

Budget Book - 2021 to 2022

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	30,582,562	30,523,192
Premises-Related Expenditure	11,481,813	12,128,297
Transport-Related Expenditure	3,422,698	3,369,279
Supplies & Services	25,329,177	15,410,781
Third Party Payments	6,540,842	6,777,659
Transfer Payments	27,316,254	29,404,423
Support Services	11,385,268	12,179,292
Total expenditure	116,058,614	109,792,923
Government Grants	(41,473,738)	(38,360,563)
Other Grants, Reimbursements & Contributions	(4,783,259)	(3,464,058)
Customer and Client Receipts - Sales	(4,150,740)	(4,063,886)
Customer and Client Receipts - Fees & Charges	(19,603,784)	(19,812,144)
Customer and Client Receipts - Rents	(5,965,754)	(6,155,429)
Interest	(431,500)	(359,000)
Interest Payments	169,600	169,600
General Fund Summary	(18,244,263)	(1,781,236)
Financed from Reserves	(6,367,895)	(19,580,046)
Recharges	(15,207,282)	(16,386,160)
Total income	(116,058,614)	(109,792,923)
Net total	0	0

Budget Book - 2021 to 2022

Director of Resources and Property (Finance)
Director of Resources and Property (Property)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	5,889,574	5,771,230
Premises-Related Expenditure	1,354,938	1,427,903
Transport-Related Expenditure	125,021	109,239
Supplies & Services	14,871,506	6,216,231
Third Party Payments	4,448,962	4,465,969
Transfer Payments	27,316,254	29,404,423
Support Services	6,661,699	6,266,319
Depreciation & Impairment Losses	(4,202,800)	(4,202,800)
Total expenditure	56,465,154	49,458,514
Government Grants	(40,316,222)	(37,248,349)
Other Grants, Reimbursements & Contributions	(1,650,843)	(275,760)
Customer and Client Receipts - Sales	(57,608)	(7,854)
Customer and Client Receipts - Fees & Charges	(1,926,263)	(1,597,238)
Customer and Client Receipts - Rents	(5,618,113)	(5,774,515)
Interest	(261,900)	(189,400)
General Fund Summary	(18,244,263)	(1,781,236)
Financed from Reserves	(854,102)	(15,449,996)
Recharges	(6,163,002)	(6,158,393)
Total income	(75,092,316)	(68,482,741)
Net total	(18,627,162)	(19,024,227)

Budget Book - 2021 to 2022



Director of Resources and Property (Finance)

Resources & Performance Internal Audit Anglia Revenues Partnership

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	3,567,221	3,545,749
Premises-Related Expenditure	62,227	53,027
Transport-Related Expenditure	29,245	21,350
Supplies & Services	789,595	736,048
Third Party Payments	34,032	34,032
Support Services	11,890	119,429
Depreciation & Impairment Losses	71,400	71,400
Total expenditure	4,565,610	4,581,035
Government Grants	(44,667)	(44,667)
Other Grants, Reimbursements & Contributions	(631,492)	(593,865)
Customer and Client Receipts - Fees & Charges	(40,620)	(43,392)
Recharges	(3,848,831)	(3,899,111)
Total income	(4,565,610)	(4,581,035)
Net total	0	0

Council Tax Administration Business Rate Administration

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	2,000	2,000
Support Services	1,363,515	1,327,761
Depreciation & Impairment Losses	13,700	13,700
Total expenditure	1,379,215	1,343,461
Government Grants	(168,000)	(170,137)
Other Grants, Reimbursements & Contributions	(245,044)	(245,044)
Customer and Client Receipts - Fees & Charges	(330,000)	(336,600)
Total income	(743,044)	(751,781)
Net total	636,171	591,680

Budget Book - 2021 to 2022

Director of Resources and Property (Finance)

Emergency Planning

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	10,596	7,631
Third Party Payments	42,598	46,794
Support Services	19,421	21,471
Total expenditure	72,615	75,896
Total income	0	0
Net total	72,615	75,896

Housing Benefits

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	7,419	7,631
Supplies & Services	23,700	123,700
Transfer Payments	27,316,254	29,404,423
Support Services	1,549,110	1,492,698
Total expenditure	28,896,483	31,028,452
Government Grants	(27,180,074)	(29,308,512)
Other Grants, Reimbursements & Contributions	(513,632)	(250,000)
Customer and Client Receipts - Fees & Charges	(1,956)	(1,995)
Financed from Reserves	0	(285,618)
Total income	(27,695,662)	(29,846,125)
Net total	1,200,821	1,182,327

Budget Book - 2021 to 2022



Director of Resources and Property (Finance)

Corporate Expenditure

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	1,796,773	1,725,525
Premises-Related Expenditure	37,677	28,617
Transport-Related Expenditure	51,389	42,161
Supplies & Services	234,550	254,263
Support Services	2,684,226	2,206,473
Depreciation & Impairment Losses	4,400	4,400
Total expenditure	4,809,015	4,261,439
Other Grants, Reimbursements & Contributions	(17,850)	(9,750)
Customer and Client Receipts - Fees & Charges	(6,000)	(6,000)
Financed from Reserves	(20,000)	(20,000)
Recharges	(1,134,911)	(1,115,585)
Total income	(1,178,761)	(1,151,335)
Net total	3,630,254	3,110,104

Corporate Finance

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	(815,995)	(845,044)
Premises-Related Expenditure	0	(43,750)
Supplies & Services	184,000	0
Total expenditure	(631,995)	(888,794)
Other Grants, Reimbursements & Contributions	0	1,130,125
Customer and Client Receipts - Sales	(57,608)	(7,854)
Customer and Client Receipts - Fees & Charges	(96,805)	(98,741)
Financed from Reserves	0	(183,982)
Total income	(154,413)	839,548
Net total	(786,408)	(49,246)

Budget Book - 2021 to 2022



Director of Resources and Property (Finance)

Non-Distributed Costs

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	136,000	137,500
Total expenditure	136,000	137,500
Customer and Client Receipts - Fees & Charges	(1,082)	0
Customer and Client Receipts - Rents	(3,600)	(5,000)
Total income	(4,682)	(5,000)
Net total	131,318	132,500

Non-Distributed Costs - Cost of Unused Assets

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	40,693	0
Total expenditure	40,693	0
Customer and Client Receipts - Rents	(4,000)	0
Total income	(4,000)	0
Net total	36,693	0

Budget Book - 2021 to 2022



Director of Resources and Property (Finance)

Interest & Capital Financing

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	3,185,088	3,334,714
Total expenditure	3,185,088	3,334,714
Customer and Client Receipts - Fees & Charges	(1,449,300)	(1,110,000)
Interest	(261,900)	(189,400)
Financed from Reserves	(146,020)	0
Total income	(1,857,220)	(1,299,400)
Net total	1,327,868	2,035,314

General Fund Adjustments

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	10,170,976	1,656,670
Third Party Payments	4,345,832	4,358,643
Depreciation & Impairment Losses	(5,076,200)	(5,076,200)
Total expenditure	9,440,608	939,113
Government Grants	(12,838,134)	(7,725,033)
General Fund Summary	(18,244,263)	(1,781,236)
Financed from Reserves	0	(14,413,951)
Total income	(31,082,397)	(23,920,220)
Net total	(21,641,789)	(22,981,107)

Budget Book - 2021 to 2022

Director of Resources and Property (Property)

Property Services

Place Delivery & Strategic Property

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	1,205,575	1,207,500
Premises-Related Expenditure	35,775	34,439
Transport-Related Expenditure	44,387	45,728
Supplies & Services	166,250	68,836
Third Party Payments	500	500
Support Services	7,910	121,063
Depreciation & Impairment Losses	1,100	1,100
Total expenditure	1,461,497	1,479,166
Other Grants, Reimbursements & Contributions	(11,450)	(27,100)
Customer and Client Receipts - Fees & Charges	(500)	(510)
Financed from Reserves	(268,502)	(116,140)
Recharges	(1,179,260)	(1,143,697)
Total income	(1,459,712)	(1,287,447)
Net total	1,785	191,719

Non-HRA Housing Properties

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	24,350	24,350
Support Services	8,071	5,226
Depreciation & Impairment Losses	22,700	22,700
Total expenditure	55,121	52,276
Customer and Client Receipts - Rents	(9,691)	(7,234)
Financed from Reserves	(10,175)	(10,175)
Total income	(19,866)	(17,409)
Net total	35,255	34,867

Budget Book - 2021 to 2022

Director of Resources and Property (Property)

Industrial & Business Units Vicon House

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	798,439	919,015
Supplies & Services	30,000	30,000
Third Party Payments	26,000	26,000
Support Services	956,449	764,205
Depreciation & Impairment Losses	663,100	663,100
Total expenditure	2,473,988	2,402,320
Other Grants, Reimbursements & Contributions	(216,300)	(262,751)
Customer and Client Receipts - Rents	(3,320,661)	(3,407,421)
Financed from Reserves	(186,055)	(196,780)
Total income	(3,723,016)	(3,866,952)
Net total	(1,249,028)	(1,464,632)

Town Centres & Shops Provincial House, Haverhill Ehringhausen Way, Haverhill

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	337,762	396,944
Supplies & Services	85,347	10,000
Support Services	61,107	207,992
Depreciation & Impairment Losses	97,000	97,000
Total expenditure	581,216	711,936
Government Grants	(85,347)	0
Other Grants, Reimbursements & Contributions	(15,075)	(17,375)
Customer and Client Receipts - Rents	(2,280,161)	(2,354,860)
Financed from Reserves	(223,350)	(223,350)
Total income	(2,603,933)	(2,595,585)
Net total	(2,022,717)	(1,883,649)

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Director of HR, Governance and Regulatory

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	4,240,542	4,063,234
Premises-Related Expenditure	474,564	413,111
Transport-Related Expenditure	97,885	79,789
Supplies & Services	1,148,776	1,029,234
Third Party Payments	247,460	247,460
Support Services	1,028,334	1,250,464
Total expenditure	7,237,561	7,083,292
Government Grants	(128,565)	0
Other Grants, Reimbursements & Contributions	(523,472)	(497,686)
Customer and Client Receipts - Sales	(1,844,513)	(1,761,624)
Customer and Client Receipts - Fees & Charges	(752,342)	(682,458)
Financed from Reserves	(294,925)	(169,291)
Recharges	(1,654,560)	(1,967,504)
Total income	(5,198,377)	(5,078,563)
Net total	2,039,184	2,004,729

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Human Resources & Payroll Central Training Services Health & Safety Legal Services

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	2,155,329	2,112,749
Premises-Related Expenditure	67,981	55,324
Transport-Related Expenditure	20,580	10,962
Supplies & Services	193,229	198,223
Third Party Payments	172,210	172,210
Support Services	16,274	228,739
Total expenditure	2,625,603	2,778,207
Other Grants, Reimbursements & Contributions	(520,322)	(494,536)
Customer and Client Receipts - Fees & Charges	(227,785)	(146,876)
Financed from Reserves	(222,936)	(169,291)
Recharges	(1,654,560)	(1,967,504)
Total income	(2,625,603)	(2,778,207)
Net total	0	0

Electoral Registration Election Expenses

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	241,398	229,772
Premises-Related Expenditure	19,423	10,527
Transport-Related Expenditure	552	28
Supplies & Services	167,485	148,630
Support Services	113,935	89,852
Total expenditure	542,793	478,809
Customer and Client Receipts - Sales	(1,598)	(1,630)
Customer and Client Receipts - Fees & Charges	(10,000)	(10,200)
Financed from Reserves	(39,479)	0
Total income	(51,077)	(11,830)
Net total	491,716	466,979

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Democratic Services Members Allowances & Expenses

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	379,373	367,171
Premises-Related Expenditure	27,126	22,893
Transport-Related Expenditure	23,443	19,130
Supplies & Services	539,505	547,568
Support Services	506,557	495,704
Total expenditure	1,476,004	1,452,466
Total income	0	0
Net total	1,476,004	1,452,466

Mayoralty & Civic Functions

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	44,271	46,514
Premises-Related Expenditure	5,263	1,908
Transport-Related Expenditure	649	441
Supplies & Services	31,480	23,970
Support Services	24,318	26,623
Total expenditure	105,981	99,456
Customer and Client Receipts - Sales	(5,393)	(5,501)
Financed from Reserves	(2,510)	0
Total income	(7,903)	(5,501)
Net total	98,078	93,955

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Prevention of Pollution Environmental Management

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	151,162	162,310
Premises-Related Expenditure	44,311	33,834
Transport-Related Expenditure	5,716	5,325
Supplies & Services	10,100	10,100
Third Party Payments	10,000	10,000
Support Services	84,926	93,084
Total expenditure	306,215	314,653
Customer and Client Receipts - Sales	(297,102)	(354,073)
Customer and Client Receipts - Fees & Charges	(22,016)	(22,456)
Total income	(319,118)	(376,529)
Net total	(12,903)	(61,876)

Drinking Water Quality

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	57,639	50,032
Premises-Related Expenditure	3,235	3,815
Transport-Related Expenditure	2,473	2,312
Third Party Payments	27,250	27,250
Support Services	1,330	5,142
Total expenditure	91,927	88,551
Customer and Client Receipts - Fees & Charges	(33,170)	(33,833)
Total income	(33,170)	(33,833)
Net total	58,757	54,718

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Climate Change

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	34,471	45,315
Premises-Related Expenditure	2,930	3,815
Transport-Related Expenditure	861	786
Supplies & Services	20,714	20,714
Support Services	3,286	5,984
Total expenditure	62,262	76,614
Total income	0	0
Net total	62,262	76,614

Solar Farm

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	20,579	21,601
Premises-Related Expenditure	219,414	215,413
Transport-Related Expenditure	719	662
Supplies & Services	14,000	14,000
Support Services	0	7,444
Total expenditure	254,712	259,120
Customer and Client Receipts - Sales	(1,540,420)	(1,400,420)
Total income	(1,540,420)	(1,400,420)
Net total	(1,285,708)	(1,141,300)

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Licensing

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	223,884	134,799
Premises-Related Expenditure	25,048	12,165
Transport-Related Expenditure	4,827	4,571
Supplies & Services	11,606	4,170
Support Services	152,707	97,711
Total expenditure	418,072	253,416
Other Grants, Reimbursements & Contributions	(500)	(500)
Customer and Client Receipts - Fees & Charges	(252,799)	(249,876)
Financed from Reserves	(30,000)	0
Total income	(283,299)	(250,376)
Net total	134,773	3,040

Hackney Carriage & Private Hire Licensing

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	0	76,225
Premises-Related Expenditure	0	7,631
Supplies & Services	8,030	8,030
Support Services	3,287	65,141
Total expenditure	11,317	157,027
Customer and Client Receipts - Fees & Charges	(162,957)	(166,230)
Total income	(162,957)	(166,230)
Net total	(151,640)	(9,203)

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Food Safety

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	159,461	159,295
Premises-Related Expenditure	10,654	7,631
Transport-Related Expenditure	7,534	6,967
Supplies & Services	43,197	44,399
Support Services	24,379	24,772
Total expenditure	245,225	243,064
Customer and Client Receipts - Fees & Charges	(24,757)	(30,252)
Total income	(24,757)	(30,252)
Net total	220,468	212,812

Health & Safety at Work Act/Enforcement

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	271,528	142,352
Premises-Related Expenditure	10,654	7,631
Transport-Related Expenditure	6,433	5,968
Supplies & Services	500	500
Support Services	21,450	22,540
Total expenditure	310,565	178,991
Government Grants	(128,565)	0
Customer and Client Receipts - Fees & Charges	0	(3,500)
Total income	(128,565)	(3,500)
Net total	182,000	175,491

Budget Book - 2021 to 2022



Director of HR, Governance and Regulatory

Home Energy Conservation

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	6,430	6,430
Support Services	31,532	32,219
Total expenditure	37,962	38,649
Total income	0	0
Net total	37,962	38,649

Housing Renewals

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	166,133	170,616
Premises-Related Expenditure	13,396	11,446
Transport-Related Expenditure	6,050	5,581
Supplies & Services	100,000	0
Support Services	3,972	9,410
Total expenditure	289,551	197,053
Other Grants, Reimbursements & Contributions	(835)	(835)
Total income	(835)	(835)
Net total	288,716	196,218

Budget Book - 2021 to 2022

Director of HR, Governance and Regulatory

Burial of the Dead

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	25,073	25,755
Premises-Related Expenditure	48	0
Transport-Related Expenditure	1,325	1,249
Support Services	1,968	2,433
Total expenditure	28,414	29,437
Other Grants, Reimbursements & Contributions	(135)	(135)
Total income	(135)	(135)
Net total	28,279	29,302

Other Public Health Services

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	310,241	318,728
Premises-Related Expenditure	25,081	19,077
Transport-Related Expenditure	16,723	15,807
Supplies & Services	2,500	2,500
Third Party Payments	38,000	38,000
Support Services	38,413	43,666
Total expenditure	430,958	437,778
Other Grants, Reimbursements & Contributions	(1,680)	(1,680)
Customer and Client Receipts - Fees & Charges	(18,858)	(19,235)
Total income	(20,538)	(20,915)
Net total	410,420	416,863

Budget Book - 2021 to 2022

Director of Families and Communities

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	4,714,283	4,995,762
Premises-Related Expenditure	293,700	297,471
Transport-Related Expenditure	50,431	44,910
Supplies & Services	3,841,515	3,286,240
Third Party Payments	0	5,265
Support Services	208,711	362,988
Depreciation & Impairment Losses	53,300	53,300
Total expenditure	9,161,940	9,045,936
Government Grants	(1,002,578)	(1,106,214)
Other Grants, Reimbursements & Contributions	(549,425)	(657,276)
Customer and Client Receipts - Sales	(10,652)	(10,865)
Customer and Client Receipts - Fees & Charges	(554,760)	(568,669)
Customer and Client Receipts - Rents	(38,000)	0
Financed from Reserves	(2,509,474)	(1,993,770)
Recharges	(2,671,573)	(2,838,953)
Total income	(7,336,462)	(7,175,747)
Net total	1,825,478	1,870,189

Budget Book - 2021 to 2022

Director of Families and Communities

ICT

Customer Services

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	2,445,973	2,484,191
Premises-Related Expenditure	152,011	125,910
Transport-Related Expenditure	9,292	8,524
Supplies & Services	831,633	865,014
Support Services	12,372	117,046
Depreciation & Impairment Losses	28,400	28,400
Total expenditure	3,479,681	3,629,085
Other Grants, Reimbursements & Contributions	(35,000)	(35,000)
Customer and Client Receipts - Fees & Charges	(514,408)	(527,510)
Financed from Reserves	(258,700)	(227,622)
Recharges	(2,671,573)	(2,838,953)
Total income	(3,479,681)	(3,629,085)
Net total	0	0

Families & Communities

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	478,670	448,033
Premises-Related Expenditure	30,509	24,800
Transport-Related Expenditure	20,511	18,931
Supplies & Services	68,550	23,550
Support Services	114,098	113,550
Depreciation & Impairment Losses	5,000	5,000
Total expenditure	717,338	633,864
Other Grants, Reimbursements & Contributions	(36,955)	(2,600)
Financed from Reserves	(45,000)	0
Total income	(81,955)	(2,600)
Net total	635,383	631,264

Budget Book - 2021 to 2022



Director of Families and Communities

Community Chest - Families & Communities

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	698,802	755,888
Support Services	10,081	11,349
Total expenditure	708,883	767,237
Other Grants, Reimbursements & Contributions Financed from Reserves	0 (554,569)	(77,955) (533,700)
Total income	(554,569)	(611,655)
Net total	154,314	155,582

Lifelink Project

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	400,259	345,446
Transport-Related Expenditure	1,200	0
Supplies & Services	215,178	9,452
Total expenditure	616,637	354,898
Other Grants, Reimbursements & Contributions Financed from Reserves	(192,678) (418,691)	0 (354,898)
Total income	(611,369)	(354,898)
Net total	5,268	0

Budget Book - 2021 to 2022

Director of Families and Communities

Community Centres

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	20,159	19,818
Supplies & Services	6,000	6,000
Support Services	26,400	21,358
Depreciation & Impairment Losses	10,400	10,400
Total expenditure	62,959	57,576
Financed from Reserves	(4,325)	(4,325)
Total income	(4,325)	(4,325)
Net total	58,634	53,251

Bus Station (Mildenhall)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	26,254	27,630
Premises-Related Expenditure	38,330	33,258
Transport-Related Expenditure	46	38
Supplies & Services	1,430	1,430
Support Services	19,948	23,073
Depreciation & Impairment Losses	9,500	9,500
Total expenditure	95,508	94,929
Customer and Client Receipts - Sales	(2,652)	(2,705)
Financed from Reserves	(7,400)	(7,400)
Total income	(10,052)	(10,105)
Net total	85,456	84,824

Budget Book - 2021 to 2022

Director of Families and Communities

Housing Options: Choice Based Lettings

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	200,671	187,094
Premises-Related Expenditure	19,194	15,262
Transport-Related Expenditure	4,938	4,305
Supplies & Services	39,265	21,001
Support Services	19,696	21,942
Total expenditure	283,764	249,604
Other Grants, Reimbursements & Contributions	(940)	(940)
Customer and Client Receipts - Sales	(8,000)	(8,160)
Customer and Client Receipts - Fees & Charges	(26,010)	(26,530)
Financed from Reserves	(81,864)	(77,114)
Total income	(116,814)	(112,744)
Net total	166,950	136,860

Housing Options: Advice & Prevention

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	649,933	621,166
Premises-Related Expenditure	26,997	22,893
Transport-Related Expenditure	3,907	3,473
Supplies & Services	1,490,998	943,993
Support Services	6,116	10,858
Total expenditure	2,177,951	1,602,383
Government Grants	(549,219)	(656,214)
Other Grants, Reimbursements & Contributions	(265,970)	(80,970)
Customer and Client Receipts - Fees & Charges	(14,342)	(14,629)
Financed from Reserves	(791,469)	(309,423)
Total income	(1,621,000)	(1,061,236)
Net total	556,951	541,147

Budget Book - 2021 to 2022



Director of Families and Communities

Housing Options: Solutions

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	231,710	275,253
Transport-Related Expenditure	9,298	8,369
Supplies & Services	10,000	10,000
Support Services	0	7,384
Total expenditure	251,008	301,006
Other Grants, Reimbursements & Contributions Financed from Reserves	(940) (118,904)	(940) (130,432)
Total income	(119,844)	(131,372)
Net total	131,164	169,634

Housing Options: Severe Weather Emergency Provision (SWEP)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	40,000	40,000
Supplies & Services	20,000	20,000
Total expenditure	60,000	60,000
Total income	0	0
Net total	60,000	60,000

Budget Book - 2021 to 2022

Director of Families and Communities

Housing Options: Outreach Services

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	223,871	327,741
Transport-Related Expenditure	1,239	0
Supplies & Services	459,659	456,300
Total expenditure	684,769	784,041
Government Grants	(453,359)	(450,000)
Financed from Reserves	(224,552)	(334,041)
Total income	(677,911)	(784,041)
Net total	6,858	0

Housing Options: Private Rented Sector Fund

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	16,942	0
Support Services	0	2,433
Total expenditure	16,942	2,433
Other Grants, Reimbursements & Contributions	(16,942)	0
Total income	(16,942)	0
Net total	0	2,433

Budget Book - 2021 to 2022



Director of Families and Communities

Housing Options: Temporary Accommodation

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	0	239,208
Premises-Related Expenditure	6,500	55,531
Transport-Related Expenditure	0	1,270
Supplies & Services	0	173,612
Third Party Payments	0	5,265
Support Services	0	33,995
Total expenditure	6,500	508,881
Other Grants, Reimbursements & Contributions	0	(458,871)
Customer and Client Receipts - Rents	(38,000)	0
Financed from Reserves	(4,000)	(14,815)
Total income	(42,000)	(473,686)
Net total	(35,500)	35,195

Budget Book - 2021 to 2022

Director of Planning and Growth

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	4,097,985	4,045,745
Premises-Related Expenditure	268,841	193,856
Transport-Related Expenditure	102,175	82,217
Supplies & Services	1,805,062	872,979
Third Party Payments	160,700	73,700
Support Services	1,019,057	1,064,664
Depreciation & Impairment Losses	18,700	18,700
Total expenditure	7,472,520	6,351,861
Government Grants	(5,272)	0
Other Grants, Reimbursements & Contributions	(507,867)	(118,496)
Customer and Client Receipts - Sales	(133,779)	(135,062)
Customer and Client Receipts - Fees & Charges	(2,511,833)	(2,243,130)
Financed from Reserves	(956,619)	(465,609)
Total income	(4,115,370)	(2,962,297)
Net total	3,357,150	3,389,564

Budget Book - 2021 to 2022

Director of Planning and Growth

Land Charges

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	73,965	76,359
Transport-Related Expenditure	92	75
Supplies & Services	1,220	1,257
Third Party Payments	30,000	28,000
Support Services	57,414	60,742
Total expenditure	162,691	166,433
Customer and Client Receipts - Fees & Charges	(275,000)	(280,500)
Total income	(275,000)	(280,500)
Net total	(112,309)	(114,067)

Housing Development & Strategy

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	284,083	272,103
Premises-Related Expenditure	18,199	15,262
Transport-Related Expenditure	7,138	6,837
Supplies & Services	639,732	49,516
Support Services	138,897	137,427
Total expenditure	1,088,049	481,145
Government Grants	(5,272)	0
Other Grants, Reimbursements & Contributions	(395,717)	(53,696)
Financed from Reserves	(270,000)	0
Total income	(670,989)	(53,696)
Net total	417,060	427,449

Budget Book - 2021 to 2022

Director of Planning and Growth

Gypsies & Travellers

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	4,009	1,908
Third Party Payments	10,000	13,000
Support Services	2,108	3,822
Total expenditure	16,117	18,730
Total income	0	0
Net total	16,117	18,730

Development Control

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	1,289,717	1,291,267
Premises-Related Expenditure	63,817	41,970
Transport-Related Expenditure	31,445	29,230
Supplies & Services	83,690	63,894
Support Services	343,359	353,510
Depreciation & Impairment Losses	18,700	18,700
Total expenditure	1,830,728	1,798,571
Other Grants, Reimbursements & Contributions	(950)	(950)
Customer and Client Receipts - Sales	(120,414)	(122,822)
Customer and Client Receipts - Fees & Charges	(1,616,000)	(1,500,000)
Financed from Reserves	(9,500)	(9,500)
Total income	(1,746,864)	(1,633,272)
Net total	83,864	165,299

Budget Book - 2021 to 2022

Director of Planning and Growth

Planning Policy

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	915,928	830,898
Premises-Related Expenditure	66,045	53,416
Transport-Related Expenditure	9,577	11,062
Supplies & Services	58,600	76,450
Support Services	157,738	166,128
Total expenditure	1,207,888	1,137,954
Other Grants, Reimbursements & Contributions Financed from Reserves	(44,300) (173,599)	(61,700) (127,589)
Total income	(217,899)	(189,289)
Net total	989,989	948,665

Local Plan

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	483,520	478,520
Support Services	7,996	12,866
Total expenditure	491,516	491,386
Financed from Reserves	(303,520)	(328,520)
Total income	(303,520)	(328,520)
Net total	187,996	162,866

Budget Book - 2021 to 2022

Director of Planning and Growth

Building Control

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	416,111	446,631
Premises-Related Expenditure	21,723	15,262
Transport-Related Expenditure	25,336	22,191
Supplies & Services	14,310	15,002
Support Services	110,982	116,741
Total expenditure	588,462	615,827
Customer and Client Receipts - Sales	(1,365)	0
Customer and Client Receipts - Fees & Charges	(352,800)	(361,242)
Total income	(354,165)	(361,242)
Net total	234,297	254,585

Planning & Regulatory Support

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	582,727	607,514
Premises-Related Expenditure	36,000	28,616
Transport-Related Expenditure	1,630	1,330
Supplies & Services	970	970
Support Services	93,202	97,933
Total expenditure	714,529	736,363
Total income	0	0
Net total	714,529	736,363

Budget Book - 2021 to 2022

Director of Planning and Growth

Economic Development & Growth

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	469,031	453,468
Premises-Related Expenditure	41,119	34,339
Transport-Related Expenditure	9,000	8,582
Supplies & Services	364,550	104,780
Support Services	56,359	60,321
Total expenditure	940,059	661,490
Other Grants, Reimbursements & Contributions Financed from Reserves	(61,350) (200,000)	(1,350) 0
Total income	(261,350)	(1,350)
Net total	678,709	660,140

Strategic Tourism & Markets

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	46,438	47,203
Premises-Related Expenditure	98	0
Transport-Related Expenditure	2,366	2,328
Supplies & Services	43,430	42,590
Support Services	40,270	41,856
Total expenditure	132,602	133,977
Other Grants, Reimbursements & Contributions Customer and Client Receipts - Sales	(640) (12,000)	(640) (12,240)
Total income	(12,640)	(12,880)
Net total	119,962	121,097

Budget Book - 2021 to 2022

Director of Planning and Growth

Bury Christmas Fayre

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	19,985	20,302
Premises-Related Expenditure	17,831	3,084
Transport-Related Expenditure	591	582
Supplies & Services	115,040	40,000
Third Party Payments	110,700	32,700
Support Services	10,732	13,318
Total expenditure	274,879	109,986
Other Grants, Reimbursements & Contributions	(4,910)	(160)
Customer and Client Receipts - Fees & Charges	(243,033)	(101,388)
Total income	(247,943)	(101,548)
Net total	26,936	8,438

Park & Ride

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Transport-Related Expenditure	15,000	0
Third Party Payments	10,000	0
Total expenditure	25,000	0
Customer and Client Receipts - Fees & Charges	(25,000)	0
Total income	(25,000)	0
Net total	0	0

Budget Book - 2021 to 2022

Director of Operations (Facilities)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	1,463,147	1,419,637
Premises-Related Expenditure	4,552,248	4,549,417
Transport-Related Expenditure	236,347	63,975
Supplies & Services	796,624	1,416,474
Third Party Payments	344,490	394,032
Support Services	686,268	1,018,824
Depreciation & Impairment Losses	1,591,600	1,591,600
Total expenditure	9,670,724	10,453,959
Other Grants, Reimbursements & Contributions	(1,005,655)	(1,209,752)
Customer and Client Receipts - Sales	(43,652)	(42,052)
Customer and Client Receipts - Fees & Charges	(7,713,141)	(8,440,774)
Customer and Client Receipts - Rents	(203,602)	(238,325)
Financed from Reserves	(445,587)	(445,587)
Recharges	(1,066,030)	(1,053,027)
Total income	(10,477,667)	(11,429,517)
Net total	(806,943)	(975,558)

Budget Book - 2021 to 2022

Director of Operations (Facilities)

Offices: West Suffolk House

Offices: Haverhill House

Offices: College Heath Road

Offices: Brandon & Newmarket Guineas

Offices: Mildenhall Hub

Courier & Postal Service

Printing & Copying Service

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	1,647,891	1,867,962
Transport-Related Expenditure	1,763	3,713
Supplies & Services	236,155	247,228
Third Party Payments	136,490	150,652
Support Services	156,935	474,738
Depreciation & Impairment Losses	206,200	206,200
Total expenditure	2,385,434	2,950,493
Other Grants, Reimbursements & Contributions	(834,900)	(1,030,752)
Customer and Client Receipts - Sales	(43,652)	(42,052)
Customer and Client Receipts - Fees & Charges	(129,240)	(417,775)
Customer and Client Receipts - Rents	(162,702)	(222,425)
Financed from Reserves	(184,462)	(184,462)
Recharges	(1,066,030)	(1,053,027)
Total income	(2,420,986)	(2,950,493)
Net total	(35,552)	0

Public Conveniences

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	295,960	297,422
Third Party Payments	5,000	5,000
Support Services	32,401	43,602
Depreciation & Impairment Losses	26,900	26,900
Total expenditure	360,261	372,924
Financed from Reserves	(71,775)	(71,775)
Total income	(71,775)	(71,775)
Net total	288,486	301,149

Budget Book - 2021 to 2022

Director of Operations (Facilities)

CCTV

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	306,293	314,256
Premises-Related Expenditure	1,800	24,893
Transport-Related Expenditure	46	37
Supplies & Services	145,000	145,000
Support Services	115,160	117,289
Depreciation & Impairment Losses	12,500	12,500
Total expenditure	580,799	613,975
Other Grants, Reimbursements & Contributions	(24,000)	(24,000)
Customer and Client Receipts - Fees & Charges	(111,650)	(146,836)
Total income	(135,650)	(170,836)
Net total	445,149	443,139

Green Travel Plan

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	33,653	29,984
Supplies & Services	3,000	3,000
Third Party Payments	7,000	7,000
Support Services	2,440	3,005
Total expenditure	46,093	42,989
Other Grants, Reimbursements & Contributions	(40,000)	(20,000)
Customer and Client Receipts - Fees & Charges	(27,663)	(17,216)
Total income	(67,663)	(37,216)
Net total	(21,570)	5,773

Budget Book - 2021 to 2022



Director of Operations (Facilities)

Street Banners & Displays

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	2,235	2,308
Premises-Related Expenditure	4,993	13,877
Transport-Related Expenditure	153	12
Support Services	4,863	3,005
Total expenditure	12,244	19,202
Other Grants, Reimbursements & Contributions	(65)	0
Customer and Client Receipts - Fees & Charges	(7,283)	(7,429)
Total income	(7,348)	(7,429)
Net total	4,896	11,773

Budget Book - 2021 to 2022

Director of Operations (Facilities)

District Highways Services

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	40,861	38,996
Premises-Related Expenditure	476,957	645,509
Transport-Related Expenditure	2,384	195
Supplies & Services	17,500	17,500
Support Services	56,557	56,672
Depreciation & Impairment Losses	81,000	81,000
Total expenditure	675,259	839,872
Other Grants, Reimbursements & Contributions	(51,475)	0
Customer and Client Receipts - Fees & Charges	(8,041)	(8,202)
Financed from Reserves	(55,000)	(55,000)
Total income	(114,516)	(63,202)
Net total	560,743	776,670

Street Furniture

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	5,363	5,537
Premises-Related Expenditure	115,822	122,119
Transport-Related Expenditure	367	30
Supplies & Services	4,500	4,500
Third Party Payments	5,500	5,500
Support Services	3,367	2,433
Total expenditure	134,919	140,119
Other Grants, Reimbursements & Contributions	(150)	0
Financed from Reserves	(20,000)	(20,000)
Total income	(20,150)	(20,000)
Net total	114,769	120,119

Budget Book - 2021 to 2022

Director of Operations (Facilities)

Land Drainage & Associated Works

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	3,329	6,168
Supplies & Services	83,000	83,000
Support Services	1,558	1,335
Total expenditure	87,887	90,503
Customer and Client Receipts - Fees & Charges	(1,082)	(1,104)
Total income	(1,082)	(1,104)
Net total	86,805	89,399

Bury Bus Station (from 2018/19)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	119,011	107,087
Third Party Payments	20,000	20,000
Support Services	43,565	33,337
Depreciation & Impairment Losses	17,000	17,000
Total expenditure	199,576	177,424
Customer and Client Receipts - Rents	(14,000)	(15,000)
Financed from Reserves	(14,450)	(14,450)
Total income	(28,450)	(29,450)
Net total	171,126	147,974

Budget Book - 2021 to 2022

Director of Operations (Facilities)

Off Street Car Parks

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	283,878	276,551
Premises-Related Expenditure	1,849,163	1,430,503
Transport-Related Expenditure	5,815	12,987
Supplies & Services	192,470	177,937
Third Party Payments	164,500	199,880
Support Services	136,365	139,510
Depreciation & Impairment Losses	1,248,000	1,248,000
Total expenditure	3,880,191	3,485,368
Other Grants, Reimbursements & Contributions	(55,065)	(135,000)
Customer and Client Receipts - Fees & Charges	(6,172,338)	(6,140,338)
Customer and Client Receipts - Rents	(26,900)	(900)
Financed from Reserves	(99,900)	(99,900)
Total income	(6,354,203)	(6,376,138)
Net total	(2,474,012)	(2,890,770)

On Street Car Parking

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	37,074	34,518
Premises-Related Expenditure	3,669	3,895
Transport-Related Expenditure	299	243
Supplies & Services	46,000	46,000
Third Party Payments	6,000	6,000
Support Services	9,934	18,297
Total expenditure	102,976	108,953
Customer and Client Receipts - Fees & Charges	(498,244)	(521,337)
Total income	(498,244)	(521,337)
Net total	(395,268)	(412,384)

Budget Book - 2021 to 2022

Director of Operations (Facilities)

Civil Parking Enforcement

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	524,121	504,722
Transport-Related Expenditure	198,213	24,303
Supplies & Services	55,712	678,178
Support Services	108,123	108,323
Total expenditure	886,169	1,315,526
Customer and Client Receipts - Fees & Charges	(417,600)	(703,500)
Total income	(417,600)	(703,500)
Net total	468,569	612,026

Babergh & Mid Suffolk CPE

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	263,322	242,749
Transport-Related Expenditure	27,307	22,456
Supplies & Services	13,287	14,131
Support Services	15,000	17,279
Total expenditure	318,916	296,615
Customer and Client Receipts - Fees & Charges	(340,000)	(477,037)
Total income	(340,000)	(477,037)
Net total	(21,084)	(180,422)

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	2,158,705	2,279,366
Premises-Related Expenditure	3,529,368	3,648,819
Transport-Related Expenditure	48,349	65,821
Supplies & Services	2,247,438	1,872,376
Third Party Payments	48,300	49,850
Support Services	1,023,357	1,180,407
Depreciation & Impairment Losses	1,896,300	1,896,300
Total expenditure	10,951,817	10,992,939
Government Grants	(6,000)	(6,000)
Other Grants, Reimbursements & Contributions	(195,577)	(195,830)
Customer and Client Receipts - Sales	(1,932,509)	(1,974,828)
Customer and Client Receipts - Fees & Charges	(990,539)	(1,104,721)
Customer and Client Receipts - Rents	(106,039)	(142,589)
Financed from Reserves	(809,635)	(772,255)
Total income	(4,040,299)	(4,196,223)
Net total	6,911,518	6,796,716

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Leisure Promotion

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	101,271	105,642
Transport-Related Expenditure	60	49
Supplies & Services	72,855	72,855
Support Services	142	0
Total expenditure	174,328	178,546
Customer and Client Receipts - Sales	(25,250)	(35,000)
Total income	(25,250)	(35,000)
Net total	149,078	143,546

Arboriculture (Tree Maintenance Works) Allotments

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	144,013	156,082
Premises-Related Expenditure	224,568	259,968
Transport-Related Expenditure	9,709	8,731
Supplies & Services	3,240	3,307
Support Services	19,650	24,029
Total expenditure	401,180	452,117
Other Grants, Reimbursements & Contributions	(8,000)	(8,000)
Customer and Client Receipts - Rents	(1,390)	(1,390)
Financed from Reserves	(22,350)	(18,811)
Total income	(31,740)	(28,201)
Net total	369,440	423,916

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Other Parks and Play Provision

Abbey Gardens

Nowton Park

East Town Park

Clare Country Park

Children's Play Areas

Brandon Country Park

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	752,135	814,672
Premises-Related Expenditure	1,349,686	1,148,586
Transport-Related Expenditure	29,694	49,187
Supplies & Services	105,325	94,219
Third Party Payments	1,700	4,800
Support Services	308,813	428,989
Depreciation & Impairment Losses	264,700	264,700
Total expenditure	2,812,053	2,805,153
Other Grants, Reimbursements & Contributions	(58,347)	(59,600)
Customer and Client Receipts - Sales	(77,780)	(79,335)
Customer and Client Receipts - Fees & Charges	(352,498)	(420,328)
Customer and Client Receipts - Rents	(53,900)	(64,450)
Financed from Reserves	(218,205)	(201,164)
Total income	(760,730)	(824,877)
Net total	2,051,323	1,980,276

Leisure & Sports

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Supplies & Services	30,000	30,000
Total expenditure	30,000	30,000
Total income	0	0
Net total	30,000	30,000

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Arts, Heritage & Cultural Services Moyses Hall Museum

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	245,742	249,335
Premises-Related Expenditure	120,295	121,307
Transport-Related Expenditure	964	786
Supplies & Services	103,828	103,312
Third Party Payments	1,750	200
Support Services	179,831	189,841
Depreciation & Impairment Losses	22,000	22,000
Total expenditure	674,410	686,781
Other Grants, Reimbursements & Contributions	(14,000)	(9,000)
Customer and Client Receipts - Sales	(7,311)	(7,458)
Customer and Client Receipts - Fees & Charges	(48,882)	(49,860)
Customer and Client Receipts - Rents	(3,700)	(3,700)
Financed from Reserves	(20,745)	(20,745)
Total income	(94,638)	(90,763)
Net total	579,772	596,018

West Stow Country Park West Stow ASVT Operating Account

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	248,989	256,319
Premises-Related Expenditure	172,496	174,057
Transport-Related Expenditure	1,640	1,363
Supplies & Services	60,748	58,192
Third Party Payments	650	650
Support Services	93,384	114,073
Depreciation & Impairment Losses	51,200	51,200
Total expenditure	629,107	655,854
Other Grants, Reimbursements & Contributions	(6,030)	(6,030)
Customer and Client Receipts - Sales	(45,900)	(40,000)
Customer and Client Receipts - Fees & Charges	(187,207)	(209,026)
Customer and Client Receipts - Rents	(30,000)	(31,000)
Financed from Reserves	(56,340)	(56,840)
Total income	(325,477)	(342,896)
Net total	303,630	312,958

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Heritage Sites & Monuments West Front Houses

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	36,373	63,057
Support Services	23,869	27,302
Total expenditure	60,242	90,359
Other Grants, Reimbursements & Contributions	(2,000)	(6,000)
Customer and Client Receipts - Rents	(2,080)	(2,080)
Financed from Reserves	(15,000)	(40,000)
Total income	(19,080)	(48,080)
Net total	41,162	42,279

The Pavilion - Lady Wolverton Playingfield

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	9,946	7,000
Support Services	7,242	8,061
Depreciation & Impairment Losses	3,700	3,700
Total expenditure	20,888	18,761
Customer and Client Receipts - Rents	(14,000)	(14,000)
Financed from Reserves	(3,500)	(3,500)
Total income	(17,500)	(17,500)
Net total	3,388	1,261

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Sports & Leisure Centres

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	438,403	662,260
Supplies & Services	500,178	143,357
Support Services	150,776	137,803
Depreciation & Impairment Losses	1,118,900	1,118,900
Total expenditure	2,208,257	2,062,320
Customer and Client Receipts - Sales	(66,000)	(80,000)
Customer and Client Receipts - Rents	0	(25,000)
Financed from Reserves	(297,450)	(255,150)
Total income	(363,450)	(360,150)
Net total	1,844,807	1,702,170

Cemeteries & Closed Churchyards

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	76,841	82,902
Premises-Related Expenditure	442,724	470,985
Transport-Related Expenditure	3,437	3,107
Supplies & Services	10,937	12,040
Support Services	17,829	34,825
Depreciation & Impairment Losses	1,600	1,600
Total expenditure	553,368	605,459
Customer and Client Receipts - Sales	(9,928)	(10,128)
Customer and Client Receipts - Fees & Charges	(194,263)	(214,000)
Financed from Reserves	(36,875)	(36,875)
Total income	(241,066)	(261,003)
Net total	312,302	344,456

Budget Book - 2021 to 2022

Director of Operations (Leisure)

The Apex

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	474,595	522,919
Premises-Related Expenditure	626,477	635,427
Transport-Related Expenditure	1,978	1,802
Supplies & Services	1,185,551	1,187,178
Third Party Payments	27,000	27,000
Support Services	118,492	118,492
Depreciation & Impairment Losses	408,100	408,100
Total expenditure	2,842,193	2,900,918
Government Grants	(6,000)	(6,000)
Other Grants, Reimbursements & Contributions	(60,000)	(60,000)
Customer and Client Receipts - Sales	(1,557,500)	(1,585,413)
Customer and Client Receipts - Fees & Charges	(205,000)	(209,100)
Financed from Reserves	(123,250)	(123,250)
Total income	(1,951,750)	(1,983,763)
Net total	890,443	917,155

The Athenaeum

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Premises-Related Expenditure	102,634	100,872
Supplies & Services	0	700
Third Party Payments	5,600	5,600
Support Services	38,926	44,016
Depreciation & Impairment Losses	26,000	26,000
Total expenditure	173,160	177,188
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)
Customer and Client Receipts - Sales	(40,000)	(40,798)
Customer and Client Receipts - Rents	(969)	(969)
Financed from Reserves	(15,920)	(15,920)
Total income	(76,889)	(77,687)
Net total	96,271	99,501

Budget Book - 2021 to 2022

Director of Operations (Leisure)

Tourist Information Centres Shopmobility

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	88,798	91,495
Premises-Related Expenditure	172	0
Transport-Related Expenditure	107	87
Supplies & Services	40,270	32,710
Third Party Payments	5,600	5,600
Support Services	55,803	52,976
Depreciation & Impairment Losses	100	100
Total expenditure	190,850	182,968
Customer and Client Receipts - Sales	(10,000)	(2,000)
Customer and Client Receipts - Fees & Charges	(1,800)	(1,500)
Total income	(11,800)	(3,500)
Net total	179,050	179,468

Bury Festival

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	26,321	0
Premises-Related Expenditure	5,594	5,300
Transport-Related Expenditure	760	709
Supplies & Services	134,506	134,506
Third Party Payments	6,000	6,000
Support Services	8,600	0
Total expenditure	181,781	146,515
Other Grants, Reimbursements & Contributions	(27,200)	(27,200)
Customer and Client Receipts - Sales	(92,840)	(94,696)
Customer and Client Receipts - Fees & Charges	(889)	(907)
Total income	(120,929)	(122,803)
Net total	60,852	23,712

Budget Book - 2021 to 2022

Director of Operations (Waste)

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	7,153,718	7,191,943
Premises-Related Expenditure	975,436	1,574,826
Transport-Related Expenditure	2,760,216	2,920,209
Supplies & Services	625,926	637,310
Third Party Payments	1,290,930	1,541,383
Support Services	752,709	926,080
Depreciation & Impairment Losses	642,900	642,900
Total expenditure	14,201,835	15,434,651
Other Grants, Reimbursements & Contributions	(350,420)	(509,258)
Customer and Client Receipts - Sales	(128,027)	(131,601)
Customer and Client Receipts - Fees & Charges	(5,148,906)	(5,169,034)
Financed from Reserves	(327,697)	(247,071)
Recharges	(2,946,010)	(3,439,103)
Total income	(8,901,060)	(9,496,067)
Net total	5,300,775	5,938,584

Budget Book - 2021 to 2022

Director of Operations (Waste)

Depots

West Suffolk Operational Hub

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	220,317	175,071
Premises-Related Expenditure	404,572	404,658
Transport-Related Expenditure	61,304	80,894
Supplies & Services	17,649	28,610
Third Party Payments	1,700	209,653
Support Services	75,741	163,971
Depreciation & Impairment Losses	126,200	126,200
Total expenditure	907,483	1,189,057
Other Grants, Reimbursements & Contributions	(44,549)	(100,000)
Customer and Client Receipts - Sales	(24,317)	(24,803)
Financed from Reserves	(201,175)	(153,621)
Recharges	(596,693)	(1,013,389)
Total income	(866,734)	(1,291,813)
Net total	40,749	(102,756)

Vehicle Workshop

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	482,459	474,854
Premises-Related Expenditure	104,088	54,315
Transport-Related Expenditure	96,647	49,430
Supplies & Services	48,737	49,142
Support Services	45,719	52,379
Depreciation & Impairment Losses	20,600	20,600
Total expenditure	798,250	700,720
Customer and Client Receipts - Fees & Charges	(199,739)	(103,734)
Financed from Reserves	(33,072)	0
Recharges	(510,295)	(596,986)
Total income	(743,106)	(700,720)
Net total	55,144	0

Budget Book - 2021 to 2022

Director of Operations (Waste)

Pool Cars

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Transport-Related Expenditure	35,361	20,527
Supplies & Services	6,000	6,000
Total expenditure	41,361	26,527
Recharges	(18,361)	(26,527)
Total income	(18,361)	(26,527)
Net total	23,000	0

Street Cleansing

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	1,518,333	1,545,453
Premises-Related Expenditure	48,656	312,817
Transport-Related Expenditure	460,757	565,473
Supplies & Services	43,543	37,139
Third Party Payments	2,500	1,000
Support Services	74,804	74,541
Depreciation & Impairment Losses	72,500	72,500
Total expenditure	2,221,093	2,608,923
Other Grants, Reimbursements & Contributions	(75)	0
Customer and Client Receipts - Fees & Charges	(50,000)	(51,857)
Recharges	(50,413)	(15,063)
Total income	(100,488)	(66,920)
Net total	2,120,605	2,542,003

Budget Book - 2021 to 2022

Director of Operations (Waste)

Refuse Collection (Black Bin)

Refuse Collection: Black/Blue Bin

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	2,191,926	2,234,738
Premises-Related Expenditure	130,898	335,433
Transport-Related Expenditure	894,838	988,264
Supplies & Services	171,277	174,974
Support Services	189,412	197,443
Depreciation & Impairment Losses	239,500	239,500
Total expenditure	3,817,851	4,170,352
Other Grants, Reimbursements & Contributions	(92,250)	(50,800)
Customer and Client Receipts - Sales	(1,020)	(2,040)
Customer and Client Receipts - Fees & Charges	(33,632)	(59,805)
Financed from Reserves	(52,550)	(52,550)
Recharges	(71,316)	0
Total income	(250,768)	(165,195)
Net total	3,567,083	4,005,157

Recycling Collection (Blue Bin)

Compostable Collection (Brown Bin)

Multi-Bank Recycling Sites

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	511,468	566,292
Premises-Related Expenditure	39,997	63,843
Transport-Related Expenditure	310,614	329,725
Supplies & Services	113,842	112,154
Third Party Payments	85,400	85,400
Support Services	110,163	134,194
Depreciation & Impairment Losses	53,500	53,500
Total expenditure	1,224,984	1,345,108
Other Grants, Reimbursements & Contributions	(173,396)	(268,358)
Customer and Client Receipts - Sales	(7,043)	(7,185)
Customer and Client Receipts - Fees & Charges	(1,383,000)	(1,410,660)
Financed from Reserves	(12,300)	(12,300)
Recharges	(14,755)	0
Total income	(1,590,494)	(1,698,503)
Net total	(365,510)	(353,395)

Budget Book - 2021 to 2022

Director of Operations (Waste)

Bulky, Fridges, Metal & Scrap Collection Clinical & Hazardous Waste Collection

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	80,521	82,951
Premises-Related Expenditure	5,694	12,161
Transport-Related Expenditure	33,190	39,813
Supplies & Services	22	30
Third Party Payments	25,000	25,000
Support Services	17,415	24,969
Depreciation & Impairment Losses	6,000	6,000
Total expenditure	167,842	190,924
Customer and Client Receipts - Fees & Charges	(65,022)	(66,322)
Total income	(65,022)	(66,322)
Net total	102,820	124,602

Trade Waste

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	659,268	695,561
Premises-Related Expenditure	21,590	88,165
Transport-Related Expenditure	427,672	487,339
Supplies & Services	149,275	151,614
Third Party Payments	1,083,480	1,133,480
Support Services	101,220	120,641
Depreciation & Impairment Losses	35,200	35,200
Total expenditure	2,477,705	2,712,000
Customer and Client Receipts - Sales	(95,647)	(97,573)
Customer and Client Receipts - Fees & Charges	(2,721,562)	(2,776,655)
Financed from Reserves	(28,600)	(28,600)
Recharges	(14,755)	(28,448)
Total income	(2,860,564)	(2,931,276)
Net total	(382,859)	(219,276)

Budget Book - 2021 to 2022

Director of Operations (Waste)

Grounds Maintenance Operatives Tree Maintenance Operatives

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	1,324,061	1,281,958
Premises-Related Expenditure	135,978	202,250
Transport-Related Expenditure	436,281	353,773
Supplies & Services	65,673	69,282
Third Party Payments	36,000	30,000
Support Services	123,265	140,799
Depreciation & Impairment Losses	86,800	86,800
Total expenditure	2,208,058	2,164,862
Other Grants, Reimbursements & Contributions	(31,000)	(81,350)
Customer and Client Receipts - Fees & Charges	(336,811)	(340,861)
Recharges	(1,669,422)	(1,758,691)
Total income	(2,037,233)	(2,180,902)
Net total	170,825	(16,040)

Markets

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	165,364	135,065
Premises-Related Expenditure	83,963	101,185
Transport-Related Expenditure	3,551	4,971
Supplies & Services	9,907	8,365
Third Party Payments	56,850	56,850
Support Services	14,970	17,143
Depreciation & Impairment Losses	2,600	2,600
Total expenditure	337,205	326,179
Other Grants, Reimbursements & Contributions	(9,150)	(8,750)
Customer and Client Receipts - Fees & Charges	(359,140)	(359,140)
Total income	(368,290)	(367,890)
Net total	(31,085)	(41,711)

Budget Book - 2021 to 2022

Chief Executive

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	764,161	757,539
Premises-Related Expenditure	32,718	22,893
Transport-Related Expenditure	2,274	1,854
Supplies & Services	77,677	79,937
Support Services	5,133	109,545
Total expenditure	881,963	971,768
Customer and Client Receipts - Fees & Charges	(6,000)	(6,120)
Financed from Reserves	(169,856)	(36,467)
Recharges	(706,107)	(929,181)
Total income	(881,963)	(971,768)
Net total	0	0

Budget Book - 2021 to 2022



Chief Executive

Policy

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Employees	460,675	451,344
Premises-Related Expenditure	19,258	15,262
Transport-Related Expenditure	2,136	1,742
Supplies & Services	43,347	45,097
Support Services	2,147	51,432
Total expenditure	527,563	564,877
Financed from Reserves	(118,757)	0
Recharges	(408,806)	(564,876)
Total income	(527,563)	(564,876)
Net total	0	1

Details	2020 to 2021 Approved Budget £	2021 to 2022 Approved Budget £
Total expenditure	0	0
Total income	0	0
Net total	0	0