GEN	4,000
R2205	Service Charges	GEN	244,150
R2301	Council Tax	GEN	14,000
R2302	Bid 4 Bury/Nkt Charges	GEN	30,860
R2620	Internal Room/Hall Hire Recharge	GEN	0
R2700	Facility Services	GEN	1,307,912
R2701	Window Cleaning	GEN	1,000
R2702	Pest Control	GEN	0
R2704	Refuse Collection	GEN	0
	TOTAL PREMISES COSTS		9,040,577
R3000	Vehicle Fuel	FUEL	1,115,352
R3004	Road Fund Licence	GEN	47,688
R3005	MOT & HGV Tests	GEN	12,362
R3007	Oil & Grease	GEN	4,550
R3008	Tyres	GEN	106,297
R3009	Spare Parts	GEN	357,715
R3010	Valeting / Steam Cleaning	GEN	2,750
R3013	Spare Parts - External	GEN	20,000
R3014	HVO Fuel Implementation Costs	GEN	100,000
R3020	Vehicle Maintenance - Contract	GEN	57,852
R3022	Vehicle Maintenance - Repairs	GEN	0
R3024	Vehicle Maintenance - Servicing	GEN	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R3025	Workshop Waste Disposal	GEN	2,000
R3026	Vehicle Telematics Charges	GEN	18,463
R3090	Shared Services Income - Transport	GEN	0
R3200	Hire of Taxis	GEN	3,000
R3201	Hire of Plant	GEN	24,000
R3203	Hire of Other Vehicles	GEN	21,749
R3405	Lease Cars - Accident Repairs	GEN	0
	TOTAL TRANSPORT COSTS		1,893,778
R4000	Tools & Equipment - Purchase	GEN	298,840
R4001	Tools & Equipment - Hire	GEN	9,850
R4003	Tools & Equipment - R & M	GEN	312,076
R4005	Furniture - Purchase & Repairs	GEN	11,796
R4006	Materials - Grounds Maintenance	GEN	5,500
R4007	Materials - Waste & Cleansing	GEN	770
R4008	Materials - Culture & Heritage	GEN	3,220
R4010	Materials - General	GEN	158,923
R4012	COVID-19 Safer Places Expenditure	GEN	0
R4013	COVID-19 SIGIF Expenditure	GEN	0
R4015	Purchase of Goods for Resale	GEN	60,130
R4016	Purchase of Signs	GEN	14,500
R4017	Purchase of Trees & Plants	GEN	20,500
R4018	Purchase of Livestock Feed	GEN	3,000
R4020	Events - Equipment	GEN	2,800
R4021	Staff Wellbeing Initiatives	GEN	23,500
R4022	White Goods - Purchase and Repairs	GEN	1,000
R4030	Supplies & Services - Project Efficiencies	GEN	-270,000
R4031	Net Zero Revenue Fund Return	GEN	-100,000
R4032	Project Costs - Miscellaneous	GEN	50
R4100	Catering	GEN	35,710
R4101	Catering - Hospitality	GEN	20,000
R4200	Uniform and Protective Clothing	GEN	44,387
R4201	Uniforms	GEN	0
R4202	Laundry Expenses	GEN	6,340
R4300	External Printing	GEN	37,300
R4301	Printing Consumables	GEN	11,800
R4304	Photocopiers	GEN	28,000
R4308	Stationery	GEN	15,328
R4309	Publications	GEN	54,010
R4310	Leaflets & Brochures etc	GEN	0
R4317	Advertising	GEN	39,190
R4400	Services - Professional Fees	GEN	329,425
R4401	Services - Fees and Charges	GEN	197,319
R4402	Services - Special Events	GEN	98,927
R4403	Services - Bank Charges	GEN	162,000
R4404	Services - External Audit Fees	GEN	109,163

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R4405	Services - Promotion & Marketing	GEN	89,605
R4406	Services - Legal/Court Fees	GEN	65,000
R4407	Services - CRB Police Checks	GEN	1,000
R4409	Services - Consultation	GEN	0
R4411	Services - Feasibility Services	GEN	0
R4412	SLA Costs	GEN	365,828
R4413	Services - Design	GEN	1,000
R4414	Neighbourhood Plan Costs	GEN	0
R4415	Services - Health Care Support	GEN	0
R4430	Local Plan Expenditure	GEN	205,551
R4500	Telecoms - Corp. Phone System Equipment Purchase	GEN	0
R4501	Telecoms - Corp. Phone System Repair & Maint.	GEN	40,452
R4502	Comms - Social Media	GEN	4,800
R4503	Comms - Postages	GEN	100,000
R4504	Telecoms - Landline Call Charges	GEN	36,563
R4507	Mobile Phones - Equipment Purchase & Call Charges	GEN	73,572
R4530	Computing - Purchase of Hardware	ICT	20,934
R4531	Computing - Purchase of Infrastructure Software	ICT	465,243
R4532	Computing - Consumables	ICT	26,372
R4533	Computing - Repair and Maint	ICT	53,046
R4534	Computing - Maint Agreements	ICT	520,459
R4535	Computing - Purchase of Business Software	ICT	0
R4537	Computing - Internet Connectivity	ICT	114,480
R4538	Computing - Website	ICT	16,413
R4540	ICT Hardware Funded from Reserve	ICT	235,040
R4550	Special Responsibility Allowances	SAL	135,521
R4551	Members Allowances	SAL	438,455
R4553	Public/Civic Functions	GEN	8,000
R4554	Civic Regalia & Insignia	GEN	970
R4555	Mayor's/Chairman's Allowance	GEN	5,000
R4556	Members Training, Conferences & Seminars	GEN	4,000
R4557	Elections Printing & Postage	GEN	60,000
R4602	Election Expenses	GEN	200,000
R4611	Conference, Seminar & Misc Course Costs	GEN	121,920
R4700	Grants	GEN	180,151
R4701	Subscriptions	GEN	120,650
R4702	Management Fees	GEN	14,705
R4703	Contributions	GEN	463,855
R4705	Drainage Board Precepts	CPI	107,000
R4709	COVID-19 Self Isolation Payments	GEN	0
R4710	Locality Budgets	GEN	179,200
R4711	Community Chest Grants	GEN	513,406
R4713	Council Tax Rebate Grant Payments	GEN	0
R4720	COVID-19 Additional Restrictions Payments	GEN	0
R4731	COVID-19 Additional Restrictions Grant (Closed)	GEN	0
R4732	COVID-19 Additional Restrictions Grant (Open)	GEN	0
R4733	COVID-19 Additional Restrictions Grant	GEN	0
R4734	COVID-19 Additional Restrictions Grant	GEN	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R4735	COVID-19 Additional Restrictions Grant	GEN	0
R4800	Accommodation Costs	GEN	240,000
R4801	Commission	GEN	10,706
R4802	Royalty/Performing Rights Society Payments	GEN	49,900
R4803	Artistes/Performers Fees	GEN	1,083,000
R4804	Licence Fees	GEN	14,108
R4808	Refunds	GEN	1,940
R4809	Homeless - Prevention Costs	GEN	84,940
R4810	Expenditure funded from S106 Monies	GEN	0
R4814	WSLP Liability	GEN	30,000
R4815	Domestic Abuse SCC	GEN	0
R4816	Artists Accommodation Costs	GEN	6,200
R4817	Temporary Accommodation Costs	GEN	194,000
R4819	Homeless - Prevention Grant	GEN	0
R4820	Household Support Fund	GEN	0
R4821	Medical Reports	GEN	3,000
R4861	Insurance - Excesses	GEN	20,000
R4880	Miscellaneous Expenses	GEN	36,118
R4980	Increase in Provision for Bad Debts	GEN	100,000
	TOTAL SUPPLIES AND SERVICES COSTS		8,607,457
R5001	TPP - Waste Tipping Charges	GEN	1,308,850
R5002	TPP - Waste Collection	GEN	15,750
R5003	TPP - Recycling Contract	GEN	66,000
R5004	TPP - Recycling Disbursements	GEN	45,000
R5005	TPP - Street Cleansing	GEN	0
R5006	TPP - Noise Control	GEN	2,000
R5007	TPP - Dog Services	GEN	36,000
R5008	TPP - Agency Fees	GEN	150,000
R5011	TPP - CCTV	GEN	4,091
R5012	TPP - Event Security	GEN	17,000
R5013	TPP - Security	GEN	58,688
R5020	TPP - Other	GEN	1,028,434
R5021	TPP - Traffic Management	GEN	0
	TOTAL THIRD PARTY PAYMENTS		2,731,813
R6200	Rent Allowances	GEN	25,005,519
R6201	Non-HRA Rebate Temporary Accommodation	GEN	726,000
R6230	Discretionary Benefits	GEN	168,976
	TOTAL TRANSFER PAYMENTS		25,900,495
R2600	Operational Buildings Recharge - Offices	ZERO	1,849,470
R2610	Operational Buildings Recharge - Depots	ZERO	1,168,772
R2621	Other Internal Recharges	ZERO	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R9997	Internal Recharges - Operational Buildings	ZERO	-3,018,242
R2706	CCTV Operational Charge	ZERO	103,642
R9996	Internal Recharges - CCTV	ZERO	-103,642
R2725	Waste & St. Cleansing - Operational Charge	ZERO	56,558
R2750	Grounds Maintenance - Operational Charge	ZERO	2,102,842
R3050	Vehicle Workshop - Operational Charge	ZERO	590,505
R9998	Internal Recharges - Operational Services	ZERO	-2,749,904
R7000	Support Service Recharge - HR & Payroll	ZERO	948,389
R7001	Support Service Recharge - Central Training	ZERO	436,843
R7002	Support Service Recharge - Health & Safety	ZERO	333,809
R7003	Support Service Recharge - Policy	ZERO	775,144
R7004	Support Service Recharge - Communications	ZERO	439,051
R7005	Support Service Recharge - Customer Services	ZERO	0
R7006	Support Service Recharge - Legal Services	ZERO	685,395
R7007	Support Service Recharge - Resources & Performance	ZERO	1,449,280
R7008	Support Service Recharge - ICT	ZERO	0
R7009	Support Service Recharge - Internal Audit	ZERO	314,576
R7010	Support Service Recharge - Anglia Revenues Partnership	ZERO	2,523,919
R7011	Support Service Recharge - Property Services	ZERO	1,272,019
R7014	Support Service Recharge - Facilities and Support	ZERO	380,553
R7015	Support Service Recharge - Customer and Digital Services	ZERO	3,057,333
R7030	Central Services - Courier & Post	ZERO	68,016
R7031	Central Services - Printing & Copying	ZERO	107,985
R7060	Central Recharges - Corporate Services	ZERO	950,375
R9999	Internal Recharges - Support Services	ZERO	-13,742,690
	TOTAL INTERNAL RECHARGES		-2
R1300	IFRS Accumulated Absences	ZERO	0
R1305	IAS19 Pension Adjustment	ZERO	0
R1390	Pension Fund Interest Costs	ZERO	0
R1391	Expected Return on Pension Assets	ZERO	0
R4740	REFFCUS - Grant Expenditure	ZERO	0
R8000	Depreciation	ZERO	7,889,458
R8005	Reverse Depreciation from GF to CAA	ZERO	-7,889,458
R8110	Revaluation Loss	ZERO	0
R8111	Reverse Revaluation Loss	ZERO	0
R8114	Asset Disposal - NBV	ZERO	0
R8115	Gain/Loss on Disposal of Assets	ZERO	0
R9020	REFFCUS Grant Released to Revenue	ZERO	0
R9503	Share Revaluations	ZERO	0
R9832	Collection Fund - IFRS Council Tax YE Adjustment	ZERO	0
R9833	Collection Fund - IFRS NNDR YE Adjustment	ZERO	0
	TOTAL CAPITAL COSTS		0
R9000	Government Grants Within AEF	ZERO	-431,631

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R9001	Government Grants Outside AEF	ZERO	-24,605,430
R9003	COVID-19 LA Support Grant	ZERO	0
R9005	COVID-19 Job Retention Scheme Grant	ZERO	0
R9006	COVID-19 Sales, Fees & Charges (SFC) Compensation	ZERO	0
R9008	COVID-19 Surge Enforcement Funding	ZERO	0
R9009	COVID-19 Self Isolation Payments Funding	ZERO	0
R9010	Other Grants	ZERO	-7,000
R9011	COVID-19 Additional Restrictions Funding	ZERO	0
R9013	COVID-19 Test and Trace Grant	ZERO	0
R9014	COVID-19 Re-opening High Streets Safety Fund	ZERO	0
R9017	COVID-19 Clinically Extremely Vulnerable (CEV) Funding	ZERO	0
R9021	Other Capital Grant Released to Revenue	ZERO	0
R9023	COVID-19 System Enforcement	ZERO	0
R9025	COVID-19 Suffolk Inclusive Growth Investment Funding (SIGIF)	ZERO	0
R9026	COVID-19 Contain Outbreak Management Fund 21-22	ZERO	-54,333
R9027	COVID-19 Health Protection Board Suffolk Outbreak Mgt Staff	ZERO	0
R9028	COVID-19 West Suffolk Alliance Vaccination	ZERO	0
R9029	COVID-19 HPB Suffolk Outbreak 2022-23	ZERO	0
R9041	Flexible Homelessness Support Grant	ZERO	-677,920
R9043	Rough Sleeping Initiative (RSI) Grant	ZERO	-468,875
R9050	Rent Rebate Subsidy	ZERO	-580,800
R9051	Discretionary Rent Allowance	ZERO	-168,976
R9052	Council Tax Rebate Grant Funding	ZERO	0
R9150	NDR Allowance	ZERO	-245,044
	TOTAL GOVERNMENT & OTHER GRANTS		-27,240,009
R9200	Sales - General	FEES	-108,773
R9201	Fees - Pre-Application Income	FEES	-124,484
R9202	Sales - Advertising Space	FEES	-37,400
R9203	Sales - Scrap Materials	FEES	-117,481
R9204	Sales - Feed-in Tariffs	FEES	-585,070
R9205	Sales - Souvenir/Tourism Goods	FEES	0
R9206	Sales - Tickets	FEES	-1,528,998
R9208	Sales - Catering	FEES	0
R9209	Sales - Surplus Vehicles & Plant	GEN	-20,000
R9210	Sales - Other	FEES	-13,177
R9211	Sales - Solar Income	GEN	-3,220,000
R9212	Sales - Fuel Energy Income	FEES	-104,560
R9214	Fees - Planning Performance Agreement	FEES	0
R9215	Sales - Battery Energy Storage System (BESS)	FEES	-24,000
R9216	Sales - Renewable Heat Incentive (RHI)	FEES	-40,000
R9217	Sales - Electric Vehicle Charges	FEES	-5,000
R9220	Sales - Commission	FEES	-64,014
R9221	Sales - Catering Commission	FEES	-199,055
R9222	Sales - Ticket Booking Fees	GEN	-100,000
R9223	Sales - Apex Membership	GEN	-25,000

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R9300	Fees - Planning Application	GEN	-1,500,000
R9301	Fees - Building Regulations	FEES	-374,390
R9302	Fees - Refuse Collection & Disposal	FEES	-4,621,582
R9304	Fees - Car Parking	GEN	-7,329,874
R9305	Fees - Land Charges	FEES	-222,256
R9306	Fees - Cemetery	FEES	-188,700
R9307	Fees - Licensing	GEN	-26,612
R9308	Fees - Leisure Services	FEES	-451,803
R9309	Fees - Markets	GEN	-260,700
R9310	Growth Income Assumptions	GEN	-1
R9311	Fees - Administration	FEES	-121,000
R9312	Fees - General Landscapes	FEES	-126,000
R9313	Fees - Grasscutting	FEES	0
R9317	Fees - Collection of Stray Dogs	FEES	0
R9320	Fees - Licensing - Hackney Vehicle	FEES	-42,781
R9321	Fees - Licensing - Private Hire Vehicle	FEES	-66,585
R9322	Fees - Licensing - Combined Drivers	FEES	-73,869
R9323	Fees - Licensing - Operators	FEES	-8,180
R9324	Fees - Environmental Permitting	FEES	-20,855
R9325	Fees - Licensing - Premises	GEN	-130,000
R9326	Fees - Licensing - Personal	GEN	-3,500
R9327	Fees - Licensing - Club Premises	GEN	-8,000
R9328	Fees - Licensing - Gambling	GEN	-25,000
R9330	Fees - Replacement Bins	GEN	-17,500
R9331	Fees - Licensing - Sex Establishments	GEN	-1,400
R9332	Fees - Licensing - Street Trading and Vending	GEN	-19,000
R9333	Fees - Licensing - Scrap Metal	FEES	-1,550
R9334	Fees - Commercial EH - Skin Piercing	FEES	-7,100
R9335	Fees - Commercial EH - Animals	FEES	-17,300
R9350	COVID-19 Fixed Penalty Notices	GEN	0
R9360	Fees - CCTV	GEN	-156,178
R9380	Fees - Service Level Agreements	FEES	-998,382
R9390	Fees - Other	FEES	-871,000
R9400	Rents - Industrial Units	GEN	-2,626,780
R9401	Rents - Garages	GEN	-9,050
R9402	Rents - Shops	GEN	-1,949,400
R9403	Rents - Land	GEN	-1,035,293
R9404	Rents - Other Property	GEN	-484,466
R9405	Rents - Way leaves	GEN	-7,000
R9407	Industrial Units - Service Charges	GEN	0
R9408	Rents - Offices	GEN	-196,780
R9409	Lease Surrender Premium	GEN	0
R9410	Rents - Temporary Accommodation	GEN	-535,271
R9411	Service Charges - Temporary Accommodation	GEN	-23,600
	TOTAL FEES, CHARGES & SALES INCOME		-30,875,750

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R9100	Contributions - Suffolk County Council	GEN	-367,250
R9102	Contributions - Other Organisations	GEN	-38,000
R9103	Contributions - HB Payments towards B&B Accommodation	GEN	-150,000
R9104	Contributions - S106	GEN	-67,952
R9105	Overpayments Recovered	GEN	-300,000
R9126	Private Telephone Calls	GEN	0
R9140	Donations	GEN	-21,500
R9141	Sponsorship Income	GEN	-27,200
R9171	Reimbursement - SCC	GEN	-978,172
R9172	Reimbursement - Other Bodies	GEN	-928,975
R9173	Reimbursement - Utility & Other Costs	GEN	-657,287
R9175	Reimbursement - BMS	GEN	-560,456
R9176	Reimbursement - Staffing Costs	GEN	-28,690
R9177	Reimbursement - ARP	GEN	-705,467
R9179	Reimbursement - Housing Options Temporary Accommodation	GEN	0
R9180	Reimbursement - Barley Homes	GEN	-158,560
R9260	Over/Under Bankings	GEN	0
R9500	Interest on Investments	ZERO	0
R9502	Interest on Loans	ZERO	-410,275
R9803	Corporate Savings - Savings List	ZERO	0
R9805	COVID-19 Income/Expenditure Pressures	ZERO	0
	TOTAL OTHER INCOME		-5,399,784
R2900	Annual Contribution to Premises Reserves	ZERO	1,725,002
R3900	Annual Contribution to Vehicle Reserve	ZERO	907,798
R4900	Annual Contribution to S&S Reserves	ZERO	1,120,392
R4910	Contributions to Reserves	ZERO	7,675,317
R9810	Transfer to/(from) General Fund Balance	ZERO	830,565
R9890	Financed from Reserves	ZERO	-2,423,247
R9891	Employee Costs Financed from Reserves	ZERO	-1,462,370
R9892	Premises Costs Financed from Reserves	ZERO	-1,608,216
	TOTAL NET RESERVE CONTRIBUTIONS		6,765,241
	NET SERVICE EXPENDITURE BEFORE INTEREST		24,079,430
R4911	Interest Transfer to Trust Funds	ZERO	4,664
R4912	External Interest Paid	ZERO	0
R4913	Interest on Borrowing	ZERO	1,509,100
R4985	Minimum Revenue Provision	ZERO	759,800
R9500	Interest on Investments	INT	-715,000
R9501	Dividends	ZERO	-340,000
	TOTAL INTEREST, MRP & GENERAL FUND CONTRIBS		1,218,564
	NET EXPENDITURE AFTER INTEREST & CAPITAL		25,297,994

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1
R9830	Collection Fund Deficit/(Surplus) - Council Tax	ZERO	-309,416
R9831	Collection Fund Deficit/(Surplus) - Business Rates	BR2	-626,870
R9852	75% Income Compensation Grant - Council Tax	BR2	0
R9030	Formula Grant - Revenue Support	ZERO	-419,903
R9031	Formula Grant - Business Rate Retention Scheme	BR1	-4,693,030
R9034	Rural Services Delivery Grant	ZERO	-202,756
R9037	New Homes Bonus Grant	ZERO	-815,078
R9019	COVID-19 Local Council Tax Support Grant	ZERO	0
R9044	Lower Tier Services Grant	ZERO	0
R9045	Services Grant	ZERO	-182,960
R9046	Funding Guarantee Grant	ZERO	-1,137,267
R9840	Business Rates Retention Scheme - Local Share of Growth	BR1	937,292
R9841	Business Rates Retention Scheme - Share of Suffolk Pooling	BR2	-300,000
R9842	Business Rates Retention Scheme - Renewable Energy	BR1	-631,879
R9843	Business Rates Retention Scheme - S31 Grants	BR1	-7,763,358
R9849	Business Rates Retention Scheme - Enterprize Zones	BR1	-372,406
R9847	Business Rates Retention Scheme - Levy Payable to Pool	BR1	2,356,621
R9848	Business Rates Retention Scheme - Pilot Benefit	BR2	0
	TOTAL BUSINESS RATES / GRANT SETTLEMENTS		-14,161,010
	NET BUDGET REQUIREMENT		11,136,984
	TOTAL COUNCIL TAX GENERATED (SEE ASSUMPTIONS)		-11,136,985
	BUDGET REQUIREMENT LESS COUNCIL TAX GENERATED		-1
	BUDGET GAP / SAVINGS REQUIRED		
	2023 to 2024		1
	2024 to 2025		0
	2025 to 2026		0
	2026 to 2027		0
	TOTAL BUDGET GAP / SAVINGS REQUIRED:		1
	BUDGET REQUIREMENT		
R5200	TPP - Parish Precepts	ZERO	5,241,685
R9850	Demand on Collection Fund	ZERO	-16,378,670
	TOTAL BUDGET REQUIREMENT		-11,136,985
	CHECK TOTALS:		-11,136,985
			0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2023 to 2024 Final Budget
	Total Budget Gap		-1

Basic Amounts of Council Tax by Authority

Listed below are the Suffolk County Council, The Office of the Police and Crime Commissioner for Suffolk (OPCCS), West Suffolk Council and Parish or Town Council precepts. The table shows the total amount of the Precept for each Authority, the Taxbase and the resulting Council Tax charge for 2023 to 2024 for a dwelling in valuation Band D.

Council or Authority	2023 to 2024		
	Precept Amount £	Tax Base	Band D Council Tax £
Suffolk County Council	86,733,501	57,987.01	1,496.43
OPCCS	15,228,549	57,987.01	262.62
West Suffolk Council	11,136,985	57,987.01	192.06

Parish or Town Councils:	Precept Amount £	Tax Base	Band D Council Tax £
Ampton, Timworth and Livermere	-	50.35	-
Bardwell	16,005	315.42	50.74
Barnardiston	-	59.19	-
Barnham	8,555	236.44	36.18
Barningham	34,758	350.01	99.31
Barrow cum Denham	28,243	783.74	36.04
Barton Mills	27,920	425.36	65.64
Beck Row	53,530	1,213.19	44.12
Bradfield Combust with Stanningfield	14,559	226.23	64.35
Bradfield St Clare	3,335	71.00	46.97
Bradfield St George	5,500	159.65	34.45
Brandon (and Wangford)	327,956	2,543.72	128.93
Brockley	8,866	131.19	67.58
Bury St Edmunds	603,029	14,256.01	42.30
Cavendish	27,500	426.00	64.55
Cavenham	800	63.60	12.58
Chedburgh	11,000	264.86	41.53
Chevington	7,808	270.59	28.86
Clare	116,490	873.76	133.32
Coney Weston	9,710	172.19	56.39
Cowlinge	15,000	135.44	110.75
Culford West Stow and Wordwell	11,200	270.55	41.40
Dalham	7,579	118.42	64.00
Denston	100	49.98	2.00
Depden	2,800	87.04	32.17
Elveden	1,300	106.88	12.16
Eriswell	14,549	292.83	49.68
Euston	1,780	59.89	29.72
Exning	82,524	886.53	93.09
Fakenham Magna	4,333	62.35	69.49
Flempton-cum-Hengrave	7,500	150.46	49.85
Fornham All Saints	25,109	279.71	89.77
Fornham St Martin-cum-St Genevieve	29,605	495.07	59.80
Freckenham	14,906	145.09	102.74
Gazeley	20,500	278.50	73.61
Great and Little Whelnetham	12,920	384.60	33.59
Great Barton	33,570	953.62	35.20
Great Bradley	13,960	157.62	88.57
Great Livermere	8,239	81.64	100.92

Council or Authority	2023 to 2024		
	Precept Amount £	Tax Base	Band D Council Tax £
Great Thurlow	6,900	83.12	83.01
Great Wrating	7,000	88.44	79.15
Hargrave	5,200	118.91	43.73
Haverhill	1,364,232	7,780.90	175.33
Hawkedon	751	66.32	11.32
Hawstead	7,400	129.89	56.97
Hepworth	7,855	218.77	35.91
Herringswell	7,890	145.09	54.38
Higham	-	75.24	-
Honington-cum-Sapiston	21,930	311.66	70.37
Hopton cum Knettishall	8,316	262.18	31.72
Horringer	20,696	413.92	50.00
Hundon	23,060	442.91	52.06
Icklingham	9,651	152.37	63.34
Ickworth	304	8.62	35.27
Ingham	5,500	167.11	32.91
Ixworth cum Ixworth Thorpe	47,115	782.85	60.18
Kedington	85,576	684.09	125.09
Kentford	18,000	433.47	41.53
Lackford	5,727	104.42	54.85
Lakenheath	177,800	1,453.42	122.33
Lidgate	8,921	100.36	88.89
Little Bradley	-	18.80	-
Little Thurlow	10,651	105.17	101.27
Little Wrating	-	65.30	-
Market Weston	8,500	102.12	83.24
Mildenhall	339,029	2,259.91	150.02
Moulton	35,043	429.15	81.66
Newmarket	823,069	5,655.60	145.53
Nowton	3,769	67.60	55.75
Ousden	9,583	129.22	74.16
Pakenham	11,965	345.28	34.65
Poslingford	4,174	94.31	44.26
Red Lodge	202,135	1,824.45	110.79
Rede	1,463	55.41	26.40
Risby	15,847	299.46	52.92
Rushbrooke with Rougham	28,211	416.29	67.77
Santon Downham	7,698	91.52	84.11
Stansfield	8,182	93.24	87.75
Stanton	71,010	934.47	75.99
Stoke by Clare	18,822	223.53	84.20
Stradishall	9,644	175.09	55.08
The Saxhams	6,500	123.36	52.69
Thelnetham	1,800	100.98	17.83
Troston	14,000	272.43	51.39
Tuddenham St Mary	14,310	169.18	84.58
West Row	60,941	568.26	107.24
Westley	2,180	92.57	23.55
Whepstead	9,560	219.13	43.63
Wickhambrook	42,739	528.38	80.89
Withersfield	9,440	327.66	28.81
Wixoe	800	63.09	12.68
Worlington	17,758	223.27	79.54
Total parish or town precepts	5,241,685		
Total tax base		57,987.01	
Average parish precept			90.39

Budget Book - 2023 to 2024

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	32,447,300	32,655,614
Premises	7,584,207	9,040,576
Transport	1,573,740	1,893,778
Supplies and services	8,175,772	8,607,457
Third party payments	2,886,405	2,731,813
Transfer payments	28,068,211	25,900,495
Internal recharges - expenditure	18,610,772	19,625,173
Internal recharges - income	(18,610,772)	(19,625,173)
Capital charges	1,988,014	1,218,564
Total expenditure	82,723,649	82,048,297
Service-related Government and other grants	(29,941,006)	(27,240,009)
Fees, charges and sales income	(30,254,247)	(30,875,750)
Other income	(4,060,332)	(5,399,784)
Net reserve contributions	(1,435,416)	5,934,677
Transfer to or (from) General Fund	(474,688)	830,565
Income from Business Ratepayers	(2,698,377)	(11,093,630)
Non-specific Government grants	(2,659,144)	(2,757,964)
Council Tax income	(15,935,158)	(16,688,086)
Parish and town precepts	4,734,719	5,241,685
Total income	(82,723,649)	(82,048,297)
Net total	0	0

Budget Book - 2023 to 2024

Director of Resources and Property (Finance)
Director of Resources and Property (Property)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	6,023,927	5,810,193
Premises	1,235,398	1,598,671
Transport	5,156	6,754
Supplies and services	1,252,967	962,978
Third party payments	151,358	154,023
Transfer payments	28,068,211	25,900,495
Internal recharges - expenditure	7,437,175	7,642,206
Internal recharges - income	(6,196,780)	(6,510,739)
Capital charges	(4,687,802)	(5,178,578)
Total expenditure	33,289,610	30,386,003
Service-related Government and other grants	(28,340,963)	(26,031,881)
Fees, charges and sales income	(6,169,874)	(6,330,733)
Other income	(1,086,676)	(1,932,981)
Net reserve contributions	(2,584,622)	5,985,361
Transfer to or (from) General Fund	(474,688)	830,565
Income from Business Ratepayers	(2,698,377)	(11,093,630)
Non-specific Government grants	(2,659,144)	(2,757,964)
Council Tax income	(15,935,158)	(16,688,086)
Parish and town precepts	4,734,719	5,241,685
Total income	(55,214,783)	(52,777,664)
Net total	(21,925,173)	(22,391,661)

Budget Book - 2023 to 2024

Director of Resources and Property (Finance)

Resources & Performance Internal Audit Anglia Revenues Partnership

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	3,685,257	3,943,394
Premises-Related Expenditure	134,074	125,519
Transport-Related Expenditure	18,854	16,503
Supplies & Services	768,769	817,321
Third Party Payments	77,634	77,634
Support Services	112,967	136,521
Depreciation & Impairment Losses	666	666
Total expenditure	4,798,221	5,117,558
Government Grants	(83,569)	(82,250)
Other Grants, Reimbursements & Contributions	(656,981)	(705,467)
Customer and Client Receipts - Fees & Charges	(41,533)	(41,210)
Recharges	(4,097,039)	(4,288,631)
Total income	(4,879,122)	(5,117,558)
Net total	(80,901)	0

Council Tax Administration Business Rate Administration

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	1,000	0
Support Services	1,388,123	1,488,003
Total expenditure	1,389,123	1,488,003
Government Grants	(185,769)	0
Other Grants, Reimbursements & Contributions	(245,044)	(245,044)
Customer and Client Receipts - Fees & Charges	(343,326)	(350,206)
Total income	(774,139)	(595,250)
Net total	614,984	892,753

Budget Book - 2023 to 2024



Director of Resources and Property (Finance)

Non-Distributed Costs

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	137,500	137,500
Total expenditure	137,500	137,500
Customer and Client Receipts - Rents	(7,000)	(7,000)
Total income	(7,000)	(7,000)
Net total	130,500	130,500

Housing Benefits

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	19,727	18,449
Supplies & Services	123,700	123,700
Transfer Payments	28,068,211	25,900,495
Support Services	1,560,464	1,667,356
Total expenditure	29,772,102	27,710,000
Government Grants	(27,826,581)	(25,704,587)
Other Grants, Reimbursements & Contributions	(208,009)	(300,000)
Customer and Client Receipts - Fees & Charges	(2,035)	0
Financed from Reserves	(374,883)	0
Total income	(28,411,508)	(26,004,587)
Net total	1,360,594	1,705,413

Budget Book - 2023 to 2024

Director of Resources and Property (Finance)

Corporate Expenditure

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	1,611,549	1,612,109
Premises-Related Expenditure	225,077	230,089
Transport-Related Expenditure	36,855	28,071
Supplies & Services	269,779	299,984
Third Party Payments	47,724	48,673
Support Services	2,845,040	2,739,240
Depreciation & Impairment Losses	5,791	5,791
Total expenditure	5,041,815	4,963,957
Other Grants, Reimbursements & Contributions	(9,750)	(5,300)
Customer and Client Receipts - Fees & Charges	(6,000)	(6,120)
Financed from Reserves	(20,000)	(20,000)
Recharges	(954,701)	(950,377)
Total income	(990,451)	(981,797)
Net total	4,051,364	3,982,160

Corporate Finance

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	(600,246)	(1,288,164)
Supplies & Services	0	(369,950)
Total expenditure	(600,246)	(1,658,114)
Other Grants, Reimbursements & Contributions	461,085	0
Financed from Reserves	(474,688)	830,565
Total income	(13,603)	830,565
Net total	(613,849)	(827,549)

Budget Book - 2023 to 2024



Director of Resources and Property (Finance)

Interest & Capital Financing

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	2,111,714	2,281,864
Total expenditure	2,111,714	2,281,864
Customer and Client Receipts - Fees & Charges	0	(1)
Interest	(525,675)	(1,465,275)
Total income	(525,675)	(1,465,276)
Net total	1,586,039	816,588

General Fund Adjustments

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	3,850,125	6,455,606
Third Party Payments	4,734,719	5,241,685
Depreciation & Impairment Losses	(8,168,133)	(7,889,458)
Total expenditure	416,711	3,807,833
Government Grants	(7,182,887)	(7,450,994)
General Fund Summary	(14,109,792)	(23,088,686)
Financed from Reserves	(5,695,558)	0
Total income	(26,988,237)	(30,539,680)
Net total	(26,571,526)	(26,731,847)

Budget Book - 2023 to 2024

Director of Resources and Property (Property)

Property Services

Place Delivery & Strategic Property

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	1,213,409	1,421,350
Premises-Related Expenditure	79,010	73,896
Transport-Related Expenditure	35,477	48,169
Supplies & Services	75,654	76,539
Support Services	60,729	80,195
Depreciation & Impairment Losses	370	370
Total expenditure	1,464,649	1,700,519
Other Grants, Reimbursements & Contributions	(20,500)	(20,500)
Customer and Client Receipts - Fees & Charges	(520)	(530)
Financed from Reserves	(217,687)	(407,757)
Recharges	(1,145,040)	(1,271,732)
Total income	(1,383,747)	(1,700,519)
Net total	80,902	0

Non-HRA Housing Properties

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	18,025	17,175
Support Services	6,096	7,839
Depreciation & Impairment Losses	70,290	70,290
Total expenditure	94,411	95,304
Customer and Client Receipts - Rents	(7,234)	(7,234)
Financed from Reserves	(3,850)	(3,000)
Total income	(11,084)	(10,234)
Net total	83,327	85,070

Budget Book - 2023 to 2024



Director of Resources and Property (Property)

Community Centres

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	19,609	20,736
Support Services	25,426	27,317
Depreciation & Impairment Losses	83,087	83,087
Total expenditure	128,122	131,140
Financed from Reserves	(2,975)	(3,000)
Total income	(2,975)	(3,000)
Net total	125,147	128,140

Budget Book - 2023 to 2024

Director of Resources and Property (Property)

Industrial & Business Units

Vicon House

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	1,042,264	1,144,821
Supplies & Services	30,000	30,000
Third Party Payments	26,000	27,716
Support Services	704,696	742,157
Depreciation & Impairment Losses	1,115,402	1,115,402
Total expenditure	2,918,362	3,060,096
Other Grants, Reimbursements & Contributions	(227,121)	(316,300)
Customer and Client Receipts - Rents	(3,229,692)	(3,477,202)
Financed from Reserves	(212,275)	(235,300)
Total income	(3,669,088)	(4,028,802)
Net total	(750,726)	(968,706)

Town Centres & Shops

Provincial House, Haverhill

Ehringhausen Way, Haverhill

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	423,954	690,838
Supplies & Services	10,000	10,000
Support Services	248,368	274,937
Depreciation & Impairment Losses	216,711	216,711
Total expenditure	899,033	1,192,486
Other Grants, Reimbursements & Contributions	(28,375)	(183,939)
Customer and Client Receipts - Rents	(2,532,535)	(2,441,230)
Financed from Reserves	(279,150)	(171,500)
Total income	(2,840,060)	(2,796,669)
Net total	(1,941,027)	(1,604,183)

Budget Book - 2023 to 2024



Director of HR, Governance and Regulatory

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	4,867,432	4,562,953
Premises	233,466	304,434
Supplies and services	1,006,718	1,251,330
Third party payments	297,842	328,067
Internal recharges - expenditure	1,764,656	1,775,890
Internal recharges - income	(2,275,312)	(2,414,075)
Capital charges	663,971	663,971
Total expenditure	6,558,773	6,472,570
Service-related Government and other grants	(403,500)	0
Fees, charges and sales income	(2,944,289)	(4,500,029)
Other income	(536,956)	(555,456)
Net reserve contributions	42,418	(140,000)
Total income	(3,842,327)	(5,195,485)
Net total	2,716,446	1,277,085

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Human Resources & Payroll Central Training Services Health & Safety Legal Services

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	2,177,671	2,251,116
Premises-Related Expenditure	143,024	124,532
Transport-Related Expenditure	11,115	5,315
Supplies & Services	200,264	219,870
Third Party Payments	220,592	245,817
Support Services	218,664	248,677
Total expenditure	2,971,330	3,095,327
Other Grants, Reimbursements & Contributions	(539,206)	(555,456)
Customer and Client Receipts - Fees & Charges	(144,812)	(125,795)
Financed from Reserves	(12,000)	0
Recharges	(2,275,312)	(2,414,075)
Total income	(2,971,330)	(3,095,326)
Net total	0	1

Electoral Registration Election Expenses

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	232,433	242,474
Premises-Related Expenditure	22,572	21,436
Transport-Related Expenditure	28	0
Supplies & Services	153,582	355,350
Support Services	98,952	101,866
Total expenditure	507,567	721,126
Customer and Client Receipts - Sales	(1,669)	(4,500)
Financed from Reserves	(582)	(200,000)
Total income	(2,251)	(204,500)
Net total	505,316	516,626

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Democratic Services Members Allowances & Expenses

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	307,297	313,593
Premises-Related Expenditure	59,182	55,347
Transport-Related Expenditure	19,512	13,403
Supplies & Services	558,341	596,928
Support Services	533,774	560,977
Total expenditure	1,478,106	1,540,248
Total income	0	0
Net total	1,478,106	1,540,248

Mayoralty & Civic Functions

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	47,474	48,667
Premises-Related Expenditure	4,932	4,612
Transport-Related Expenditure	450	459
Supplies & Services	28,970	23,970
Support Services	26,255	26,732
Depreciation & Impairment Losses	9,760	9,760
Total expenditure	117,841	114,200
Customer and Client Receipts - Sales	(5,611)	(5,726)
Financed from Reserves	(5,000)	0
Total income	(10,611)	(5,726)
Net total	107,230	108,474

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Prevention of Pollution Environmental Management

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	211,971	191,585
Premises-Related Expenditure	51,829	60,512
Transport-Related Expenditure	5,501	3,771
Supplies & Services	12,130	13,130
Third Party Payments	10,000	10,000
Support Services	96,533	101,057
Depreciation & Impairment Losses	173,366	173,366
Total expenditure	561,330	553,421
Customer and Client Receipts - Sales	(492,757)	(611,630)
Customer and Client Receipts - Fees & Charges	(22,405)	(20,855)
Total income	(515,162)	(632,485)
Net total	46,168	(79,064)

Drinking Water Quality

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	74,957	69,862
Premises-Related Expenditure	9,864	9,225
Transport-Related Expenditure	2,035	1,075
Third Party Payments	29,250	34,250
Support Services	5,608	7,119
Total expenditure	121,714	121,531
Customer and Client Receipts - Fees & Charges	(36,509)	(39,239)
Total income	(36,509)	(39,239)
Net total	85,205	82,292

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Climate Change

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	60,213	39,349
Premises-Related Expenditure	9,864	20,484
Transport-Related Expenditure	1,199	1,223
Supplies & Services	30,000	30,000
Support Services	6,504	8,074
Total expenditure	107,780	99,130
Customer and Client Receipts - Sales	0	(5,000)
Total income	0	(5,000)
Net total	107,780	94,130

Solar Farm

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	41,105	23,284
Premises-Related Expenditure	208,384	257,351
Transport-Related Expenditure	985	1,005
Supplies & Services	12,000	12,000
Support Services	8,511	12,300
Depreciation & Impairment Losses	480,845	480,845
Total expenditure	751,830	786,785
Customer and Client Receipts - Sales	(1,835,420)	(3,220,000)
Total income	(1,835,420)	(3,220,000)
Net total	(1,083,590)	(2,433,215)

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Licensing

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	256,390	242,362
Premises-Related Expenditure	49,318	46,123
Transport-Related Expenditure	5,150	5,254
Supplies & Services	10,170	4,670
Support Services	166,998	172,382
Total expenditure	488,026	470,791
Customer and Client Receipts - Fees & Charges	(192,400)	(195,450)
Total income	(192,400)	(195,450)
Net total	295,626	275,341

Hackney Carriage & Private Hire Licensing

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	164,593	155,121
Transport-Related Expenditure	1,003	1,023
Supplies & Services	7,530	7,530
Support Services	9,933	11,657
Total expenditure	183,059	175,331
Customer and Client Receipts - Fees & Charges	(147,230)	(191,415)
Total income	(147,230)	(191,415)
Net total	35,829	(16,084)

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Food Safety

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	192,914	183,721
Premises-Related Expenditure	19,727	18,449
Transport-Related Expenditure	6,782	6,918
Supplies & Services	45,130	43,330
Support Services	29,439	30,441
Total expenditure	293,992	282,859
Customer and Client Receipts - Fees & Charges	(25,857)	(36,000)
Total income	(25,857)	(36,000)
Net total	268,135	246,859

Health & Safety at Work Act/Enforcement

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	574,791	144,462
Premises-Related Expenditure	19,727	18,449
Transport-Related Expenditure	5,760	5,875
Supplies & Services	500	500
Support Services	27,180	28,066
Total expenditure	627,958	197,352
Government Grants	(403,500)	0
Customer and Client Receipts - Fees & Charges	(20,000)	(24,400)
Total income	(423,500)	(24,400)
Net total	204,458	172,952

Budget Book - 2023 to 2024



Director of HR, Governance and Regulatory

Home Energy Conservation

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	5,000	0
Support Services	33,852	0
Total expenditure	38,852	0
Total income	0	0
Net total	38,852	0

Housing Renewals

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	213,136	296,195
Premises-Related Expenditure	29,591	27,674
Transport-Related Expenditure	8,924	9,051
Support Services	10,442	10,929
Total expenditure	262,093	343,849
Other Grants, Reimbursements & Contributions	(1,320)	(1,320)
Total income	(1,320)	(1,320)
Net total	260,773	342,529

Budget Book - 2023 to 2024

Director of HR, Governance and Regulatory

Burial of the Dead

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	3,795	0
Transport-Related Expenditure	566	576
Support Services	2,386	2,375
Total expenditure	6,747	2,951
Total income	0	0
Net total	6,747	2,951

Other Public Health Services

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	232,110	296,195
Premises-Related Expenditure	49,318	46,123
Transport-Related Expenditure	12,461	12,658
Supplies & Services	3,100	4,052
Third Party Payments	38,000	38,000
Support Services	45,760	47,357
Total expenditure	380,749	444,385
Other Grants, Reimbursements & Contributions	(1,320)	(1,320)
Customer and Client Receipts - Fees & Charges	(19,619)	(20,019)
Total income	(20,939)	(21,339)
Net total	359,810	423,046

Budget Book - 2023 to 2024

Director of Families and Communities

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	4,802,836	4,795,213
Premises	73,689	752,914
Transport	0	3,000
Supplies and services	1,962,348	2,107,368
Third party payments	350,476	98,091
Internal recharges - expenditure	655,055	661,089
Internal recharges - income	(2,964,197)	(3,055,603)
Capital charges	23,408	23,408
Total expenditure	4,903,615	5,385,480
Service-related Government and other grants	(1,136,210)	(1,146,795)
Fees, charges and sales income	(996,490)	(1,132,493)
Other income	(118,404)	(178,690)
Net reserve contributions	(687,349)	(1,022,541)
Total income	(2,938,453)	(3,480,519)
Net total	1,965,162	1,904,961

Budget Book - 2023 to 2024



Director of Families and Communities

ICT

Customer Services

Customer and Digital Services

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	2,541,395	2,569,845
Premises-Related Expenditure	217,001	202,940
Transport-Related Expenditure	8,673	8,827
Supplies & Services	882,446	884,703
Support Services	51,687	63,294
Depreciation & Impairment Losses	5,229	5,229
Total expenditure	3,706,431	3,734,838
Other Grants, Reimbursements & Contributions	(38,404)	(28,690)
Customer and Client Receipts - Fees & Charges	(487,318)	(513,622)
Financed from Reserves	(161,202)	(136,923)
Recharges	(2,964,197)	(3,055,603)
Total income	(3,651,121)	(3,734,838)
Net total	55,310	0

Budget Book - 2023 to 2024



Director of Families and Communities

Families & Communities

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	479,028	465,856
Premises-Related Expenditure	64,114	59,960
Transport-Related Expenditure	17,918	18,176
Supplies & Services	83,550	35,515
Support Services	117,026	122,055
Total expenditure	761,636	701,562
Government Grants	(16,820)	0
Other Grants, Reimbursements & Contributions	(2,600)	(2,600)
Financed from Reserves	(55,410)	0
Total income	(74,830)	(2,600)
Net total	686,806	698,962

Budget Book - 2023 to 2024



Director of Families and Communities

Community Chest - Families & Communities

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	662,200	692,606
Support Services	9,142	10,579
Total expenditure	671,342	703,185
Financed from Reserves	(517,967)	(548,373)
Total income	(517,967)	(548,373)
Net total	153,375	154,812

Lifelink Project

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	31,628	0
Supplies & Services	459	0
Third Party Payments	345,211	94,000
Total expenditure	377,298	94,000
Financed from Reserves	(377,298)	(94,000)
Total income	(377,298)	(94,000)
Net total	0	0

Budget Book - 2023 to 2024

Director of Families and Communities

Housing Options: Choice Based Lettings

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	196,339	204,160
Premises-Related Expenditure	39,455	36,898
Transport-Related Expenditure	4,361	6,000
Supplies & Services	20,495	27,504
Support Services	22,112	22,830
Total expenditure	282,762	297,392
Other Grants, Reimbursements & Contributions	(940)	(1,200)
Customer and Client Receipts - Sales	(8,320)	(7,000)
Customer and Client Receipts - Fees & Charges	(27,060)	0
Financed from Reserves	(93,623)	(100,426)
Total income	(129,943)	(108,626)
Net total	152,819	188,766

Housing Options: Advice & Prevention

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	605,907	629,857
Premises-Related Expenditure	59,182	55,347
Transport-Related Expenditure	3,512	3,750
Supplies & Services	955,169	1,016,760
Support Services	13,357	17,365
Total expenditure	1,637,127	1,723,079
Government Grants	(669,390)	(677,920)
Other Grants, Reimbursements & Contributions	(80,970)	(151,200)
Customer and Client Receipts - Fees & Charges	(14,921)	(33,000)
Financed from Reserves	(241,129)	(245,144)
Total income	(1,006,410)	(1,107,264)
Net total	630,717	615,815

Budget Book - 2023 to 2024



Director of Families and Communities

Housing Options: Solutions

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	321,872	243,245
Transport-Related Expenditure	7,217	7,015
Supplies & Services	10,000	33,500
Support Services	8,385	9,999
Total expenditure	347,474	293,759
Other Grants, Reimbursements & Contributions	(940)	(1,200)
Customer and Client Receipts - Fees & Charges	0	(20,000)
Financed from Reserves	(155,420)	(160,819)
Total income	(156,360)	(182,019)
Net total	191,114	111,740

Housing Options: Severe Weather Emergency Provision (SWEP)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	60,000	60,000
Total expenditure	60,000	60,000
Total income	0	0
Net total	60,000	60,000

Budget Book - 2023 to 2024

Director of Families and Communities

Housing Options: Outreach Services

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	361,663	372,831
Premises-Related Expenditure	1,000	0
Transport-Related Expenditure	0	3,000
Supplies & Services	456,300	488,875
Total expenditure	818,963	864,706
Government Grants	(450,000)	(468,875)
Financed from Reserves	(368,963)	(399,518)
Total income	(818,963)	(868,393)
Net total	0	(3,687)

Housing Options: Temporary Accommodation

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	226,478	268,351
Premises-Related Expenditure	86,039	766,264
Transport-Related Expenditure	1,295	2,500
Supplies & Services	131,207	147,700
Third Party Payments	5,265	4,091
Support Services	40,244	46,472
Depreciation & Impairment Losses	18,179	18,179
Total expenditure	508,707	1,253,557
Customer and Client Receipts - Rents	(458,871)	(558,871)
Financed from Reserves	(14,815)	(616,133)
Total income	(473,686)	(1,175,004)
Net total	35,021	78,553

Budget Book - 2023 to 2024



Director of Planning and Growth

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	4,418,282	4,338,794
Transport	1,800	1,800
Supplies and services	539,938	510,113
Third party payments	79,689	48,989
Internal recharges - expenditure	1,604,327	1,578,704
Total expenditure	6,644,036	6,478,400
Fees, charges and sales income	(2,403,262)	(2,274,284)
Other income	(113,696)	(218,560)
Net reserve contributions	(77,606)	(63,635)
Total income	(2,594,564)	(2,556,479)
Net total	4,049,472	3,921,921

Budget Book - 2023 to 2024

Director of Planning and Growth

Land Charges

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	78,592	82,011
Third Party Payments	28,000	28,000
Support Services	72,357	75,239
Total expenditure	178,949	185,250
Customer and Client Receipts - Fees & Charges	(286,100)	(222,256)
Total income	(286,100)	(222,256)
Net total	(107,151)	(37,006)

Housing Development & Strategy

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	341,668	233,682
Premises-Related Expenditure	39,455	36,898
Transport-Related Expenditure	6,656	2,845
Supplies & Services	37,084	37,550
Support Services	140,807	145,403
Total expenditure	565,670	456,378
Other Grants, Reimbursements & Contributions	(53,696)	(158,560)
Total income	(53,696)	(158,560)
Net total	511,974	297,818

Budget Book - 2023 to 2024

Director of Planning and Growth

Gypsies & Travellers

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	4,932	4,612
Third Party Payments	18,989	20,989
Support Services	3,969	4,079
Total expenditure	27,890	29,680
Total income	0	0
Net total	27,890	29,680

Development Control

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	1,381,937	1,381,088
Premises-Related Expenditure	108,501	101,470
Transport-Related Expenditure	26,199	23,272
Supplies & Services	82,650	81,400
Support Services	364,783	379,287
Total expenditure	1,964,070	1,966,517
Other Grants, Reimbursements & Contributions	(950)	0
Customer and Client Receipts - Sales	(125,278)	(127,788)
Customer and Client Receipts - Fees & Charges	(1,500,000)	(1,500,000)
Financed from Reserves	(9,500)	0
Total income	(1,635,728)	(1,627,788)
Net total	328,342	338,729

Budget Book - 2023 to 2024



Director of Planning and Growth

Planning Policy

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	886,551	943,809
Premises-Related Expenditure	138,092	129,144
Transport-Related Expenditure	10,212	12,997
Supplies & Services	76,450	77,450
Support Services	189,350	199,032
Total expenditure	1,300,655	1,362,432
Other Grants, Reimbursements & Contributions	(61,700)	(61,700)
Financed from Reserves	(67,844)	(68,084)
Total income	(129,544)	(129,784)
Net total	1,171,111	1,232,648

Local Plan

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Supplies & Services	326,520	355,551
Support Services	12,272	14,769
Total expenditure	338,792	370,320
Financed from Reserves	(176,520)	(205,551)
Total income	(176,520)	(205,551)
Net total	162,272	164,769

Budget Book - 2023 to 2024



Director of Planning and Growth

Building Control

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	465,129	452,633
Premises-Related Expenditure	39,455	27,674
Transport-Related Expenditure	22,633	23,087
Supplies & Services	20,042	13,942
Support Services	128,852	103,542
Total expenditure	676,111	620,878
Customer and Client Receipts - Fees & Charges	(368,470)	(375,840)
Total income	(368,470)	(375,840)
Net total	307,641	245,038

Planning & Regulatory Support

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	656,535	643,607
Premises-Related Expenditure	73,978	69,184
Supplies & Services	1,120	1,120
Support Services	73,844	87,147
Total expenditure	805,477	801,058
Total income	0	0
Net total	805,477	801,058

Budget Book - 2023 to 2024

Director of Planning and Growth

Economic Development & Growth

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	468,097	472,404
Premises-Related Expenditure	88,773	83,021
Transport-Related Expenditure	8,701	8,824
Supplies & Services	123,642	90,670
Support Services	65,857	70,859
Total expenditure	755,070	725,778
Other Grants, Reimbursements & Contributions Financed from Reserves	(1,350) (33,742)	(1,350) 0
Total income	(35,092)	(1,350)
Net total	719,978	724,428

Strategic Tourism & Markets

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	48,447	56,656
Transport-Related Expenditure	2,331	2,672
Supplies & Services	42,430	51,630
Support Services	43,993	44,940
Total expenditure	137,201	155,898
Other Grants, Reimbursements & Contributions Customer and Client Receipts - Sales	(640) (20,000)	(740) (30,400)
Total income	(20,640)	(31,140)
Net total	116,561	124,758

Budget Book - 2023 to 2024



Director of Planning and Growth

Christmas Entertainment

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	20,611	4,594
Premises-Related Expenditure	3,654	0
Transport-Related Expenditure	583	263
Supplies & Services	40,000	10,800
Third Party Payments	32,700	0
Support Services	11,407	2,403
Total expenditure	108,955	18,060
Other Grants, Reimbursements & Contributions	(160)	(60)
Customer and Client Receipts - Sales	0	(18,000)
Customer and Client Receipts - Fees & Charges	(103,414)	0
Total income	(103,574)	(18,060)
Net total	5,381	0

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	2,513,047	2,671,941
Premises	4,674,112	4,919,489
Transport	27,085	23,549
Supplies and services	2,445,566	2,778,363
Third party payments	413,807	447,260
Internal recharges - expenditure	2,499,306	2,735,421
Internal recharges - income	(2,579,245)	(2,509,947)
Capital charges	4,071,466	3,792,792
Total expenditure	14,065,144	14,858,868
Service-related Government and other grants	(6,000)	(7,000)
Fees, charges and sales income	(10,956,621)	(10,109,699)
Other income	(1,690,345)	(1,900,145)
Net reserve contributions	523,453	337,649
Total income	(12,129,513)	(11,679,195)
Net total	1,935,631	3,179,673

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Offices: West Suffolk House
Offices: Haverhill House
Offices: College Heath Road
Offices: Brandon & Newmarket Guineas
Offices: Mildenhall Hub
Courier & Postal Service
Printing & Copying Service

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	2,144,374	2,466,143
Transport-Related Expenditure	1,763	1,419
Supplies & Services	209,790	195,156
Third Party Payments	15,727	17,160
Support Services	518,322	540,233
Depreciation & Impairment Losses	1,474,656	1,195,982
Total expenditure	4,364,632	4,416,093
Other Grants, Reimbursements & Contributions	(1,318,270)	(1,623,772)
Customer and Client Receipts - Sales	(139,993)	(142,000)
Customer and Client Receipts - Fees & Charges	(270,403)	(293,671)
Customer and Client Receipts - Rents	(304,376)	(199,700)
Financed from Reserves	(157,388)	(131,300)
Recharges	(2,149,722)	(2,025,650)
Total income	(4,340,152)	(4,416,093)
Net total	24,480	0

Public Conveniences

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	273,063	308,276
Supplies & Services	800	800
Third Party Payments	5,000	5,000
Support Services	46,238	49,339
Depreciation & Impairment Losses	28,053	28,053
Total expenditure	353,154	391,468
Financed from Reserves	(36,275)	(40,800)
Total income	(36,275)	(40,800)
Net total	316,879	350,668

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

CCTV

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	324,741	349,242
Premises-Related Expenditure	60,582	58,283
Transport-Related Expenditure	238	150
Supplies & Services	145,000	205,860
Third Party Payments	0	2,000
Support Services	121,205	133,322
Depreciation & Impairment Losses	95,237	95,237
Total expenditure	747,003	844,094
Other Grants, Reimbursements & Contributions	(49,375)	(48,375)
Customer and Client Receipts - Fees & Charges	(101,921)	(247,213)
Recharges	(64,617)	(103,642)
Total income	(215,913)	(399,230)
Net total	531,090	444,864

Green Travel Plan

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	27,052	19,316
Supplies & Services	3,000	3,000
Third Party Payments	8,600	4,620
Support Services	4,379	4,463
Total expenditure	43,031	31,399
Other Grants, Reimbursements & Contributions	(30,000)	(15,000)
Customer and Client Receipts - Fees & Charges	(27,030)	(17,000)
Total income	(57,030)	(32,000)
Net total	(13,999)	(601)

Budget Book - 2023 to 2024



Director of Operations (Facilities and Leisure)

Street Banners & Displays

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	16,445	18,926
Support Services	4,379	4,463
Total expenditure	20,824	23,389
Customer and Client Receipts - Fees & Charges	(4,000)	(4,080)
Total income	(4,000)	(4,080)
Net total	16,824	19,309

District Highways Services

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	41,693	42,723
Premises-Related Expenditure	829,554	916,649
Transport-Related Expenditure	3,039	3,100
Supplies & Services	17,500	17,500
Third Party Payments	2,000	2,000
Support Services	61,639	64,010
Depreciation & Impairment Losses	60,725	60,725
Total expenditure	1,016,150	1,106,707
Other Grants, Reimbursements & Contributions	(500)	(798)
Customer and Client Receipts - Fees & Charges	(12,000)	(18,000)
Financed from Reserves	(100,000)	(100,000)
Total income	(112,500)	(118,798)
Net total	903,650	987,909

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Street Furniture

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	5,684	5,827
Premises-Related Expenditure	122,906	152,693
Transport-Related Expenditure	31	32
Supplies & Services	4,500	4,500
Third Party Payments	3,000	3,000
Support Services	2,386	3,774
Depreciation & Impairment Losses	178,500	178,500
Total expenditure	317,007	348,326
Financed from Reserves	(20,000)	(20,000)
Total income	(20,000)	(20,000)
Net total	297,007	328,326

Land Drainage & Associated Works

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	7,309	8,411
Supplies & Services	95,000	107,000
Support Services	1,450	1,443
Total expenditure	103,759	116,854
Customer and Client Receipts - Fees & Charges	(1,126)	(3,500)
Total income	(1,126)	(3,500)
Net total	102,633	113,354

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Bus Station (Mildenhall)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	34,526	39,860
Transport-Related Expenditure	39	40
Supplies & Services	1,430	1,430
Support Services	24,755	26,035
Depreciation & Impairment Losses	85,708	85,708
Total expenditure	146,458	153,073
Customer and Client Receipts - Sales	(2,759)	(2,814)
Financed from Reserves	(8,850)	(6,500)
Total income	(11,609)	(9,314)
Net total	134,849	143,759

Bury Bus Station (from 2018/19)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	119,445	142,234
Supplies & Services	152	152
Third Party Payments	20,000	20,000
Support Services	37,254	39,110
Total expenditure	176,851	201,496
Customer and Client Receipts - Rents	(15,450)	(15,450)
Financed from Reserves	(26,350)	(21,000)
Total income	(41,800)	(36,450)
Net total	135,051	165,046

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Off Street Car Parks

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	278,744	291,306
Premises-Related Expenditure	1,412,161	1,215,643
Transport-Related Expenditure	12,932	13,299
Supplies & Services	145,256	166,256
Third Party Payments	224,880	298,880
Support Services	146,170	156,134
Depreciation & Impairment Losses	89,138	89,138
Total expenditure	2,309,281	2,230,656
Other Grants, Reimbursements & Contributions	(185,000)	(105,000)
Customer and Client Receipts - Fees & Charges	(6,140,338)	(5,168,000)
Customer and Client Receipts - Rents	(900)	(900)
Financed from Reserves	(110,350)	(83,000)
Total income	(6,436,588)	(5,356,900)
Net total	(4,127,307)	(3,126,244)

On Street Car Parking

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	34,655	53,974
Premises-Related Expenditure	1,100	6,584
Transport-Related Expenditure	248	253
Supplies & Services	38,380	238,380
Third Party Payments	26,000	26,000
Support Services	19,777	31,754
Total expenditure	120,160	356,945
Customer and Client Receipts - Fees & Charges	(606,337)	(615,337)
Financed from Reserves	0	(200,000)
Total income	(606,337)	(815,337)
Net total	(486,177)	(458,392)

Budget Book - 2023 to 2024



Director of Operations (Facilities and Leisure)

Civil Parking Enforcement

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	530,106	577,980
Premises-Related Expenditure	2,266	2,266
Transport-Related Expenditure	24,738	23,109
Supplies & Services	777,316	669,690
Support Services	114,691	119,886
Depreciation & Impairment Losses	3,929	3,929
Total expenditure	1,453,046	1,396,860
Customer and Client Receipts - Fees & Charges	(703,500)	(703,500)
Total income	(703,500)	(703,500)
Net total	749,546	693,360

Babergh & Mid Suffolk CPE

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	254,527	268,335
Premises-Related Expenditure	926	926
Transport-Related Expenditure	20,510	21,321
Supplies & Services	16,259	20,289
Third Party Payments	70,000	20,000
Support Services	17,208	21,086
Depreciation & Impairment Losses	1,406	1,406
Total expenditure	380,836	353,363
Customer and Client Receipts - Fees & Charges	(562,037)	(568,037)
Total income	(562,037)	(568,037)
Net total	(181,201)	(214,674)

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Leisure Promotion

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	112,939	95,634
Transport-Related Expenditure	50	51
Supplies & Services	72,855	73,355
Total expenditure	185,844	169,040
Customer and Client Receipts - Sales	(43,750)	(25,000)
Total income	(43,750)	(25,000)
Net total	142,094	144,040

Sports & Leisure Centres

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	698,729	654,210
Supplies & Services	356,457	353,796
Support Services	149,739	161,840
Depreciation & Impairment Losses	1,619,370	1,619,370
Total expenditure	2,824,295	2,789,216
Customer and Client Receipts - Rents	(50,000)	(50,000)
Financed from Reserves	(590,050)	(541,000)
Total income	(640,050)	(591,000)
Net total	2,184,245	2,198,216

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

The Apex

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	535,241	571,960
Premises-Related Expenditure	633,652	788,243
Transport-Related Expenditure	1,838	1,875
Supplies & Services	1,193,309	1,207,425
Third Party Payments	27,000	32,000
Support Services	118,492	118,492
Depreciation & Impairment Losses	414,733	414,733
Total expenditure	2,924,265	3,134,728
Government Grants	(6,000)	(7,000)
Other Grants, Reimbursements & Contributions	(60,000)	(60,000)
Customer and Client Receipts - Sales	(1,626,024)	(1,671,946)
Customer and Client Receipts - Fees & Charges	(201,010)	(205,030)
Financed from Reserves	(123,350)	(122,000)
Total income	(2,016,384)	(2,065,976)
Net total	907,881	1,068,752

The Athenaeum

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	172,279	135,850
Supplies & Services	700	800
Third Party Payments	5,600	5,600
Support Services	47,556	49,933
Depreciation & Impairment Losses	18,347	18,347
Total expenditure	244,482	210,530
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)
Customer and Client Receipts - Sales	(41,612)	(50,000)
Customer and Client Receipts - Fees & Charges	0	(5,000)
Customer and Client Receipts - Rents	(969)	(969)
Financed from Reserves	(72,295)	(20,000)
Total income	(134,876)	(95,969)
Net total	109,606	114,561

Budget Book - 2023 to 2024

Director of Operations (Facilities and Leisure)

Tourist Information Centres Shopmobility

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	95,959	108,442
Transport-Related Expenditure	89	91
Supplies & Services	16,410	16,410
Third Party Payments	0	5,000
Support Services	56,114	59,020
Depreciation & Impairment Losses	1,664	1,664
Total expenditure	170,236	190,627
Customer and Client Receipts - Sales	(2,040)	(2,081)
Customer and Client Receipts - Fees & Charges	(1,530)	(1,000)
Total income	(3,570)	(3,081)
Net total	166,666	187,546

Bury Festival

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	5,300	5,300
Transport-Related Expenditure	723	737
Supplies & Services	134,506	134,506
Third Party Payments	6,000	6,000
Total expenditure	146,529	146,543
Other Grants, Reimbursements & Contributions	(27,200)	(27,200)
Customer and Client Receipts - Sales	(96,591)	(98,526)
Customer and Client Receipts - Fees & Charges	(925)	(945)
Total income	(124,716)	(126,671)
Net total	21,813	19,872

Budget Book - 2023 to 2024

Director of Operations (Green Space and Heritage)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	2,830,955	2,906,261
Premises	851,141	851,008
Transport	221,616	238,521
Supplies and services	351,707	371,387
Third party payments	45,350	31,900
Internal recharges - expenditure	2,291,834	2,539,249
Internal recharges - income	(1,827,485)	(2,104,563)
Capital charges	980,657	980,656
Total expenditure	5,745,775	5,814,419
Fees, charges and sales income	(1,518,686)	(1,325,750)
Other income	(200,722)	(189,202)
Net reserve contributions	194,934	295,547
Total income	(1,524,474)	(1,219,405)
Net total	4,221,301	4,595,014

Budget Book - 2023 to 2024

Director of Operations (Green Space and Heritage)

Cemeteries & Closed Churchyards

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	52,923	54,183
Premises-Related Expenditure	508,092	528,957
Transport-Related Expenditure	3,170	3,234
Supplies & Services	12,107	12,577
Support Services	40,273	43,265
Depreciation & Impairment Losses	5,173	5,173
Total expenditure	621,738	647,389
Customer and Client Receipts - Sales	(5,000)	(5,100)
Customer and Client Receipts - Fees & Charges	(219,679)	(224,079)
Financed from Reserves	(39,175)	(14,000)
Total income	(263,854)	(243,179)
Net total	357,884	404,210

Arboriculture (Tree Maintenance Works)

Allotments

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Support Services	1,639	0
Total expenditure	1,639	0
Customer and Client Receipts - Rents	(1,855)	0
Total income	(1,855)	0
Net total	(216)	0

Budget Book - 2023 to 2024

Director of Operations (Green Space and Heritage)

Other Parks and Play Provision

Abbey Gardens

Nowton Park

East Town Park

Clare Country Park

Children's Play Areas

Brandon Country Park

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	789,668	808,642
Premises-Related Expenditure	1,228,109	1,350,140
Transport-Related Expenditure	40,518	44,889
Supplies & Services	107,141	105,381
Third Party Payments	13,300	14,600
Support Services	485,587	520,537
Depreciation & Impairment Losses	516,052	516,052
Total expenditure	3,180,375	3,360,241
Other Grants, Reimbursements & Contributions	(66,342)	(72,352)
Customer and Client Receipts - Sales	(81,271)	(86,822)
Customer and Client Receipts - Fees & Charges	(420,975)	(415,156)
Customer and Client Receipts - Rents	(64,450)	(58,305)
Financed from Reserves	(166,194)	(133,119)
Total income	(799,232)	(765,754)
Net total	2,381,143	2,594,487

Budget Book - 2023 to 2024



Director of Operations (Green Space and Heritage)

Arts, Heritage & Cultural Services Moyse's Hall Museum

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	241,822	251,894
Premises-Related Expenditure	139,523	142,251
Transport-Related Expenditure	802	818
Supplies & Services	103,828	92,868
Third Party Payments	200	200
Support Services	204,502	216,345
Depreciation & Impairment Losses	103,597	103,597
Total expenditure	794,274	807,973
Other Grants, Reimbursements & Contributions	(9,000)	(9,000)
Customer and Client Receipts - Sales	(11,606)	(11,838)
Customer and Client Receipts - Fees & Charges	(56,161)	(53,040)
Customer and Client Receipts - Rents	(3,700)	(3,700)
Financed from Reserves	(9,215)	(13,000)
Total income	(89,682)	(90,578)
Net total	704,592	717,395

West Stow Country Park West Stow ASVT Operating Account

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	268,818	280,906
Premises-Related Expenditure	181,528	172,877
Transport-Related Expenditure	1,391	1,419
Supplies & Services	58,208	63,143
Third Party Payments	2,850	3,100
Support Services	131,438	138,395
Depreciation & Impairment Losses	82,942	82,942
Total expenditure	727,175	742,782
Other Grants, Reimbursements & Contributions	(6,030)	(5,500)
Customer and Client Receipts - Sales	(40,795)	(45,000)
Customer and Client Receipts - Fees & Charges	(218,426)	(234,630)
Customer and Client Receipts - Rents	(31,000)	(31,000)
Financed from Reserves	(62,690)	(27,042)
Total income	(358,941)	(343,172)
Net total	368,234	399,610

Budget Book - 2023 to 2024

Director of Operations (Green Space and Heritage)

Heritage Sites & Monuments

West Front Houses

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	43,567	43,765
Support Services	27,081	30,793
Depreciation & Impairment Losses	539	539
Total expenditure	71,187	75,097
Other Grants, Reimbursements & Contributions	(30,000)	(8,500)
Customer and Client Receipts - Rents	(2,080)	(2,080)
Financed from Reserves	(21,000)	(12,500)
Total income	(53,080)	(23,080)
Net total	18,107	52,017

The Pavilion - Lady Wolverton Playingfield

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	7,000	5,000
Support Services	6,096	6,441
Depreciation & Impairment Losses	4,292	4,292
Total expenditure	17,388	15,733
Customer and Client Receipts - Rents	(14,000)	(14,000)
Financed from Reserves	(3,500)	(1,500)
Total income	(17,500)	(15,500)
Net total	(112)	233

Budget Book - 2023 to 2024

Director of Operations (Waste and Street Scene)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	5,962,449	6,458,758
Premises	516,401	614,060
Transport	1,318,083	1,620,154
Supplies and services	545,721	554,959
Third party payments	1,547,883	1,623,483
Internal recharges - expenditure	2,193,168	2,507,440
Internal recharges - income	(1,598,234)	(1,815,347)
Capital charges	936,315	936,315
Total expenditure	11,421,786	12,499,822
Fees, charges and sales income	(5,259,025)	(5,196,643)
Other income	(313,533)	(424,750)
Net reserve contributions	1,243,245	634,578
Total income	(4,329,313)	(4,986,815)
Net total	7,092,473	7,513,007

Budget Book - 2023 to 2024



Director of Operations (Waste and Street Scene)

Depots

West Suffolk Operational Hub

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	214,872	229,656
Premises-Related Expenditure	485,375	618,914
Transport-Related Expenditure	92,013	87,978
Supplies & Services	29,110	29,110
Third Party Payments	158,153	158,153
Support Services	181,843	199,659
Depreciation & Impairment Losses	142,377	142,377
Total expenditure	1,303,743	1,465,847
Other Grants, Reimbursements & Contributions	(75,625)	(150,000)
Customer and Client Receipts - Sales	(20,000)	(20,000)
Financed from Reserves	(128,350)	(127,000)
Recharges	(1,054,469)	(1,168,846)
Total income	(1,278,444)	(1,465,846)
Net total	25,299	1

Vehicle Workshop

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	437,918	457,132
Premises-Related Expenditure	62,267	72,999
Transport-Related Expenditure	54,496	50,023
Supplies & Services	56,761	56,591
Support Services	55,149	63,776
Depreciation & Impairment Losses	13,840	13,840
Total expenditure	680,431	714,361
Customer and Client Receipts - Fees & Charges	(205,807)	(150,000)
Recharges	(474,624)	(564,361)
Total income	(680,431)	(714,361)
Net total	0	0

Budget Book - 2023 to 2024

Director of Operations (Waste and Street Scene)

Pool Cars

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Transport-Related Expenditure	19,530	19,582
Supplies & Services	6,000	6,000
Total expenditure	25,530	25,582
Recharges	(25,530)	(25,582)
Total income	(25,530)	(25,582)
Net total	0	0

Street Cleansing

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	1,549,243	1,601,607
Premises-Related Expenditure	337,751	386,646
Transport-Related Expenditure	515,472	597,332
Supplies & Services	38,594	36,418
Third Party Payments	1,000	1,000
Support Services	72,450	86,206
Depreciation & Impairment Losses	203,942	203,942
Total expenditure	2,718,452	2,913,151
Customer and Client Receipts - Fees & Charges	(30,000)	(30,600)
Financed from Reserves	(1,095)	0
Recharges	(15,099)	(19,760)
Total income	(46,194)	(50,360)
Net total	2,672,258	2,862,791

Budget Book - 2023 to 2024

Director of Operations (Waste and Street Scene)

Refuse Collection (Black Bin)

Refuse Collection: Black/Blue Bin

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	2,167,514	2,536,059
Premises-Related Expenditure	349,029	386,888
Transport-Related Expenditure	1,676,336	1,225,645
Supplies & Services	189,290	205,475
Support Services	200,029	216,532
Depreciation & Impairment Losses	330,246	330,246
Total expenditure	4,912,444	4,900,845
Other Grants, Reimbursements & Contributions	(50,800)	(132,600)
Customer and Client Receipts - Sales	(2,081)	(2,123)
Customer and Client Receipts - Fees & Charges	(104,991)	(53,191)
Financed from Reserves	(57,040)	(52,550)
Total income	(214,912)	(240,464)
Net total	4,697,532	4,660,381

Recycling Collection (Blue Bin)

Compostable Collection (Brown Bin)

Multi-Bank Recycling Sites

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	628,442	602,663
Premises-Related Expenditure	66,432	73,637
Transport-Related Expenditure	315,015	404,081
Supplies & Services	122,335	120,552
Third Party Payments	85,400	137,000
Support Services	132,778	150,545
Depreciation & Impairment Losses	95,328	95,328
Total expenditure	1,445,730	1,583,806
Other Grants, Reimbursements & Contributions	(178,358)	(135,000)
Customer and Client Receipts - Sales	(7,331)	(7,481)
Customer and Client Receipts - Fees & Charges	(1,528,867)	(1,597,999)
Financed from Reserves	(15,090)	(12,300)
Total income	(1,729,646)	(1,752,780)
Net total	(283,916)	(168,974)

Budget Book - 2023 to 2024

Director of Operations (Waste and Street Scene)

Bulky, Fridges, Metal & Scrap Collection Clinical & Hazardous Waste Collection

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	86,866	90,801
Premises-Related Expenditure	12,654	14,026
Transport-Related Expenditure	35,059	33,270
Supplies & Services	30	30
Third Party Payments	25,000	25,000
Support Services	24,813	28,373
Depreciation & Impairment Losses	20,229	20,229
Total expenditure	204,651	211,729
Customer and Client Receipts - Fees & Charges	(70,088)	(71,493)
Total income	(70,088)	(71,493)
Net total	134,563	140,236

Trade Waste

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	712,818	763,805
Premises-Related Expenditure	91,739	101,690
Transport-Related Expenditure	440,527	490,561
Supplies & Services	213,836	210,686
Third Party Payments	1,221,480	1,245,480
Support Services	120,624	136,206
Depreciation & Impairment Losses	126,517	126,517
Total expenditure	2,927,541	3,074,945
Customer and Client Receipts - Sales	(99,546)	(116,237)
Customer and Client Receipts - Fees & Charges	(2,831,174)	(2,886,819)
Financed from Reserves	(90,760)	(88,600)
Recharges	(28,512)	(36,798)
Total income	(3,049,992)	(3,128,454)
Net total	(122,451)	(53,509)

Budget Book - 2023 to 2024

Director of Operations (Green Space and Heritage)

Grounds Maintenance

Arboricultural (Tree Maintenance Operatives)

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	1,450,755	1,482,826
Premises-Related Expenditure	224,768	245,699
Transport-Related Expenditure	487,855	518,075
Supplies & Services	72,273	99,268
Third Party Payments	29,000	14,000
Support Services	142,290	157,358
Depreciation & Impairment Losses	268,061	268,061
Total expenditure	2,675,002	2,785,287
Other Grants, Reimbursements & Contributions	(89,350)	(93,850)
Customer and Client Receipts - Fees & Charges	(347,688)	(141,000)
Financed from Reserves	(18,811)	(18,811)
Recharges	(1,827,485)	(2,104,563)
Total income	(2,283,334)	(2,358,224)
Net total	391,668	427,063

Brandon Market

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Premises-Related Expenditure	479	464
Support Services	0	1,068
Total expenditure	479	1,532
Total income	0	0
Net total	479	1,532

Budget Book - 2023 to 2024

Director of Operations (Waste and Street Scene)

Bury St Edmunds Market

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	84,132	90,670
Premises-Related Expenditure	76,474	66,112
Transport-Related Expenditure	5,864	5,918
Supplies & Services	3,490	3,424
Third Party Payments	36,050	36,050
Support Services	11,255	12,804
Depreciation & Impairment Losses	1,193	1,193
Total expenditure	218,458	216,171
Other Grants, Reimbursements & Contributions	(7,300)	(5,700)
Customer and Client Receipts - Fees & Charges	(302,830)	(224,000)
Total income	(310,130)	(229,700)
Net total	(91,672)	(13,529)

Newmarket Market

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	34,186	38,383
Premises-Related Expenditure	11,557	10,136
Supplies & Services	1,625	2,091
Support Services	2,785	3,869
Total expenditure	50,153	54,479
Other Grants, Reimbursements & Contributions	(750)	(750)
Customer and Client Receipts - Fees & Charges	(26,587)	(15,000)
Total income	(27,337)	(15,750)
Net total	22,816	38,729

Budget Book - 2023 to 2024

Director of Operations (Waste and Street Scene)

Haverhill Market

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	15,304	16,209
Premises-Related Expenditure	12,331	8,662
Supplies & Services	1,625	2,091
Third Party Payments	20,800	20,800
Support Services	1,160	1,991
Total expenditure	51,220	49,753
Other Grants, Reimbursements & Contributions	(500)	(500)
Customer and Client Receipts - Fees & Charges	(24,975)	(12,500)
Total income	(25,475)	(13,000)
Net total	25,745	36,753

Mildenhall Market

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	9,160	9,337
Premises-Related Expenditure	2,805	3,124
Supplies & Services	1,625	1,091
Support Services	539	1,802
Depreciation & Impairment Losses	2,643	2,643
Total expenditure	16,772	17,997
Other Grants, Reimbursements & Contributions	(200)	(200)
Customer and Client Receipts - Fees & Charges	(4,748)	(9,200)
Total income	(4,948)	(9,400)
Net total	11,824	8,597

Budget Book - 2023 to 2024



Chief Executive's Team

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	1,028,372	1,111,501
Supplies and services	70,808	70,959
Internal recharges - expenditure	165,251	185,173
Internal recharges - income	(1,169,520)	(1,214,898)
Total expenditure	94,911	152,735
Service-related Government and other grants	(54,333)	(54,333)
Fees, charges and sales income	(6,000)	(6,120)
Net reserve contributions	(89,889)	(92,282)
Total income	(150,222)	(152,735)
Net total	(55,311)	0

Budget Book - 2023 to 2024



Chief Executive's Team

Policy

Details	2022 to 2023 Approved Budget £	2023 to 2024 Approved Budget £
Employees	571,038	639,495
Premises-Related Expenditure	39,455	36,898
Transport-Related Expenditure	4,557	4,648
Supplies & Services	38,373	37,460
Support Services	48,731	56,746
Total expenditure	702,154	775,248
Recharges	(757,464)	(775,248)
Total income	(757,464)	(775,248)
Net total	(55,310)	0