

# Principles and Terms of Reference



## Statement

Newmarket Vision is a voluntary partnership that brings together councils, businesses, community groups, charities and residents to coordinate and collaborate for the benefit of the town on delivering and developing the objectives of the 2013 Prince's Foundation report [Enquiry by Design Workshop report](#)

## Approach

The partnership will confirm its priorities (short, medium and long term) and:

1. Balance the interests of all partners including the councils, businesses, community groups and residents.
2. Focus on delivering projects and improvements for the town.
3. Work collaboratively to empower, influence and reach consensus or work collaboratively to deliver positive outcomes.
4. Be flexible and make connections that support the delivery of the priorities.

## Membership

Membership of the partnership will consist of a steering group that brings together the delivery groups (structure below):

1. Be voluntary.
2. Be reviewed at least annually.
3. Take account of the priorities, projects and ambitions of the partnership.
4. Organise itself around working groups and appoint a steering group.

## Steering group

The partnership will be led by a steering group that coordinates and agrees priorities between members, the group:

1. Is accountable to the partnership through its member bodies and normal public scrutiny.
2. Will comprise a single elected representative of the town, district and county councils, and the Chair of each of the working groups or associated groups.
3. Will appoint a Chair for a twelve-month period to set the agenda, facilitate its meetings and where necessary act as spokesperson.
4. Have an oversight of the different activities within the working groups.



5. Will reach agreement by consensus, or where necessary a simple majority vote.
6. Will make its discussions and affairs public through publication of summary of agreements and achievements of steering group in an accessible way.
7. Is not a decision-making body but makes recommendations to appropriate bodies.
8. Is not a budget holding body, a political body or a committee of any council.

The steering group will set up a parallel officer group comprising an officer representative of each public body, to coordinate matters of decision making and delivery of projects between the constituent members.

## Structure and working groups

The structure has been updated to reflect developments in the town since the creation of the Newmarket Vision. The working groups are established by the steering group around the core themes of the Newmarket Vision and are supported by other groups that exist in the town and are working to further the objectives of Newmarket Vision.

