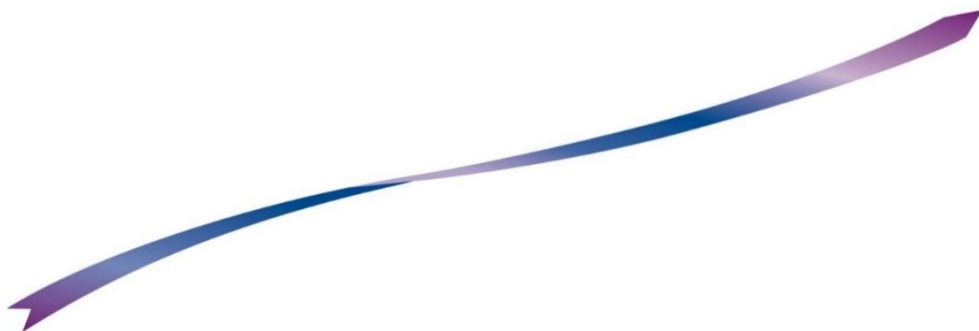




Budget 2022 to 2023



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WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023 Final Budget
R1000	Salaries - Basic Pay	SAL	22,231,167
R1001	Salaries - Employers National Insurance	SAL	2,394,847
R1002	Salaries - Other Pay	SAL	106,219
R1003	Salaries - Overtime	SAL	285,414
R1006	Salaries - Employers Superannuation	ERS	7,006,550
R1808	Trade Union Expenses	SAL	0
R3400	Car Allowances	SAL	151,779
R3401	Essential User Lump Sum	SAL	125,506
R3404	Lease Cars - Lease Charges	GEN	59,382
R9122	Employee Contribution for leased cars	GEN	(31,300)
R1010	Salaries - Vacancy Savings	VAC	(790,286)
R1008	BUDGET ONLY - Incremental Advancement	ZERO	0
Totals as per Salary Budgets			31,539,278
R1005	Salaries - Statutory Sick Pay	SAL	0
R1007	Salaries - Apprenticeship Levy	SAL	97,610
R1030	Salaries - Project Efficiencies	SAL	(70,276)
R1080	Capitalised Salaries	SAL	(36,457)
R1100	Agency Staff	GEN	128,050
R1101	Seconded Staff Costs	GEN	48,510
R1102	COVID-19 Agency Staff: Surge Enforcement	GEN	0
R1103	COVID-19 Agency Staff: Test and Trace	GEN	0
R1104	COVID-19 Agency Staff: Local Outbreak Control Plan	GEN	0
R1105	COVID-19 Agency Staff: Safer Places	GEN	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

3

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R1106	COVID-19 Agency Staff: System Enforcement	GEN	0
R1107	COVID-19 Agency Staff: COMF £225k	GEN	0
R1400	Medical Fees	GEN	0
R1401	Officers Professional Subscriptions	GEN	26,023
R1402	Gratuities	GEN	1,000
R1500	Staff Advertising Costs	GEN	1,000
R1501	Recruitment & Interview Expenses	GEN	3,100
R1502	Staff CRB Police Checks	GEN	150
R1805	Child Care Voucher - Service Charge	GEN	500
R1806	Staff Welfare Costs	GEN	30,000
R1807	Drug & Alcohol Abuse Initiatives	GEN	4,000
R3402	Bicycle Allowance	GEN	0
R3403	Car Allowances - DTA	SAL	0
R4610	Subsistence	GEN	1,000
R1301	Pension Costs - Early Retirements	GEN	136,500
R1410	Insurance - Employees	GEN	61,850
R1600	Professional Development Training	GEN	50,200
R1650	Corporate Training Costs	GEN	48,000
R1700	Compensation for Loss of Office	GEN	0
R1900	Annual Contribution to Employee Reserves	GEN	0
R3300	Public Transport	GEN	1,000
	Total Other Employee Costs		531,760
	TOTAL EMPLOYEE COSTS		32,071,038
R1411	Insurance - Public Liability	INS	78,928

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

3

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R2800	Insurance - Premises	INS	263,124
R2801	Insurance - Premises Recharge	INS	20,640
R3500	Insurance - Vehicles	INS	122,883
R2100	Electricity	ELEC	624,900
R2101	Gas	UTIL	58,052
R2106	Decarbonisation Savings	GEN	(112,500)
R2300	Business Rates	BR1	2,146,905
R2400	Water Services	UTIL	112,902
R2001	R & M of Fixtures & Fittings	GEN	2,200
R2002	R & M of Buildings	GEN	1,915,475
R2003	R & M of Plant & Equipment	GEN	110,000
R2004	R & M of Play Areas	GEN	81,700
R2005	Grounds Maintenance - Contract	GEN	114,742
R2006	Grounds Maintenance - Additional Works	GEN	236,813
R2008	R & M of Buildings Rechargeable	GEN	58,000
R2105	Wood Fuel	UTIL	12,238
R2200	Rent	GEN	3,600
R2201	Room/Hall Hire Costs	GEN	5,300
R2202	Property Rental	GEN	81,325
R2203	Property Leases	GEN	4,000
R2205	Service Charges	GEN	223,420
R2301	Council Tax	GEN	6,146
R2302	Bid 4 Bury/Nkt Charges	GEN	30,860
R2620	Internal Room/Hall Hire Recharge	GEN	0
R2700	Contract Cleaning	GEN	1,078,760
R2701	Window Cleaning	GEN	1,000
R2702	Pest Control	GEN	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R2704	Refuse Collection	GEN	0
TOTAL PREMISES COSTS			7,281,413
R3000	Vehicle Fuel	FUEL	776,165
R3004	Road Fund Licence	GEN	47,379
R3005	MOT & HGV Tests	GEN	12,247
R3007	Oil & Grease	GEN	4,550
R3008	Tyres	GEN	104,594
R3009	Spare Parts	GEN	353,040
R3010	Valeting / Steam Cleaning	GEN	2,750
R3013	Spare Parts - External	GEN	20,000
R3014	HVO Fuel Implementation Costs	GEN	100,000
R3020	Vehicle Maintenance - Contract	GEN	57,852
R3022	Vehicle Maintenance - Repairs	GEN	0
R3024	Vehicle Maintenance - Servicing	GEN	0
R3025	Workshop Waste Disposal	GEN	2,000
R3026	Vehicle Telematics Charges	GEN	18,368
R3200	Hire of Taxis	GEN	0
R3201	Hire of Plant	GEN	42,726
R3203	Hire of Other Vehicles	GEN	32,069
R3405	Lease Cars - Accident Repairs	GEN	0
TOTAL TRANSPORT COSTS			1,573,740
R4000	Tools & Equipment - Purchase	GEN	303,340

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R4001	Tools & Equipment - Hire	GEN	26,490
R4003	Tools & Equipment - R & M	GEN	233,076
R4005	Furniture - Purchase & Repairs	GEN	13,746
R4006	Materials - Grounds Maintenance	GEN	6,500
R4007	Materials - Waste & Cleansing	GEN	770
R4008	Materials - Culture & Heritage	GEN	3,720
R4009	Materials - Cleaning Materials	GEN	0
R4010	Materials - General	GEN	116,573
R4011	COVID-19 Culture Recovery Expenditure	GEN	0
R4012	COVID-19 Safer Places Expenditure	GEN	0
R4013	COVID-19 SIGIF Expenditure	GEN	0
R4015	Purchase of Goods for Resale	GEN	58,450
R4016	Purchase of Signs	GEN	13,500
R4017	Purchase of Trees & Plants	GEN	20,500
R4018	Purchase of Livestock Feed	GEN	3,000
R4020	Events - Equipment	GEN	40,000
R4021	Staff Wellbeing Initiatives	GEN	23,500
R4031	Net Zero Revenue Fund Return	GEN	(50)
R4032	Project Costs - Miscellaneous	GEN	50
R4100	Catering	GEN	47,677
R4101	Catering - Hospitality	GEN	20,000
R4200	Protective Clothing	GEN	38,187
R4201	Uniforms	GEN	0
R4202	Laundry Expenses	GEN	6,340
R4300	External Printing	GEN	41,800
R4301	Printing Consumables	GEN	16,660
R4304	Photocopiers	GEN	35,000

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

3

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R4308	Stationery	GEN	20,879
R4309	Publications	GEN	44,610
R4317	Advertising	GEN	32,190
R4400	Services - Professional Fees	GEN	129,425
R4401	Services - Fees and Charges	GEN	162,548
R4402	Services - Special Events	GEN	86,607
R4403	Services - Bank Charges	GEN	134,000
R4404	Services - External Audit Fees	GEN	109,163
R4405	Services - Promotion & Marketing	GEN	89,605
R4406	Services - Legal/Court Fees	GEN	20,000
R4407	Services - CRB Police Checks	GEN	1,000
R4409	Services - Consultation	GEN	0
R4411	Services - Feasibility Services	GEN	287,387
R4412	SLA Costs	GEN	375,719
R4413	Services - Design	GEN	1,000
R4414	Neighbourhood Plan Costs	GEN	0
R4420	Single Council Expenditure	GEN	0
R4430	Local Plan Expenditure	GEN	176,520
R4500	Telecoms - Corp. Phone System Equipment Purchase	GEN	5,630
R4501	Telecoms - Corp. Phone System Repair & Maint.	GEN	58,420
R4502	Comms - Social Media	GEN	4,800
R4503	Comms - Postages	GEN	92,500
R4504	Telecoms - Landline Call Charges	GEN	25,745
R4507	Mobile Phones - Equipment Purchase & Call Charges	GEN	79,146
R4530	Computing - Purchase of Hardware	ICT	39,977
R4531	Computing - Purchase of Infrastructure Software	ICT	446,250
R4532	Computing - Consumables	ICT	25,632

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R4533	Computing - Repair and Maint	ICT	39,226
R4534	Computing - Maint Agreements	ICT	460,732
R4535	Computing - Purchase of Business Software	ICT	34,856
R4537	Computing - Internet Connectivity	ICT	92,610
R4538	Computing - Website	ICT	15,913
R4540	ICT Hardware Funded from Reserve	ICT	229,940
R4550	Special Responsibility Allowances	SAL	132,871
R4551	Members Allowances	SAL	398,505
R4553	Public/Civic Functions	GEN	8,000
R4554	Civic Regalia & Insignia	GEN	970
R4555	Mayor's/Chairman's Allowance	GEN	5,000
R4556	Members Training, Conferences & Seminars	GEN	3,000
R4557	Elections Printing & Postage	GEN	60,000
R4602	Election Expenses	GEN	0
R4611	Conference, Seminar & Misc Course Costs	GEN	101,618
R4700	Grants	GEN	182,062
R4701	Subscriptions	GEN	104,866
R4702	Management Fees	GEN	14,705
R4703	Contributions	GEN	154,340
R4705	Drainage Board Precepts	CPI	95,000
R4708	COVID-19 Small Business Grants	GEN	0
R4709	COVID-19 Self Isolation Payments	GEN	0
R4710	Locality Budgets	GEN	179,200
R4711	Community Chest Grants	GEN	466,733
R4712	Commissioning Expenses	GEN	0
R4720	COVID-19 Additional Restrictions Payments	GEN	0
R4731	COVID-19 Additional Restrictions Grant (Closed)	GEN	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R4732	COVID-19 Additional Restrictions Grant (Open)	GEN	0
R4733	COVID-19 Additional Restrictions Grant	GEN	0
R4734	COVID-19 Additional Restrictions Grant	GEN	0
R4800	Accommodation Costs	GEN	203,000
R4801	Commission	GEN	10,706
R4802	Royalty/Performing Rights Society Payments	GEN	44,900
R4803	Artistes/Performers Fees	GEN	1,075,000
R4804	Licence Fees	GEN	13,517
R4808	Refunds	GEN	1,940
R4809	Homeless - Prevention Costs	GEN	75,840
R4810	Expenditure funded from S106 Monies	GEN	0
R4813	Landlord Liaison	GEN	0
R4814	WSLP Liability	GEN	10,000
R4815	Domestic Abuse SCC	GEN	0
R4816	Artists Accommodation Costs	GEN	6,200
R4817	Temporary Accommodation Costs	GEN	135,537
R4818	Vet Inspections	GEN	0
R4819	Homeless - Prevention Grant	GEN	0
R4820	Household Support Fund	GEN	0
R4861	Insurance - Excesses	GEN	20,000
R4880	Miscellaneous Expenses	GEN	50,991
R4980	Increase in Provision for Bad Debts	GEN	100,000
	TOTAL SUPPLIES AND SERVICES COSTS		8,045,360
R5001	TPP - Waste Tipping Charges	GEN	1,258,850

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R5002	TPP - Waste Collection	GEN	17,142
R5003	TPP - Recycling Contract	GEN	35,400
R5004	TPP - Recycling Disbursements	GEN	50,000
R5006	TPP - Noise Control	GEN	2,000
R5007	TPP - Dog Services	GEN	36,000
R5008	TPP - Agency Fees	GEN	150,000
R5009	TPP - Volunteer Expenses	GEN	0
R5011	TPP - CCTV	GEN	63,550
R5012	TPP - Event Security	GEN	47,000
R5013	TPP - Security	GEN	61,433
R5020	TPP - Other	GEN	830,669
R5021	TPP - Traffic Management	GEN	2,700
TOTAL THIRD PARTY PAYMENTS			2,554,744
R6200	Rent Allowances	GEN	27,427,323
R6201	Non-HRA Rebate Temporary Accommodation	GEN	402,477
R6230	Discretionary Benefits	GEN	238,411
TOTAL TRANSFER PAYMENTS			28,068,211
R2600	Operational Buildings Recharge - Offices	ZERO	741,672
R2610	Operational Buildings Recharge - Depots	ZERO	897,010
R9997	Internal Recharges - Operational Buildings	ZERO	(1,638,682)
R2725	Waste & St. Cleansing - Operational Charge	ZERO	43,511
R2750	Grounds Maintenance - Operational Charge	ZERO	1,513,845

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

3

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R2751	Tree Maintenance - Operational Charge	ZERO	0
R3050	Vehicle Workshop - Operational Charge	ZERO	619,899
R9998	Internal Recharges - Operational Services	ZERO	(2,177,255)
R7000	Support Service Recharge - HR & Payroll	ZERO	847,785
R7001	Support Service Recharge - Central Training	ZERO	289,630
R7002	Support Service Recharge - Health & Safety	ZERO	265,510
R7003	Support Service Recharge - Policy	ZERO	570,265
R7004	Support Service Recharge - Communications	ZERO	362,673
R7005	Support Service Recharge - Customer Services	ZERO	1,144,385
R7006	Support Service Recharge - Legal Services	ZERO	557,169
R7007	Support Service Recharge - Resources & Performance	ZERO	1,339,477
R7008	Support Service Recharge - ICT	ZERO	1,687,440
R7009	Support Service Recharge - Internal Audit	ZERO	281,177
R7010	Support Service Recharge - Anglia Revenues Partnership	ZERO	2,273,914
R7011	Support Service Recharge - Property Services	ZERO	999,615
R7030	Central Services - Courier & Post	ZERO	175,561
R7031	Central Services - Printing & Copying	ZERO	106,788
R7060	Central Recharges - Corporate Services	ZERO	1,031,152
R9999	Internal Recharges - Support Services	ZERO	(11,932,540)
	TOTAL INTERNAL RECHARGES		1
R1305	IAS19 Pension Adjustment	ZERO	0
R1390	Pension Fund Interest Costs	ZERO	0
R1391	Expected Return on Pension Assets	ZERO	0
R4740	REFFCUS - Grant Expenditure	ZERO	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R8000	Depreciation	ZERO	8,169,386
R8005	Reverse Depreciation from GF to CAA	ZERO	(8,169,386)
R8110	Revaluation Loss	ZERO	0
R8111	Reverse Revaluation Loss	ZERO	0
R8114	Asset Disposal - NBV	ZERO	0
R8115	Gain/Loss on Disposal of Assets	ZERO	0
R9020	REFFCUS Grant Released to Revenue	ZERO	0
R9503	Share Revaluations	ZERO	0
R9832	Collection Fund - IFRS Council Tax YE Adjustment	ZERO	0
R9833	Collection Fund - IFRS NNDR YE Adjustment	ZERO	0
	TOTAL CAPITAL COSTS		0
R9000	Government Grants Within AEF	ZERO	(592,059)
R9001	Government Grants Outside AEF	ZERO	(27,015,913)
R9002	COVID-19 Small Business, Retail, Hospitality & Leisure Funding	ZERO	0
R9003	COVID-19 LA Support Grant	ZERO	0
R9004	COVID-19 Council Tax Hardship Funding	ZERO	0
R9005	COVID-19 Job Retention Scheme Grant	ZERO	0
R9006	COVID-19 Sales, Fees & Charges (SFC) Compensation	ZERO	0
R9007	COVID-19 Arts Council Culture Recovery Grant	ZERO	0
R9008	COVID-19 Surge Enforcement Funding	ZERO	0
R9009	COVID-19 Self Isolation Payments Funding	ZERO	0
R9010	Other Grants	ZERO	(6,000)
R9011	COVID-19 Additional Restrictions Funding	ZERO	0
R9013	COVID-19 Test and Trace Grant	ZERO	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

3

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R9014	COVID-19 Re-opening High Streets Safety Fund	ZERO	0
R9015	COVID-19 Suffolk Local Outbreak Control Plan	ZERO	0
R9016	COVID-19 Next Steps Accommodation Programme (NSAP) Funding	ZERO	0
R9017	COVID-19 Clinically Extremely Vulnerable (CEV) Funding	ZERO	0
R9018	COVID-19 Home But Not Alone (HBNA) Funding	ZERO	0
R9021	Other Capital Grant Released to Revenue	ZERO	0
R9023	COVID-19 System Enforcement	ZERO	0
R9025	COVID-19 Suffolk Inclusive Growth Investment Funding (SIGIF)	ZERO	0
R9026	COVID-19 Contain Outbreak Management Fund 21-22	ZERO	0
R9027	COVID-19 Health Protection Board Suffolk Outbreak Mgt Staff	ZERO	0
R9028	COVID-19 West Suffolk Alliance Vaccination	ZERO	0
R9041	Flexible Homelessness Support Grant	ZERO	(669,390)
R9042	Preventing Homelessness Grants	ZERO	0
R9043	Rough Sleeping Initiative (RSI) Grant	ZERO	(450,000)
R9050	Rent Rebate Subsidy	ZERO	(249,536)
R9051	Discretionary Rent Allowance	ZERO	(238,411)
R9150	NDR Allowance	ZERO	(245,044)
TOTAL GOVERNMENT & OTHER GRANTS			(29,466,353)
R9200	Sales - General	FEES	(108,879)
R9201	Fees - Pre-Application Income	FEES	(122,039)
R9202	Sales - Advertising Space	FEES	(28,320)
R9203	Sales - Scrap Materials	FEES	(100,762)
R9204	Sales - Feed-in Tariffs	FEES	(466,697)
R9205	Sales - Souvenir/Tourism Goods	FEES	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R9206	Sales - Tickets	FEEES	(1,477,202)
R9208	Sales - Catering	FEEES	0
R9209	Sales - Surplus Vehicles & Plant	GEN	(20,000)
R9210	Sales - Other	FEEES	(8,260)
R9211	Sales - Solar Income	GEN	(1,835,420)
R9212	Sales - Fuel Energy Income	FEEES	(26,060)
R9214	Fees - Planning Performance Agreement	FEEES	0
R9220	Sales - Commission	FEEES	(86,685)
R9221	Sales - Sodexo Commission	FEEES	(145,387)
R9222	Sales - Ticket Booking Fees	GEN	(100,000)
R9223	Sales - Apex Membership	GEN	(43,750)
R9300	Fees - Planning Application	GEN	(1,500,000)
R9301	Fees - Building Regulations	FEEES	(367,050)
R9302	Fees - Refuse Collection & Disposal	FEEES	(4,494,120)
R9304	Fees - Car Parking	GEN	(8,404,042)
R9305	Fees - Land Charges	FEEES	(286,100)
R9306	Fees - Cemetery	FEEES	(185,000)
R9307	Fees - Licensing	GEN	(26,612)
R9308	Fees - Leisure Services	FEEES	(441,139)
R9309	Fees - Markets	GEN	(359,140)
R9310	Growth Income Assumptions	GEN	0
R9311	Fees - Administration	FEEES	0
R9312	Fees - General Landscapes	FEEES	(204,650)
R9313	Fees - Grasscutting	FEEES	(70,211)
R9317	Fees - Collection of Stray Dogs	FEEES	0
R9320	Fees - Licensing - Hackney Vehicle	FEEES	(33,571)
R9321	Fees - Licensing - Private Hire Vehicle	FEEES	(54,167)

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R9322	Fees - Licensing - Combined Drivers	FEES	(52,012)
R9323	Fees - Licensing - Operators	FEES	(7,480)
R9324	Fees - Environmental Permitting	FEES	(22,405)
R9325	Fees - Licensing - Premises	GEN	(130,000)
R9326	Fees - Licensing - Personal	GEN	(3,500)
R9327	Fees - Licensing - Club Premises	GEN	(8,000)
R9328	Fees - Licensing - Gambling	GEN	(25,000)
R9330	Fees - Replacement Bins	GEN	(70,000)
R9331	Fees - Licensing - Sex Establishments	GEN	(1,400)
R9332	Fees - Licensing - Street Trading and Vending	GEN	(16,000)
R9333	Fees - Licensing - Scrap Metal	FEES	(1,500)
R9334	Fees - Commercial EH - Skin Piercing	FEES	(5,000)
R9335	Fees - Commercial EH - Animals	FEES	(15,000)
R9350	COVID-19 Fixed Penalty Notices	GEN	0
R9380	Fees - Service Level Agreements	FEES	(900,633)
R9390	Fees - Other	FEES	(1,341,493)
R9400	Rents - Industrial Units	GEN	(2,409,270)
R9401	Rents - Garages	GEN	(9,050)
R9402	Rents - Shops	GEN	(2,005,705)
R9403	Rents - Land	GEN	(1,005,293)
R9404	Rents - Other Property	GEN	(519,966)
R9405	Rents - Way leaves	GEN	(7,000)
R9406	Management Fee - Robert Boby Way Car Park	FEES	0
R9407	Industrial Units - Service Charges	GEN	0
R9408	Rents - Offices	GEN	(204,280)
R9409	Lease Surrender Premium	GEN	0

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

3

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
	TOTAL FEES, CHARGES & SALES INCOME		(29,755,250)
R9100	Contributions - Suffolk County Council	GEN	(323,508)
R9102	Contributions - Other Organisations	GEN	(43,000)
R9103	Contributions - HB Payments towards B&B Accommodation	GEN	(80,000)
R9104	Contributions - S106	GEN	(66,742)
R9105	Overpayments Recovered	GEN	(300,000)
R9126	Private Telephone Calls	GEN	0
R9128	Apprenticeship Incentive Income	GEN	0
R9140	Donations	GEN	(22,030)
R9141	Sponsorship Income	GEN	(27,200)
R9171	Reimbursement - SCC	GEN	(847,901)
R9172	Reimbursement - Other Bodies	GEN	(338,400)
R9173	Reimbursement - Utility & Other Costs	GEN	(454,496)
R9175	Reimbursement - BMS	GEN	(590,456)
R9176	Reimbursement - Staffing Costs	GEN	(69,386)
R9177	Reimbursement - ARP	GEN	(656,981)
R9178	Reimbursement - East Suffolk	GEN	0
R9179	Reimbursement - Housing Options Temporary Accommodation	GEN	(458,871)
R9260	Over/Under Bankings	GEN	0
R9500	Interest on Investments	ZERO	0
R9502	Interest on Loans	ZERO	(410,275)
R9803	Corporate Savings - Savings List	ZERO	(12,892)
R9804	Income - Project Efficiencies	ZERO	0
R9805	COVID-19 Income/Expenditure Pressures	ZERO	566,679

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023 Final Budget
	TOTAL OTHER INCOME		(4,135,459)
R2900	Annual Contribution to Premises Reserves	ZERO	1,725,002
R3900	Annual Contribution to Vehicle Reserve	ZERO	1,528,350
R4900	Annual Contribution to S&S Reserves	ZERO	1,268,504
R4910	Contributions to Reserves	ZERO	5,087,838
R9810	Transfer to/(from) General Fund Balance	ZERO	(474,688)
R9890	Financed from Reserves	ZERO	(7,577,079)
R9891	Employee Costs Financed from Reserves	ZERO	(1,414,886)
R9892	Premises Costs Financed from Reserves	ZERO	(1,810,537)
	TOTAL NET RESERVE CONTRIBUTIONS		(1,667,496)
	NET SERVICE EXPENDITURE BEFORE INTEREST		14,569,949
R4911	Interest Transfer to Trust Funds	ZERO	4,664
R4912	External Interest Paid	ZERO	169,600
R4913	Interest on Borrowing	ZERO	1,359,800
R4985	Minimum Revenue Provision	ZERO	738,950
R9500	Interest on Investments	INT	(45,000)
R9501	Dividends	ZERO	(240,000)
	TOTAL INTEREST, MRP & GENERAL FUND CONTRIBS		1,988,014
	NET EXPENDITURE AFTER INTEREST & CAPITAL		16,557,963
R9830	Collection Fund Deficit/(Surplus) - Council Tax	ZERO	(459,139)

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023
			Final Budget
R9831	Collection Fund Deficit/(Surplus) - Business Rates	BR2	5,695,558
R9851	75% Income Compensation Grant - Business Rates	BR2	0
R9852	75% Income Compensation Grant - Council Tax	BR2	0
R9030	Formula Grant - Revenue Support	ZERO	(206,843)
R9031	Formula Grant - Business Rate Retention Scheme	BR1	(4,523,743)
R9034	Rural Services Delivery Grant	ZERO	(181,414)
R9037	New Homes Bonus Grant	ZERO	(1,756,110)
R9019	COVID-19 Local Council Tax Support Grant	ZERO	0
R9044	Lower Tier Services Grant	ZERO	(202,922)
R9045	Services Grant 2022 to 2023	ZERO	(311,855)
R9840	Business Rates Retention Scheme - Local Share of Growth	BR1	2,007,246
R9841	Business Rates Retention Scheme - Share of Suffolk Pooling	BR2	(300,000)
R9842	Business Rates Retention Scheme - Renewable Energy	BR1	(580,988)
R9843	Business Rates Retention Scheme - S31 Grants	BR1	(6,455,338)
R9849	Business Rates Retention Scheme - Enterprize Zones	BR1	(186,349)
R9847	Business Rates Retention Scheme - Levy Payable to Pool	BR1	1,645,237
R9848	Business Rates Retention Scheme - Pilot Benefit	BR2	0
	TOTAL BUSINESS RATES / GRANT SETTLEMENTS		(5,816,660)
	NET BUDGET REQUIREMENT		10,741,303
	TOTAL COUNCIL TAX GENERATED (SEE ASSUMPTIONS)		(10,741,300)
	BUDGET REQUIREMENT		

WEST SUFFOLK COUNCIL - MEDIUM TERM FINANCIAL STRATEGY

Account Code	Description	MTFS Ass	2022 to 2023 Final Budget
R5200	TPP - Parish Precepts	ZERO	4,734,719
R9850	Demand on Collection Fund	ZERO	(15,476,019)
TOTAL BUDGET REQUIREMENT			(10,741,300)

Basic Amounts of Council Tax by Authority

Listed below are the Suffolk County Council, The Office of the Police and Crime Commissioner for Suffolk (OPCCS), West Suffolk Council and Parish/Town Council precepts. The table shows the total amount of the Precept for each Authority, the Taxbase and the resulting Council Tax charge for 2022-23 for a dwelling in valuation Band D.

Council or Authority	2022 to 2023		
	Precept Amount £	Tax Base	Band D Council Tax £
Suffolk County Council	82,603,131	57,406.34	1,438.92
OPCCS	14,218,402	57,406.34	248.68
West Suffolk Council	10,741,300	57,406.34	187.11

Parish or Town Councils:	Precept Amount £	Tax Base	Band D Council Tax £
Ampton, Timworth and Livermere	-	48.69	-
Bardwell	15,828	311.96	50.74
Barnardiston	-	58.31	-
Barnham	8,545	232.28	36.79
Barningham	34,758	350.38	99.20
Barrow cum Denham	26,692	755.50	35.33
Barton Mills	27,350	424.27	64.46
Beck Row	52,000	1,206.01	43.12
Bradfield Combust with Stanningfield	14,559	226.76	64.20
Bradfield St Clare	3,184	71.04	44.82
Bradfield St George	5,500	159.39	34.51
Brandon (and Wangford)	303,819	2,553.24	118.99
Brockley	8,866	132.49	66.92
Bury St Edmunds	579,974	13,710.95	42.30
Cavendish	27,450	424.99	64.59
Cavenham	800	63.31	12.64
Chedburgh	10,872	260.44	41.74
Chevington	7,377	273.18	27.00
Clare	105,900	875.29	120.99
Coney Weston	8,740	172.15	50.77
Cowlinge	16,822	137.48	122.36
Culford West Stow and Wordwell	10,087	274.10	36.80
Dalham	7,029	131.89	53.29
Denston	600	56.74	10.57
Depden	2,700	89.34	30.22
Elveden	1,200	118.73	10.11
Eriswell	14,549	316.97	45.90
Euston	1,780	62.79	28.35
Exning	79,350	870.64	91.14
Fakenham Magna	3,974	61.63	64.48
Flempton-cum-Hengrave	7,500	147.95	50.69
Fornham All Saints	24,175	274.67	88.01
Fornham St Martin-cum-St Genevieve	29,285	489.70	59.80
Freckenham	14,385	140.01	102.74
Gazeley	16,600	282.61	58.74
Great and Little Whelnetham	12,035	388.72	30.96
Great Barton	33,587	953.97	35.21
Great Bradley	13,000	161.48	80.51

Council or Authority	2022 to 2023		
	Precept Amount £	Tax Base	Band D Council Tax £
Great Livermere	7,500	83.26	90.08

Council or Authority	2022 to 2023		
	Precept Amount £	Tax Base	Band D Council Tax £
Great Thurlow	6,900	87.89	78.51
Great Wratting	6,500	88.29	73.62
Hargrave	5,002	116.41	42.97
Haverhill	1,139,918	7,671.05	148.60
Hawkedon	696	66.04	10.54
Hawstead	7,400	131.59	56.24
Hepworth	7,561	216.89	34.86
Herringswell	7,220	132.77	54.38
Higham	-	73.30	-
Honington-cum-Sapiston	21,300	305.74	69.67
Hopton cum Knettishall	8,043	256.94	31.30
Horringer	29,566	411.92	71.78
Hundon	20,905	440.58	47.45
Icklingham	8,900	153.67	57.92
Ickworth	434	8.33	52.10
Ingham	5,500	166.09	33.11
Ixworth cum Ixworth Thorpe	48,465	782.15	61.96
Kedington	81,570	680.30	119.90
Kentford	11,502	407.49	28.23
Lackford	5,385	105.23	51.17
Lakenheath	170,400	1,427.61	119.36
Lidgate	7,166	98.76	72.56
Little Bradley	-	18.42	-
Little Thurlow	10,969	106.71	102.79
Little Wratting	-	65.64	-
Market Weston	8,000	100.25	79.80
Mildenhall	293,702	2,253.29	130.34
Moulton	32,384	431.54	75.04
Newmarket	715,210	5,611.06	127.46
Nowton	3,984	64.57	61.70
Ousden	8,504	122.66	69.33
Pakenham	12,180	342.17	35.60
Poslingford	4,174	94.44	44.20
Red Lodge	186,415	1,771.65	105.22
Rede	1,463	53.70	27.24
Risby	11,405	300.23	37.99
Rushbrooke with Rougham	19,380	644.10	30.09
Santon Downham	7,402	89.85	82.38
Stansfield	5,768	91.10	63.32
Stanton	73,710	937.35	78.64
Stoke by Clare	18,822	223.81	84.10
Stradishall	8,395	172.40	48.69
The Saxhams	6,000	123.07	48.75
Thelnetham	1,800	99.95	18.01
Troston	14,000	289.81	48.31
Tuddenham St Mary	14,310	164.39	87.05
West Row	59,451	568.13	104.64
Westley	2,180	93.00	23.44
Whepstead	9,560	224.84	42.52
Wickhambrook	38,413	509.33	75.42
Withersfield	9,440	327.21	28.85
Wixoe	1,100	65.94	16.68
Worlington	17,893	263.38	67.94
Total parish or town precepts	4,734,719		
Total tax base		57,406.34	

Council or Authority	2022 to 2023		
	Precept Amount £	Tax Base	Band D Council Tax £
Average parish precept			82.48

Budget Book - 2022 to 2023

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	31,497,022	31,906,757
Premises-Related Expenditure	11,791,010	13,770,335
Transport-Related Expenditure	3,359,315	4,061,498
Supplies & Services	16,446,810	16,218,729
Third Party Payments	6,797,159	7,225,913
Transfer Payments	29,404,423	28,068,211
Support Services	11,932,540	13,159,602
Total expenditure	111,228,279	114,411,045
Government Grants	(39,445,156)	(36,458,529)
Other Grants, Reimbursements & Contributions	(3,586,938)	(4,002,528)
Customer and Client Receipts - Sales	(4,063,886)	(4,569,461)
Customer and Client Receipts - Fees & Charges	(19,440,459)	(18,960,675)
Customer and Client Receipts - Rents	(6,300,429)	(6,160,564)
Interest	(465,185)	(695,275)
Interest Payments	169,600	169,600
General Fund Summary	(1,781,236)	(14,109,792)
Financed from Reserves	(20,570,097)	(10,998,340)
Recharges	(15,744,491)	(18,625,480)
Total income	(111,228,276)	(114,411,045)
Net total	3	0

Budget Book - 2022 to 2023

Director of Resources and Property (Finance)
Director of Resources and Property (Property)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	5,495,529	5,992,729
Premises-Related Expenditure	1,469,294	1,961,650
Transport-Related Expenditure	103,119	94,086
Supplies & Services	6,175,450	7,237,611
Third Party Payments	4,465,469	4,886,077
Transfer Payments	29,404,423	28,068,211
Support Services	6,150,069	6,952,594
Depreciation & Impairment Losses	(4,192,400)	(6,675,816)
Total expenditure	49,070,953	48,517,142
Government Grants	(37,248,349)	(35,278,806)
Other Grants, Reimbursements & Contributions	(251,640)	(936,884)
Customer and Client Receipts - Sales	(7,854)	0
Customer and Client Receipts - Fees & Charges	(1,135,553)	(393,414)
Customer and Client Receipts - Rents	(5,919,515)	(5,776,460)
Interest	(295,585)	(525,675)
General Fund Summary	(1,781,236)	(14,109,792)
Financed from Reserves	(15,580,550)	(7,226,326)
Recharges	(5,925,335)	(6,208,670)
Total income	(68,145,617)	(70,456,027)
Net total	(19,074,664)	(21,938,885)

Budget Book - 2022 to 2023

Director of Resources and Property (Finance)

Resources & Performance Internal Audit Anglia Revenues Partnership

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	3,577,954	3,766,158
Premises-Related Expenditure	51,279	134,043
Transport-Related Expenditure	21,350	18,854
Supplies & Services	736,048	769,869
Third Party Payments	34,032	77,634
Support Services	116,634	113,031
Depreciation & Impairment Losses	71,400	666
Total expenditure	4,608,697	4,880,255
Government Grants	(44,667)	(83,569)
Other Grants, Reimbursements & Contributions	(593,865)	(656,981)
Customer and Client Receipts - Fees & Charges	(43,392)	(41,533)
Recharges	(3,894,568)	(4,098,173)
Total income	(4,576,492)	(4,880,256)
Net total	32,205	(1)

Council Tax Administration Business Rate Administration

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Supplies & Services	147,126	1,000
Support Services	1,325,423	1,388,226
Depreciation & Impairment Losses	13,700	0
Total expenditure	1,486,249	1,389,226
Government Grants	(170,137)	(185,769)
Other Grants, Reimbursements & Contributions	(245,044)	(245,044)
Customer and Client Receipts - Fees & Charges	(336,600)	(343,326)
Financed from Reserves	(145,126)	0
Total income	(896,907)	(774,139)
Net total	589,342	615,087

Budget Book - 2022 to 2023

Director of Resources and Property (Finance)

Emergency Planning

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	7,370	19,723
Third Party Payments	46,794	47,724
Support Services	21,235	26,236
Total expenditure	75,399	93,683
Total income	0	0
Net total	75,399	93,683

Housing Benefits

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	7,370	19,723
Supplies & Services	123,700	123,700
Transfer Payments	29,404,423	28,068,211
Support Services	1,488,226	1,560,707
Total expenditure	31,023,719	29,772,341
Government Grants	(29,308,512)	(27,826,581)
Other Grants, Reimbursements & Contributions	(250,000)	(300,000)
Customer and Client Receipts - Fees & Charges	(1,995)	(2,035)
Financed from Reserves	(285,618)	(282,892)
Total income	(29,846,125)	(28,411,508)
Net total	1,177,594	1,360,833

Budget Book - 2022 to 2023

Director of Resources and Property (Finance)

Corporate Expenditure

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	1,563,544	1,611,549
Premises-Related Expenditure	27,637	205,305
Transport-Related Expenditure	42,161	36,855
Supplies & Services	254,263	272,779
Support Services	2,201,748	2,821,749
Depreciation & Impairment Losses	4,400	5,791
Total expenditure	4,093,753	4,954,028
Other Grants, Reimbursements & Contributions	(9,750)	(9,750)
Customer and Client Receipts - Fees & Charges	(6,000)	(6,000)
Financed from Reserves	(20,000)	(20,000)
Recharges	(1,031,152)	(972,671)
Total income	(1,066,902)	(1,008,421)
Net total	3,026,851	3,945,607

Corporate Finance

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	(683,063)	(600,246)
Supplies & Services	65,000	0
Total expenditure	(618,063)	(600,246)
Other Grants, Reimbursements & Contributions	1,150,545	553,787
Customer and Client Receipts - Sales	(7,854)	0
Customer and Client Receipts - Fees & Charges	(98,741)	0
Financed from Reserves	(183,982)	(566,679)
Total income	859,968	(12,892)
Net total	241,905	(613,138)

Budget Book - 2022 to 2023

Director of Resources and Property (Finance)

Non-Distributed Costs

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	137,500	137,500
Total expenditure	137,500	137,500
Customer and Client Receipts - Rents	(5,000)	(7,000)
Total income	(5,000)	(7,000)
Net total	132,500	130,500

Non-Distributed Costs - Cost of Unused Assets

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Depreciation & Impairment Losses	0	1,254
Total expenditure	0	1,254
Total income	0	0
Net total	0	1,254

Budget Book - 2022 to 2023

Director of Resources and Property (Finance)

Interest & Capital Financing

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Supplies & Services	2,979,214	2,111,714
Total expenditure	2,979,214	2,111,714
Customer and Client Receipts - Fees & Charges	(648,315)	0
Interest	(295,585)	(525,675)
Total income	(943,900)	(525,675)
Net total	2,035,314	1,586,039

General Fund Adjustments

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Supplies & Services	1,591,670	3,850,125
Third Party Payments	4,358,643	4,734,719
Depreciation & Impairment Losses	(5,076,200)	(8,169,386)
Total expenditure	874,113	415,458
Government Grants	(7,725,033)	(7,182,887)
General Fund Summary	(1,781,236)	(14,109,792)
Financed from Reserves	(14,413,951)	(5,695,558)
Total income	(23,920,220)	(26,988,237)
Net total	(23,046,107)	(26,572,779)

Budget Book - 2022 to 2023

Director of Resources and Property (Property)

Property Services Place Delivery & Strategic Property

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	899,594	1,077,768
Premises-Related Expenditure	29,580	78,992
Transport-Related Expenditure	39,608	38,377
Supplies & Services	87,429	68,424
Support Services	63,457	60,763
Depreciation & Impairment Losses	1,100	370
Total expenditure	1,120,768	1,324,694
Other Grants, Reimbursements & Contributions	(23,400)	(23,400)
Customer and Client Receipts - Fees & Charges	(510)	(520)
Financed from Reserves	(97,243)	(162,947)
Recharges	(999,615)	(1,137,826)
Total income	(1,120,768)	(1,324,693)
Net total	0	1

Non-HRA Housing Properties

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	24,350	18,025
Support Services	4,779	6,078
Depreciation & Impairment Losses	22,700	70,290
Total expenditure	51,829	94,393
Customer and Client Receipts - Rents	(7,234)	(7,234)
Financed from Reserves	(10,175)	(3,850)
Total income	(17,409)	(11,084)
Net total	34,420	83,309

Budget Book - 2022 to 2023

Director of Resources and Property (Property)

Community Centres

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	19,704	19,613
Supplies & Services	6,000	0
Support Services	19,643	25,350
Depreciation & Impairment Losses	10,400	83,087
Total expenditure	55,747	128,050
Financed from Reserves	(4,325)	(2,975)
Total income	(4,325)	(2,975)
Net total	51,422	125,075

Budget Book - 2022 to 2023

Director of Resources and Property (Property)

Industrial & Business Units Vicon House

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	913,760	1,042,272
Supplies & Services	30,000	30,000
Third Party Payments	26,000	26,000
Support Services	721,966	703,100
Depreciation & Impairment Losses	663,100	1,115,402
Total expenditure	2,354,826	2,916,774
Other Grants, Reimbursements & Contributions	(262,751)	(227,121)
Customer and Client Receipts - Rents	(3,407,421)	(3,229,692)
Financed from Reserves	(196,780)	(212,275)
Total income	(3,866,952)	(3,669,088)
Net total	(1,512,126)	(752,314)

Town Centres & Shops Provincial House, Haverhill Ehringhausen Way, Haverhill

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	388,244	423,954
Supplies & Services	155,000	10,000
Support Services	186,958	247,354
Depreciation & Impairment Losses	97,000	216,711
Total expenditure	827,202	898,019
Other Grants, Reimbursements & Contributions	(17,375)	(28,375)
Customer and Client Receipts - Rents	(2,499,860)	(2,532,535)
Financed from Reserves	(223,350)	(279,150)
Total income	(2,740,585)	(2,840,060)
Net total	(1,913,383)	(1,942,041)

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	4,888,356	4,375,364
Premises-Related Expenditure	407,240	678,232
Transport-Related Expenditure	79,789	80,178
Supplies & Services	1,029,234	1,056,103
Third Party Payments	247,460	297,842
Support Services	1,233,430	1,321,529
Depreciation & Impairment Losses	0	663,971
Total expenditure	7,885,509	8,473,219
Government Grants	(697,000)	0
Other Grants, Reimbursements & Contributions	(497,686)	(542,356)
Customer and Client Receipts - Sales	(1,761,624)	(2,203,039)
Customer and Client Receipts - Fees & Charges	(682,458)	(608,832)
Financed from Reserves	(297,413)	0
Recharges	(1,960,094)	(2,276,448)
Total income	(5,896,275)	(5,630,675)
Net total	1,989,234	2,842,544

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Human Resources & Payroll Central Training Services Health & Safety Legal Services

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	2,164,827	2,165,671
Premises-Related Expenditure	53,432	142,991
Transport-Related Expenditure	10,962	11,115
Supplies & Services	198,223	201,302
Third Party Payments	172,210	220,592
Support Services	223,220	218,795
Total expenditure	2,822,874	2,960,466
Other Grants, Reimbursements & Contributions	(494,536)	(539,206)
Customer and Client Receipts - Fees & Charges	(146,876)	(144,812)
Financed from Reserves	(169,291)	0
Recharges	(1,960,094)	(2,276,448)
Total income	(2,770,797)	(2,960,466)
Net total	52,077	0

Electoral Registration Election Expenses

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	233,312	232,433
Premises-Related Expenditure	10,266	22,567
Transport-Related Expenditure	28	28
Supplies & Services	148,630	153,630
Support Services	89,010	98,985
Total expenditure	481,246	507,643
Customer and Client Receipts - Sales	(1,630)	(1,669)
Customer and Client Receipts - Fees & Charges	(10,200)	0
Financed from Reserves	(3,540)	0
Total income	(15,370)	(1,669)
Net total	465,876	505,974

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Democratic Services Members Allowances & Expenses

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	315,093	307,297
Premises-Related Expenditure	22,110	59,169
Transport-Related Expenditure	19,130	19,512
Supplies & Services	547,568	558,341
Support Services	490,440	534,072
Total expenditure	1,394,341	1,478,391
Total income	0	0
Net total	1,394,341	1,478,391

Mayoralty & Civic Functions

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	46,514	47,474
Premises-Related Expenditure	1,842	4,931
Transport-Related Expenditure	441	450
Supplies & Services	23,970	23,970
Support Services	26,142	26,263
Depreciation & Impairment Losses	0	9,760
Total expenditure	98,909	112,848
Customer and Client Receipts - Sales	(5,501)	(5,611)
Total income	(5,501)	(5,611)
Net total	93,408	107,237

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Prevention of Pollution Environmental Management

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	162,310	169,741
Premises-Related Expenditure	33,443	51,822
Transport-Related Expenditure	5,325	5,244
Supplies & Services	10,100	12,100
Third Party Payments	10,000	10,000
Support Services	91,893	96,588
Depreciation & Impairment Losses	0	173,366
Total expenditure	313,071	518,861
Customer and Client Receipts - Sales	(354,073)	(360,339)
Customer and Client Receipts - Fees & Charges	(22,456)	(22,405)
Total income	(376,529)	(382,744)
Net total	(63,458)	136,117

Drinking Water Quality

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	50,032	36,314
Premises-Related Expenditure	3,685	9,861
Transport-Related Expenditure	2,312	1,906
Third Party Payments	27,250	29,250
Support Services	5,042	5,597
Total expenditure	88,321	82,928
Customer and Client Receipts - Fees & Charges	(33,833)	(36,509)
Total income	(33,833)	(36,509)
Net total	54,488	46,419

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Climate Change

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	45,315	75,314
Premises-Related Expenditure	3,685	9,861
Transport-Related Expenditure	786	1,070
Supplies & Services	20,714	30,000
Support Services	5,882	6,498
Total expenditure	76,382	122,743
Total income	0	0
Net total	76,382	122,743

Solar Farm

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	21,601	35,584
Premises-Related Expenditure	215,413	208,384
Transport-Related Expenditure	662	857
Supplies & Services	14,000	12,000
Support Services	7,353	8,508
Depreciation & Impairment Losses	0	480,845
Total expenditure	259,029	746,178
Customer and Client Receipts - Sales	(1,400,420)	(1,835,420)
Total income	(1,400,420)	(1,835,420)
Net total	(1,141,391)	(1,089,242)

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Licensing

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	244,763	257,668
Premises-Related Expenditure	19,144	50,307
Transport-Related Expenditure	4,571	5,262
Supplies & Services	4,170	4,170
Support Services	149,617	167,105
Total expenditure	422,265	484,512
Other Grants, Reimbursements & Contributions	(500)	(500)
Customer and Client Receipts - Fees & Charges	(232,876)	(192,400)
Financed from Reserves	(109,964)	0
Total income	(343,340)	(192,900)
Net total	78,925	291,612

Hackney Carriage & Private Hire Licensing

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	90,843	171,379
Transport-Related Expenditure	0	991
Supplies & Services	8,030	8,030
Support Services	11,361	9,936
Total expenditure	110,234	190,336
Customer and Client Receipts - Fees & Charges	(166,230)	(147,230)
Financed from Reserves	(14,618)	0
Total income	(180,848)	(147,230)
Net total	(70,614)	43,106

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Food Safety

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	159,295	178,636
Premises-Related Expenditure	7,370	19,723
Transport-Related Expenditure	6,967	6,534
Supplies & Services	44,399	43,130
Support Services	24,516	29,463
Total expenditure	242,547	277,486
Customer and Client Receipts - Fees & Charges	(30,252)	(25,857)
Total income	(30,252)	(25,857)
Net total	212,295	251,629

Health & Safety at Work Act/Enforcement

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	839,352	177,586
Premises-Related Expenditure	7,370	19,723
Transport-Related Expenditure	5,968	5,514
Supplies & Services	500	500
Support Services	22,330	27,192
Total expenditure	875,520	230,515
Government Grants	(697,000)	0
Customer and Client Receipts - Fees & Charges	(20,500)	(20,000)
Total income	(717,500)	(20,000)
Net total	158,020	210,515

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Home Energy Conservation

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Supplies & Services	6,430	6,430
Support Services	31,881	33,886
Total expenditure	38,311	40,316
Total income	0	0
Net total	38,311	40,316

Housing Renewals

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	170,616	179,534
Premises-Related Expenditure	11,055	29,584
Transport-Related Expenditure	5,581	5,371
Support Services	9,284	10,455
Total expenditure	196,536	224,944
Other Grants, Reimbursements & Contributions	(835)	(835)
Total income	(835)	(835)
Net total	195,701	224,109

Budget Book - 2022 to 2023

Director of HR, Governance and Regulatory

Burial of the Dead

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	25,755	26,017
Transport-Related Expenditure	1,249	1,200
Support Services	2,346	2,387
Total expenditure	29,350	29,604
Other Grants, Reimbursements & Contributions	(135)	(135)
Total income	(135)	(135)
Net total	29,215	29,469

Other Public Health Services

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	318,728	314,716
Premises-Related Expenditure	18,425	49,307
Transport-Related Expenditure	15,807	15,125
Supplies & Services	2,500	2,500
Third Party Payments	38,000	38,000
Support Services	43,115	45,799
Total expenditure	436,575	465,447
Other Grants, Reimbursements & Contributions	(1,680)	(1,680)
Customer and Client Receipts - Fees & Charges	(19,235)	(19,619)
Total income	(20,915)	(21,299)
Net total	415,660	444,148

Budget Book - 2022 to 2023

Director of Families and Communities

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	4,965,682	4,864,557
Premises-Related Expenditure	237,938	466,705
Transport-Related Expenditure	44,872	44,265
Supplies & Services	3,480,150	3,197,886
Third Party Payments	5,265	5,265
Support Services	310,760	279,874
Depreciation & Impairment Losses	33,400	23,408
Total expenditure	9,078,067	8,881,960
Government Grants	(1,243,807)	(1,119,390)
Other Grants, Reimbursements & Contributions	(657,276)	(573,011)
Customer and Client Receipts - Sales	(8,160)	(8,320)
Customer and Client Receipts - Fees & Charges	(568,669)	(529,299)
Financed from Reserves	(2,065,361)	(1,756,768)
Recharges	(2,831,826)	(2,964,181)
Total income	(7,375,099)	(6,950,969)
Net total	1,702,968	1,930,991

Budget Book - 2022 to 2023



Director of Families and Communities

ICT

Customer Services

Customer and Digital Services

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	2,430,861	2,486,084
Premises-Related Expenditure	121,604	216,952
Transport-Related Expenditure	8,524	8,673
Supplies & Services	865,014	872,732
Support Services	114,225	51,721
Depreciation & Impairment Losses	28,400	5,229
Total expenditure	3,568,628	3,641,391
Other Grants, Reimbursements & Contributions	(35,000)	(28,690)
Customer and Client Receipts - Fees & Charges	(527,510)	(487,318)
Financed from Reserves	(196,311)	(161,202)
Recharges	(2,831,826)	(2,964,181)
Total income	(3,590,647)	(3,641,391)
Net total	(22,019)	0

Budget Book - 2022 to 2023

Director of Families and Communities

Families & Communities

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	498,913	479,028
Premises-Related Expenditure	23,952	64,099
Transport-Related Expenditure	18,931	19,207
Supplies & Services	70,550	35,550
Support Services	112,204	117,096
Depreciation & Impairment Losses	5,000	0
Total expenditure	729,550	714,980
Other Grants, Reimbursements & Contributions	(2,600)	(2,600)
Financed from Reserves	(97,880)	(25,230)
Total income	(100,480)	(27,830)
Net total	629,070	687,150

Budget Book - 2022 to 2023

Director of Families and Communities

Community Chest - Families & Communities

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Supplies & Services	772,635	645,933
Support Services	11,244	9,148
Total expenditure	783,879	655,081
Other Grants, Reimbursements & Contributions	(77,955)	0
Financed from Reserves	(550,447)	(501,700)
Total income	(628,402)	(501,700)
Net total	155,477	153,381

Lifelink Project

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	345,446	187,186
Supplies & Services	9,452	7,500
Support Services	0	17,970
Total expenditure	354,898	212,656
Financed from Reserves	(354,898)	(194,686)
Total income	(354,898)	(194,686)
Net total	0	17,970

Budget Book - 2022 to 2023

Director of Families and Communities

Housing Options: Choice Based Lettings

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	187,094	196,339
Premises-Related Expenditure	14,740	39,446
Transport-Related Expenditure	4,305	4,361
Supplies & Services	21,001	21,495
Support Services	21,688	22,113
Total expenditure	248,828	283,754
Other Grants, Reimbursements & Contributions	(940)	(940)
Customer and Client Receipts - Sales	(8,160)	(8,320)
Customer and Client Receipts - Fees & Charges	(26,530)	(27,060)
Financed from Reserves	(77,114)	(93,623)
Total income	(112,744)	(129,943)
Net total	136,084	153,811

Housing Options: Advice & Prevention

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	621,166	605,907
Premises-Related Expenditure	22,110	59,169
Transport-Related Expenditure	3,473	3,512
Supplies & Services	1,081,586	957,169
Support Services	10,758	13,367
Total expenditure	1,739,093	1,639,124
Government Grants	(793,807)	(669,390)
Other Grants, Reimbursements & Contributions	(80,970)	(80,970)
Customer and Client Receipts - Fees & Charges	(14,629)	(14,921)
Financed from Reserves	(309,423)	(241,129)
Total income	(1,198,829)	(1,006,410)
Net total	540,264	632,714

Budget Book - 2022 to 2023

Director of Families and Communities

Housing Options: Solutions

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	275,253	321,872
Transport-Related Expenditure	8,369	7,217
Supplies & Services	10,000	10,000
Support Services	7,295	8,380
Total expenditure	300,917	347,469
Other Grants, Reimbursements & Contributions Financed from Reserves	(940) (130,432)	(940) (155,420)
Total income	(131,372)	(156,360)
Net total	169,545	191,109

Housing Options: Severe Weather Emergency Provision (SWEP)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	40,000	0
Supplies & Services	20,000	60,000
Total expenditure	60,000	60,000
Total income	0	0
Net total	60,000	60,000

Budget Book - 2022 to 2023

Director of Families and Communities

Housing Options: Outreach Services

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	327,741	361,663
Premises-Related Expenditure	0	1,000
Supplies & Services	456,300	456,300
Total expenditure	784,041	818,963
Government Grants	(450,000)	(450,000)
Financed from Reserves	(334,041)	(368,963)
Total income	(784,041)	(818,963)
Net total	0	0

Housing Options: Private Rented Sector Fund

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Support Services	2,346	0
Total expenditure	2,346	0
Total income	0	0
Net total	2,346	0

Budget Book - 2022 to 2023

Director of Families and Communities

Housing Options: Temporary Accommodation

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	239,208	226,478
Premises-Related Expenditure	55,531	86,039
Transport-Related Expenditure	1,270	1,295
Supplies & Services	173,612	131,207
Third Party Payments	5,265	5,265
Support Services	31,002	40,079
Depreciation & Impairment Losses	0	18,179
Total expenditure	505,888	508,542
Other Grants, Reimbursements & Contributions Financed from Reserves	(458,871) (14,815)	(458,871) (14,815)
Total income	(473,686)	(473,686)
Net total	32,202	34,856

Budget Book - 2022 to 2023

Director of Planning and Growth

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	4,121,397	4,347,567
Premises-Related Expenditure	187,276	496,729
Transport-Related Expenditure	82,217	77,315
Supplies & Services	1,685,823	714,776
Third Party Payments	73,700	79,689
Support Services	1,052,643	1,108,139
Depreciation & Impairment Losses	18,700	0
Total expenditure	7,221,756	6,824,215
Government Grants	(250,000)	0
Other Grants, Reimbursements & Contributions	(355,496)	(118,496)
Customer and Client Receipts - Sales	(135,062)	(145,278)
Customer and Client Receipts - Fees & Charges	(2,243,130)	(2,257,984)
Financed from Reserves	(867,105)	(253,864)
Total income	(3,850,793)	(2,775,622)
Net total	3,370,963	4,048,593

Budget Book - 2022 to 2023

Director of Planning and Growth

Land Charges

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	76,359	78,592
Transport-Related Expenditure	75	0
Supplies & Services	1,257	0
Third Party Payments	28,000	28,000
Support Services	60,153	72,388
Total expenditure	165,844	178,980
Customer and Client Receipts - Fees & Charges	(280,500)	(286,100)
Total income	(280,500)	(286,100)
Net total	(114,656)	(107,120)

Housing Development & Strategy

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	272,103	341,668
Premises-Related Expenditure	14,740	39,446
Transport-Related Expenditure	6,837	6,656
Supplies & Services	554,360	37,584
Support Services	135,731	140,920
Total expenditure	983,771	566,274
Other Grants, Reimbursements & Contributions	(290,696)	(53,696)
Financed from Reserves	(267,844)	0
Total income	(558,540)	(53,696)
Net total	425,231	512,578

Budget Book - 2022 to 2023

Director of Planning and Growth

Gypsies & Travellers

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	1,842	4,931
Third Party Payments	13,000	18,989
Support Services	3,730	3,968
Total expenditure	18,572	27,888
Total income	0	0
Net total	18,572	27,888

Development Control

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	1,321,615	1,381,937
Premises-Related Expenditure	40,535	108,476
Transport-Related Expenditure	29,230	26,199
Supplies & Services	63,894	80,730
Support Services	349,295	364,986
Depreciation & Impairment Losses	18,700	0
Total expenditure	1,823,269	1,962,328
Other Grants, Reimbursements & Contributions	(950)	(950)
Customer and Client Receipts - Sales	(122,822)	(125,278)
Customer and Client Receipts - Fees & Charges	(1,500,000)	(1,500,000)
Financed from Reserves	(39,848)	(9,500)
Total income	(1,663,620)	(1,635,728)
Net total	159,649	326,600

Budget Book - 2022 to 2023

Director of Planning and Growth

Planning Policy

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	830,898	886,551
Premises-Related Expenditure	51,590	138,060
Transport-Related Expenditure	11,062	10,212
Supplies & Services	76,450	76,450
Support Services	164,300	189,448
Total expenditure	1,134,300	1,300,721
Other Grants, Reimbursements & Contributions	(61,700)	(61,700)
Financed from Reserves	(127,589)	(67,844)
Total income	(189,289)	(129,544)
Net total	945,011	1,171,177

Local Plan

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Supplies & Services	478,520	326,520
Support Services	12,763	12,288
Total expenditure	491,283	338,808
Financed from Reserves	(328,520)	(176,520)
Total income	(328,520)	(176,520)
Net total	162,763	162,288

Budget Book - 2022 to 2023

Director of Planning and Growth

Building Control

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	452,387	465,129
Premises-Related Expenditure	14,740	39,446
Transport-Related Expenditure	22,191	22,633
Supplies & Services	15,002	20,002
Support Services	115,420	128,921
Total expenditure	619,740	676,131
Customer and Client Receipts - Fees & Charges	(361,242)	(368,470)
Financed from Reserves	(17,652)	0
Total income	(378,894)	(368,470)
Net total	240,846	307,661

Planning & Regulatory Support

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	647,062	656,535
Premises-Related Expenditure	27,637	73,961
Transport-Related Expenditure	1,330	0
Supplies & Services	970	1,120
Support Services	97,040	73,888
Total expenditure	774,039	805,504
Financed from Reserves	(27,652)	0
Total income	(27,652)	0
Net total	746,387	805,504

Budget Book - 2022 to 2023

Director of Planning and Growth

Economic Development & Growth

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	453,468	468,097
Premises-Related Expenditure	33,165	88,753
Transport-Related Expenditure	8,582	8,701
Supplies & Services	412,780	89,780
Support Services	59,666	65,908
Total expenditure	967,661	721,239
Government Grants	(250,000)	0
Other Grants, Reimbursements & Contributions	(1,350)	(1,350)
Financed from Reserves	(58,000)	0
Total income	(309,350)	(1,350)
Net total	658,311	719,889

Strategic Tourism & Markets

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	47,203	48,447
Transport-Related Expenditure	2,328	2,331
Supplies & Services	42,590	42,590
Support Services	41,350	44,026
Total expenditure	133,471	137,394
Other Grants, Reimbursements & Contributions	(640)	(640)
Customer and Client Receipts - Sales	(12,240)	(20,000)
Total income	(12,880)	(20,640)
Net total	120,591	116,754

Budget Book - 2022 to 2023

Director of Planning and Growth

Bury Christmas Fayre

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	20,302	20,611
Premises-Related Expenditure	3,027	3,656
Transport-Related Expenditure	582	583
Supplies & Services	40,000	40,000
Third Party Payments	32,700	32,700
Support Services	13,196	11,399
Total expenditure	109,807	108,949
Other Grants, Reimbursements & Contributions	(160)	(160)
Customer and Client Receipts - Fees & Charges	(101,388)	(103,414)
Total income	(101,548)	(103,574)
Net total	8,259	5,375

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	2,481,641	2,503,088
Premises-Related Expenditure	5,984,972	6,268,318
Transport-Related Expenditure	67,641	71,653
Supplies & Services	3,031,940	2,930,383
Third Party Payments	449,936	363,807
Support Services	1,385,624	1,550,373
Depreciation & Impairment Losses	3,154,200	4,071,466
Total expenditure	16,555,954	17,759,088
Government Grants	(6,000)	(6,000)
Other Grants, Reimbursements & Contributions	(1,316,952)	(1,317,526)
Customer and Client Receipts - Sales	(1,882,664)	(1,918,855)
Customer and Client Receipts - Fees & Charges	(8,652,281)	(8,772,150)
Customer and Client Receipts - Rents	(264,294)	(267,019)
Financed from Reserves	(932,307)	(1,069,108)
Recharges	(1,024,021)	(2,576,889)
Total income	(14,078,519)	(15,927,547)
Net total	2,477,435	1,831,541

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Offices: West Suffolk House
Offices: Haverhill House
Offices: College Heath Road
Offices: Brandon & Newmarket Guineas
Offices: Mildenhall Hub
Courier & Postal Service
Printing & Copying Service

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	1,875,893	1,841,576
Transport-Related Expenditure	3,713	1,763
Supplies & Services	248,263	210,290
Third Party Payments	168,152	15,727
Support Services	446,021	517,437
Depreciation & Impairment Losses	206,200	1,474,656
Total expenditure	2,948,242	4,061,449
Other Grants, Reimbursements & Contributions	(1,030,752)	(995,951)
Customer and Client Receipts - Sales	(42,052)	(24,480)
Customer and Client Receipts - Fees & Charges	(417,775)	(410,396)
Customer and Client Receipts - Rents	(222,425)	(199,700)
Financed from Reserves	(239,462)	(281,588)
Recharges	(1,024,021)	(2,149,333)
Total income	(2,976,487)	(4,061,448)
Net total	(28,245)	1

Public Conveniences

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	297,422	273,063
Supplies & Services	0	800
Third Party Payments	5,000	5,000
Support Services	40,344	46,100
Depreciation & Impairment Losses	26,900	28,053
Total expenditure	369,666	353,016
Financed from Reserves	(71,775)	(36,275)
Total income	(71,775)	(36,275)
Net total	297,891	316,741

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

CCTV

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	314,256	324,741
Premises-Related Expenditure	24,110	60,569
Transport-Related Expenditure	37	238
Supplies & Services	145,000	145,000
Support Services	110,303	120,950
Depreciation & Impairment Losses	12,500	95,237
Total expenditure	606,206	746,735
Other Grants, Reimbursements & Contributions	(24,000)	(49,375)
Customer and Client Receipts - Fees & Charges	(146,836)	(101,921)
Recharges	0	(62,617)
Total income	(170,836)	(213,913)
Net total	435,370	532,822

Green Travel Plan

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	29,984	27,052
Supplies & Services	3,000	3,000
Third Party Payments	7,000	8,600
Support Services	2,999	4,379
Total expenditure	42,983	43,031
Other Grants, Reimbursements & Contributions	(20,000)	(30,000)
Customer and Client Receipts - Fees & Charges	(17,216)	(27,030)
Total income	(37,216)	(57,030)
Net total	5,767	(13,999)

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Street Banners & Displays

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	13,622	16,453
Transport-Related Expenditure	12	0
Support Services	2,999	4,379
Total expenditure	16,633	20,832
Customer and Client Receipts - Fees & Charges	(7,429)	(4,000)
Total income	(7,429)	(4,000)
Net total	9,204	16,832

District Highways Services

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	38,304	41,693
Premises-Related Expenditure	635,293	828,908
Transport-Related Expenditure	195	3,039
Supplies & Services	17,500	17,500
Third Party Payments	3,000	2,000
Support Services	55,608	61,648
Depreciation & Impairment Losses	81,000	60,725
Total expenditure	830,900	1,015,513
Customer and Client Receipts - Fees & Charges	(8,202)	(12,000)
Financed from Reserves	(55,000)	(100,000)
Total income	(63,202)	(112,000)
Net total	767,698	903,513

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Street Furniture

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	5,537	5,684
Premises-Related Expenditure	122,062	122,908
Transport-Related Expenditure	30	31
Supplies & Services	4,500	4,500
Third Party Payments	5,500	3,000
Support Services	2,346	2,387
Depreciation & Impairment Losses	0	178,500
Total expenditure	139,975	317,010
Financed from Reserves	(20,000)	(20,000)
Total income	(20,000)	(20,000)
Net total	119,975	297,010

Land Drainage & Associated Works

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	6,054	7,313
Supplies & Services	83,000	95,000
Support Services	1,332	1,450
Total expenditure	90,386	103,763
Customer and Client Receipts - Fees & Charges	(1,104)	(1,126)
Total income	(1,104)	(1,126)
Net total	89,282	102,637

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Bus Station (Mildenhall)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	27,630	0
Premises-Related Expenditure	33,258	32,526
Transport-Related Expenditure	38	39
Supplies & Services	1,430	1,430
Support Services	22,137	24,729
Depreciation & Impairment Losses	9,500	85,708
Total expenditure	93,993	144,432
Customer and Client Receipts - Sales	(2,705)	(2,759)
Financed from Reserves	(7,400)	(8,850)
Total income	(10,105)	(11,609)
Net total	83,888	132,823

Bury Bus Station (from 2018/19)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	106,473	119,449
Supplies & Services	0	152
Third Party Payments	20,000	20,000
Support Services	31,427	37,172
Depreciation & Impairment Losses	17,000	0
Total expenditure	174,900	176,773
Customer and Client Receipts - Rents	(15,000)	(15,450)
Financed from Reserves	(14,450)	(26,350)
Total income	(29,450)	(41,800)
Net total	145,450	134,973

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Off Street Car Parks

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	276,551	278,744
Premises-Related Expenditure	1,429,732	1,414,277
Transport-Related Expenditure	12,964	12,932
Supplies & Services	174,316	145,256
Third Party Payments	168,680	224,880
Support Services	134,258	145,991
Depreciation & Impairment Losses	1,248,000	89,138
Total expenditure	3,444,501	2,311,218
Other Grants, Reimbursements & Contributions	(135,000)	(135,000)
Customer and Client Receipts - Fees & Charges	(6,140,338)	(6,140,338)
Customer and Client Receipts - Rents	(900)	(900)
Financed from Reserves	(99,900)	(110,350)
Total income	(6,376,138)	(6,386,588)
Net total	(2,931,637)	(4,075,370)

On Street Car Parking

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	34,518	34,655
Premises-Related Expenditure	3,895	1,100
Transport-Related Expenditure	243	248
Supplies & Services	47,358	38,380
Third Party Payments	17,532	26,000
Support Services	18,142	19,785
Total expenditure	121,688	120,168
Customer and Client Receipts - Fees & Charges	(521,337)	(606,337)
Total income	(521,337)	(606,337)
Net total	(399,649)	(486,169)

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Civil Parking Enforcement

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	504,722	530,106
Premises-Related Expenditure	0	2,266
Transport-Related Expenditure	24,265	24,738
Supplies & Services	678,178	777,316
Support Services	104,209	114,557
Depreciation & Impairment Losses	0	3,929
Total expenditure	1,311,374	1,452,912
Customer and Client Receipts - Fees & Charges	(703,500)	(703,500)
Total income	(703,500)	(703,500)
Net total	607,874	749,412

Babergh & Mid Suffolk CPE

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	242,749	254,527
Premises-Related Expenditure	0	926
Transport-Related Expenditure	22,304	20,510
Supplies & Services	15,489	17,522
Third Party Payments	10,872	20,000
Support Services	16,762	17,191
Depreciation & Impairment Losses	0	1,406
Total expenditure	308,176	332,082
Customer and Client Receipts - Fees & Charges	(477,037)	(562,037)
Total income	(477,037)	(562,037)
Net total	(168,861)	(229,955)

Budget Book - 2022 to 2023

Director of Operations (Green Space and Heritage)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	2,769,743	2,803,986
Premises-Related Expenditure	2,206,244	2,332,988
Transport-Related Expenditure	416,756	533,735
Supplies & Services	355,092	354,482
Third Party Payments	43,446	45,350
Support Services	925,742	1,037,427
Depreciation & Impairment Losses	430,000	980,657
Total expenditure	7,147,023	8,088,625
Other Grants, Reimbursements & Contributions	(169,980)	(200,722)
Customer and Client Receipts - Sales	(136,921)	(139,712)
Customer and Client Receipts - Fees & Charges	(1,234,075)	(1,262,929)
Customer and Client Receipts - Rents	(116,620)	(117,085)
Financed from Reserves	(387,935)	(320,585)
Recharges	(1,513,845)	(1,828,430)
Total income	(3,559,376)	(3,869,463)
Net total	3,587,647	4,219,162

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Leisure Promotion

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	105,642	112,939
Transport-Related Expenditure	49	50
Supplies & Services	92,855	72,855
Total expenditure	198,546	185,844
Customer and Client Receipts - Sales	(35,000)	(43,750)
Financed from Reserves	(20,000)	0
Total income	(55,000)	(43,750)
Net total	143,546	142,094

Arboriculture (Tree Maintenance Works)

Allotments

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	0	0
Support Services	1,312	1,629
Total expenditure	1,312	1,629
Customer and Client Receipts - Rents	(1,390)	(1,855)
Total income	(1,390)	(1,855)
Net total	(78)	(226)

Budget Book - 2022 to 2023

Director of Operations (Green Space and Heritage)

Arts, Heritage & Cultural Services Moyse's Hall Museum

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	244,964	241,822
Premises-Related Expenditure	121,203	139,521
Transport-Related Expenditure	786	802
Supplies & Services	103,312	103,828
Third Party Payments	200	200
Support Services	183,698	204,375
Depreciation & Impairment Losses	22,000	103,597
Total expenditure	676,163	794,145
Other Grants, Reimbursements & Contributions	(9,000)	(9,000)
Customer and Client Receipts - Sales	(7,458)	(11,606)
Customer and Client Receipts - Fees & Charges	(49,860)	(56,161)
Customer and Client Receipts - Rents	(3,700)	(3,700)
Financed from Reserves	(20,745)	(9,215)
Total income	(90,763)	(89,682)
Net total	585,400	704,463

West Stow Country Park West Stow ASVT Operating Account

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	265,983	268,818
Premises-Related Expenditure	183,802	181,537
Transport-Related Expenditure	1,434	1,391
Supplies & Services	58,192	58,208
Third Party Payments	1,958	2,850
Support Services	108,770	131,290
Depreciation & Impairment Losses	51,200	82,942
Total expenditure	671,339	727,036
Other Grants, Reimbursements & Contributions	(6,030)	(6,030)
Customer and Client Receipts - Sales	(40,000)	(40,795)
Customer and Client Receipts - Fees & Charges	(209,026)	(218,426)
Customer and Client Receipts - Rents	(31,000)	(31,000)
Financed from Reserves	(66,840)	(62,690)
Total income	(352,896)	(358,941)
Net total	318,443	368,095

Budget Book - 2022 to 2023

Director of Operations (Green Space and Heritage)

Other Parks and Play Provision

Abbey Gardens

Nowton Park

East Town Park

Clare Country Park

Children's Play Areas

Brandon Country Park

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	769,989	789,668
Premises-Related Expenditure	1,141,218	1,228,415
Transport-Related Expenditure	49,111	40,517
Supplies & Services	108,959	107,141
Third Party Payments	12,288	13,300
Support Services	405,908	484,555
Depreciation & Impairment Losses	264,700	516,052
Total expenditure	2,752,173	3,179,648
Other Grants, Reimbursements & Contributions	(59,600)	(66,342)
Customer and Client Receipts - Sales	(79,335)	(82,311)
Customer and Client Receipts - Fees & Charges	(420,328)	(420,975)
Customer and Client Receipts - Rents	(64,450)	(64,450)
Financed from Reserves	(201,164)	(166,194)
Total income	(824,877)	(800,272)
Net total	1,927,296	2,379,376

Budget Book - 2022 to 2023

Director of Operations (Green Space and Heritage)

Heritage Sites & Monuments West Front Houses

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	63,057	43,567
Support Services	25,332	26,995
Depreciation & Impairment Losses	0	539
Total expenditure	88,389	71,101
Other Grants, Reimbursements & Contributions	(6,000)	(30,000)
Customer and Client Receipts - Rents	(2,080)	(2,080)
Financed from Reserves	(40,000)	(21,000)
Total income	(48,080)	(53,080)
Net total	40,309	18,021

The Pavilion - Lady Wolverton Playingfield

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	7,000	7,000
Support Services	7,603	6,078
Depreciation & Impairment Losses	3,700	4,292
Total expenditure	18,303	17,370
Customer and Client Receipts - Rents	(14,000)	(14,000)
Financed from Reserves	(3,500)	(3,500)
Total income	(17,500)	(17,500)
Net total	803	(130)

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Sports & Leisure Centres

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	662,005	698,737
Supplies & Services	159,957	56,457
Support Services	128,969	149,342
Depreciation & Impairment Losses	1,118,900	1,619,370
Total expenditure	2,069,831	2,523,906
Customer and Client Receipts - Sales	(80,000)	(81,599)
Customer and Client Receipts - Rents	(25,000)	(50,000)
Financed from Reserves	(265,150)	(290,050)
Total income	(370,150)	(421,649)
Net total	1,699,681	2,102,257

Cemeteries & Closed Churchyards

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	55,158	52,923
Premises-Related Expenditure	466,241	508,247
Transport-Related Expenditure	3,036	3,170
Supplies & Services	12,040	12,107
Support Services	31,757	40,121
Depreciation & Impairment Losses	1,600	5,173
Total expenditure	569,832	621,741
Customer and Client Receipts - Sales	(10,128)	(5,000)
Customer and Client Receipts - Fees & Charges	(214,000)	(219,679)
Financed from Reserves	(36,875)	(39,175)
Total income	(261,003)	(263,854)
Net total	308,829	357,887

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

The Apex

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	517,624	535,241
Premises-Related Expenditure	635,427	633,652
Transport-Related Expenditure	1,731	1,838
Supplies & Services	1,193,178	1,193,309
Third Party Payments	27,000	27,000
Support Services	118,492	118,492
Depreciation & Impairment Losses	408,100	414,733
Total expenditure	2,901,552	2,924,265
Government Grants	(6,000)	(6,000)
Other Grants, Reimbursements & Contributions	(60,000)	(60,000)
Customer and Client Receipts - Sales	(1,585,413)	(1,626,024)
Customer and Client Receipts - Fees & Charges	(209,100)	(201,010)
Financed from Reserves	(123,250)	(123,350)
Total income	(1,983,763)	(2,016,384)
Net total	917,789	907,881

The Athenaeum

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	100,758	172,283
Supplies & Services	700	700
Third Party Payments	5,600	5,600
Support Services	42,098	47,483
Depreciation & Impairment Losses	26,000	18,347
Total expenditure	175,156	244,413
Other Grants, Reimbursements & Contributions	(20,000)	(20,000)
Customer and Client Receipts - Sales	(40,798)	(41,612)
Customer and Client Receipts - Rents	(969)	(969)
Financed from Reserves	(15,920)	(72,295)
Total income	(77,687)	(134,876)
Net total	97,469	109,537

Budget Book - 2022 to 2023

Director of Operations (Facilities and Leisure)

Tourist Information Centres Shopmobility

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	91,495	95,959
Transport-Related Expenditure	87	89
Supplies & Services	32,710	16,410
Third Party Payments	5,600	0
Support Services	52,355	56,134
Depreciation & Impairment Losses	100	1,664
Total expenditure	182,347	170,256
Customer and Client Receipts - Sales	(2,000)	(2,040)
Customer and Client Receipts - Fees & Charges	(1,500)	(1,530)
Total income	(3,500)	(3,570)
Net total	178,847	166,686

Bury Festival

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Premises-Related Expenditure	5,300	5,300
Transport-Related Expenditure	709	723
Supplies & Services	134,506	134,506
Third Party Payments	6,000	6,000
Total expenditure	146,515	146,529
Other Grants, Reimbursements & Contributions	(27,200)	(27,200)
Customer and Client Receipts - Sales	(94,696)	(96,591)
Customer and Client Receipts - Fees & Charges	(907)	(925)
Total income	(122,803)	(124,716)
Net total	23,712	21,813

Budget Book - 2022 to 2023



Director of Operations (Waste and Street Scene)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	5,898,310	5,940,454
Premises-Related Expenditure	1,275,935	1,506,545
Transport-Related Expenditure	2,560,341	3,155,595
Supplies & Services	607,777	653,250
Third Party Payments	1,511,383	1,547,883
Support Services	767,507	803,536
Depreciation & Impairment Losses	556,100	936,315
Total expenditure	13,177,353	14,543,578
Other Grants, Reimbursements & Contributions	(337,908)	(313,533)
Customer and Client Receipts - Sales	(131,601)	(154,257)
Customer and Client Receipts - Fees & Charges	(4,918,173)	(5,130,067)
Financed from Reserves	(286,820)	(281,800)
Recharges	(1,556,433)	(1,597,864)
Total income	(7,230,935)	(7,477,521)
Net total	5,946,418	7,066,057

Budget Book - 2022 to 2023



Director of Operations (Waste and Street Scene)

Depots

West Suffolk Operational Hub

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	175,078	214,872
Premises-Related Expenditure	401,516	485,365
Transport-Related Expenditure	80,803	92,013
Supplies & Services	28,610	29,110
Third Party Payments	209,653	158,153
Support Services	153,581	181,491
Depreciation & Impairment Losses	126,200	142,377
Total expenditure	1,175,441	1,303,381
Other Grants, Reimbursements & Contributions	(100,000)	(75,625)
Customer and Client Receipts - Sales	(24,803)	(45,299)
Financed from Reserves	(153,621)	(128,350)
Recharges	(897,010)	(1,054,107)
Total income	(1,175,434)	(1,303,381)
Net total	7	0

Vehicle Workshop

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	474,858	437,918
Premises-Related Expenditure	48,264	62,249
Transport-Related Expenditure	49,430	54,496
Supplies & Services	49,142	56,761
Support Services	50,906	55,160
Depreciation & Impairment Losses	20,600	13,840
Total expenditure	693,200	680,424
Customer and Client Receipts - Fees & Charges	(103,734)	(205,807)
Recharges	(589,461)	(474,617)
Total income	(693,195)	(680,424)
Net total	5	0

Budget Book - 2022 to 2023

Director of Operations (Waste and Street Scene)

Pool Cars

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Transport-Related Expenditure	20,451	19,530
Supplies & Services	6,000	6,000
Total expenditure	26,451	25,530
Recharges	(26,451)	(25,530)
Total income	(26,451)	(25,530)
Net total	0	0

Street Cleansing

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	1,530,197	1,549,243
Premises-Related Expenditure	285,072	337,721
Transport-Related Expenditure	563,991	515,857
Supplies & Services	56,404	37,139
Third Party Payments	1,000	1,000
Support Services	73,536	72,536
Depreciation & Impairment Losses	72,500	203,942
Total expenditure	2,582,700	2,717,438
Customer and Client Receipts - Fees & Charges	(51,857)	(30,000)
Financed from Reserves	(19,265)	0
Recharges	(15,063)	(15,099)
Total income	(86,185)	(45,099)
Net total	2,496,515	2,672,339

Budget Book - 2022 to 2023

Director of Operations (Waste and Street Scene)

Refuse Collection (Black Bin)

Refuse Collection: Black/Blue Bin

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	2,197,449	2,167,514
Premises-Related Expenditure	296,910	348,909
Transport-Related Expenditure	985,878	1,676,849
Supplies & Services	179,221	184,624
Support Services	195,088	200,250
Depreciation & Impairment Losses	239,500	330,246
Total expenditure	4,094,046	4,908,392
Other Grants, Reimbursements & Contributions	(50,800)	(50,800)
Customer and Client Receipts - Sales	(2,040)	(2,081)
Customer and Client Receipts - Fees & Charges	(59,805)	(104,991)
Financed from Reserves	(56,797)	(52,550)
Total income	(169,442)	(210,422)
Net total	3,924,604	4,697,970

Recycling Collection (Blue Bin)

Compostable Collection (Brown Bin)

Multi-Bank Recycling Sites

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	601,661	628,442
Premises-Related Expenditure	56,512	66,409
Transport-Related Expenditure	328,957	315,143
Supplies & Services	124,914	119,545
Third Party Payments	85,400	85,400
Support Services	133,163	132,865
Depreciation & Impairment Losses	53,500	95,328
Total expenditure	1,384,107	1,443,132
Other Grants, Reimbursements & Contributions	(178,358)	(178,358)
Customer and Client Receipts - Sales	(7,185)	(7,331)
Customer and Client Receipts - Fees & Charges	(1,500,660)	(1,528,867)
Financed from Reserves	(25,060)	(12,300)
Total income	(1,711,263)	(1,726,856)
Net total	(327,156)	(283,724)

Budget Book - 2022 to 2023

Director of Operations (Waste and Street Scene)

Bulky, Fridges, Metal & Scrap Collection Clinical & Hazardous Waste Collection

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	84,476	86,866
Premises-Related Expenditure	10,764	12,649
Transport-Related Expenditure	39,692	35,058
Supplies & Services	30	30
Third Party Payments	25,000	25,000
Support Services	24,766	24,821
Depreciation & Impairment Losses	6,000	20,229
Total expenditure	190,728	204,653
Customer and Client Receipts - Fees & Charges	(66,322)	(70,088)
Total income	(66,322)	(70,088)
Net total	124,406	134,565

Trade Waste

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	695,054	712,818
Premises-Related Expenditure	78,040	91,707
Transport-Related Expenditure	486,177	440,655
Supplies & Services	152,493	211,676
Third Party Payments	1,133,480	1,221,480
Support Services	119,527	120,660
Depreciation & Impairment Losses	35,200	126,517
Total expenditure	2,699,971	2,925,513
Customer and Client Receipts - Sales	(97,573)	(99,546)
Customer and Client Receipts - Fees & Charges	(2,776,655)	(2,831,174)
Financed from Reserves	(29,479)	(88,600)
Recharges	(28,448)	(28,512)
Total income	(2,932,155)	(3,047,832)
Net total	(232,184)	(122,319)

Budget Book - 2022 to 2023

Director of Operations (Green Space and Heritage)

Grounds Maintenance Arboricultural (Tree Maintenance Operatives)

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	1,433,649	1,450,755
Premises-Related Expenditure	223,724	224,702
Transport-Related Expenditure	362,389	487,854
Supplies & Services	72,589	73,198
Third Party Payments	29,000	29,000
Support Services	161,362	142,384
Depreciation & Impairment Losses	86,800	268,061
Total expenditure	2,369,513	2,675,954
Other Grants, Reimbursements & Contributions	(89,350)	(89,350)
Customer and Client Receipts - Fees & Charges	(340,861)	(347,688)
Financed from Reserves	(18,811)	(18,811)
Recharges	(1,513,845)	(1,828,430)
Total income	(1,962,867)	(2,284,279)
Net total	406,646	391,675

Markets

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	139,537	142,781
Premises-Related Expenditure	98,857	101,535
Transport-Related Expenditure	4,963	5,993
Supplies & Services	10,963	8,365
Third Party Payments	56,850	56,850
Support Services	16,941	15,753
Depreciation & Impairment Losses	2,600	3,836
Total expenditure	330,711	335,113
Other Grants, Reimbursements & Contributions	(8,750)	(8,750)
Customer and Client Receipts - Fees & Charges	(359,140)	(359,140)
Financed from Reserves	(2,598)	0
Total income	(370,488)	(367,890)
Net total	(39,777)	(32,777)

Budget Book - 2022 to 2023

Chief Executive's Team

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	876,365	1,079,012
Premises-Related Expenditure	22,110	59,169
Transport-Related Expenditure	4,580	4,671
Supplies & Services	81,344	74,238
Third Party Payments	500	0
Support Services	106,765	106,130
Total expenditure	1,091,664	1,323,220
Government Grants	0	(54,333)
Customer and Client Receipts - Fees & Charges	(6,120)	(6,000)
Financed from Reserves	(152,607)	(89,889)
Recharges	(932,937)	(1,172,997)
Total income	(1,091,664)	(1,323,219)
Net total	0	1

Budget Book - 2022 to 2023

Chief Executive's Team

Policy

Details	2021 to 2022 Approved Budget £	2022 to 2023 Approved Budget £
Employees	570,170	626,349
Premises-Related Expenditure	14,740	39,446
Transport-Related Expenditure	4,468	4,557
Supplies & Services	46,504	38,873
Third Party Payments	500	0
Support Services	50,023	48,758
Total expenditure	686,405	757,983
Financed from Reserves	(116,140)	0
Recharges	(570,265)	(757,983)
Total income	(686,405)	(757,983)
Net total	0	0