



St Edmundsbury
BOROUGH COUNCIL

St Edmundsbury Borough Council

Budget 2017/18



Nowton Park, Bury St Edmunds

Forest Heath & St Edmundsbury councils

West Suffolk
working together

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General Fund Summary - Budget Requirement

Service	2016/17 Revised Budget £	2017/18 Budget £
Net Revenue Expenditure by Service		
Families & Communities	1,040,307	1,056,827
Growth	1,315,889	1,316,668
Human Resources, Legal & Democratic Services	1,181,805	1,218,755
Operations	7,427,097	6,917,496
Planning & Regulatory	1,151,231	1,196,697
Resources & Performance	729,733	1,872,190
Net Expenditure of Services	12,846,062	13,578,633
Transfer to/(from) General Fund Balance	(224,000)	0
Budget Requirement excluding Parishes	12,622,062	13,578,633
Grants & Council Tax Requirement		
Collection Fund Deficit/(Surplus) - Council Tax	(187,000)	(238,785)
Collection Fund Deficit/(Surplus) - Business Rates	331,044	(755,337)
Government Support		
Formula Grant - Revenue Support	(1,140,743)	(521,093)
Formula Grant - Business Rate Retention Scheme	(2,305,934)	(2,353,012)
Business Rates Retention Scheme - Local Share of Growth & Section 31 Grant	(538,794)	(796,510)
Business Rates Retention Scheme - Share of Suffolk Pooling	(179,424)	(346,153)
Business Rates Retention Scheme - Renewable Energy	(262,138)	(238,528)
Efficiency Support for Services in Sparse Areas	(150,100)	(121,199)
New Homes Bonus Grant	(1,754,021)	(1,553,047)
RSG Transition Grant	(50,524)	(50,346)
Amount Met from Collection Fund (excluding Parish Precepts)	6,384,428	6,604,623
TPP - Parish Precepts	1,864,974	2,024,943
Total Amount Met from Collection Fund (Council tax requirement)	8,249,402	8,629,566

Changes in spending between 2016/17 and 2017/18

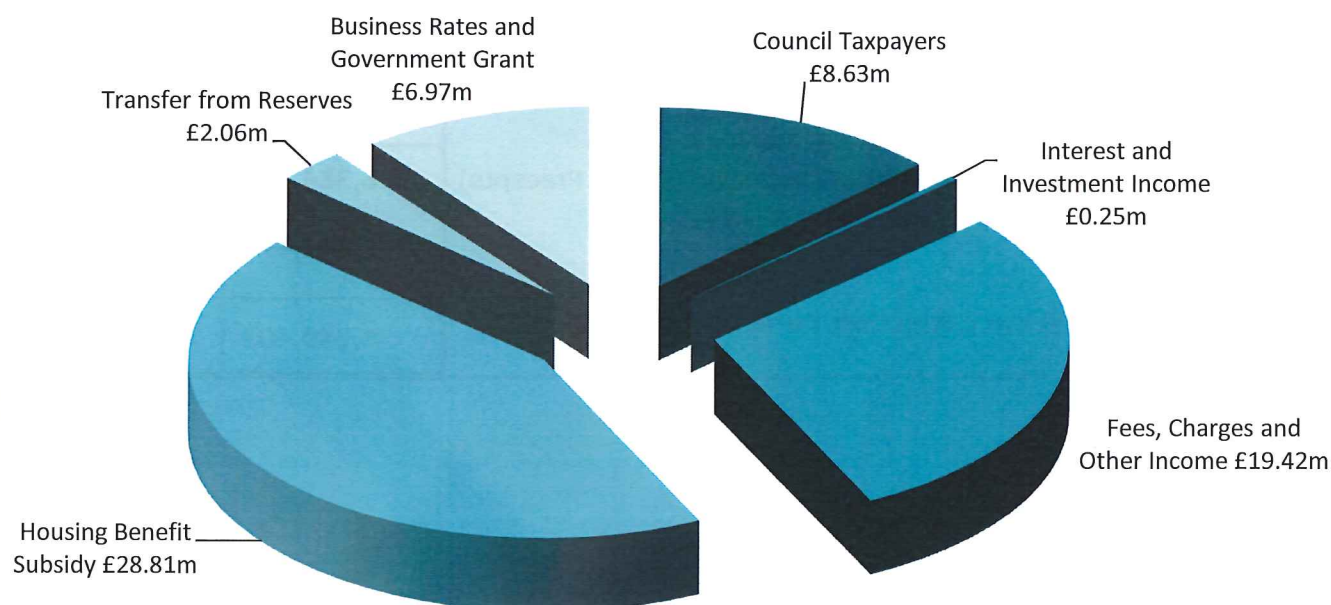
The following is a summary of the main increases and reductions

	£ (thousands)
Council Tax Requirement 2016/17 (including Parish spend)	8,249
Decrease in investment interest	24
Increase in fees, charges and other income	(1,556)
Increase in cost of service provision	1,543
Increase in net cost of benefits granted	(119)
Changes in the amount transferred from Reserves & Balances	1,064
Increase in Parish/Town Council spend	161
Increase in Business Rates & Government Grants	(736)
Council Tax requirement 2017/18 (including Parish spend)	8,630

Where the money comes from

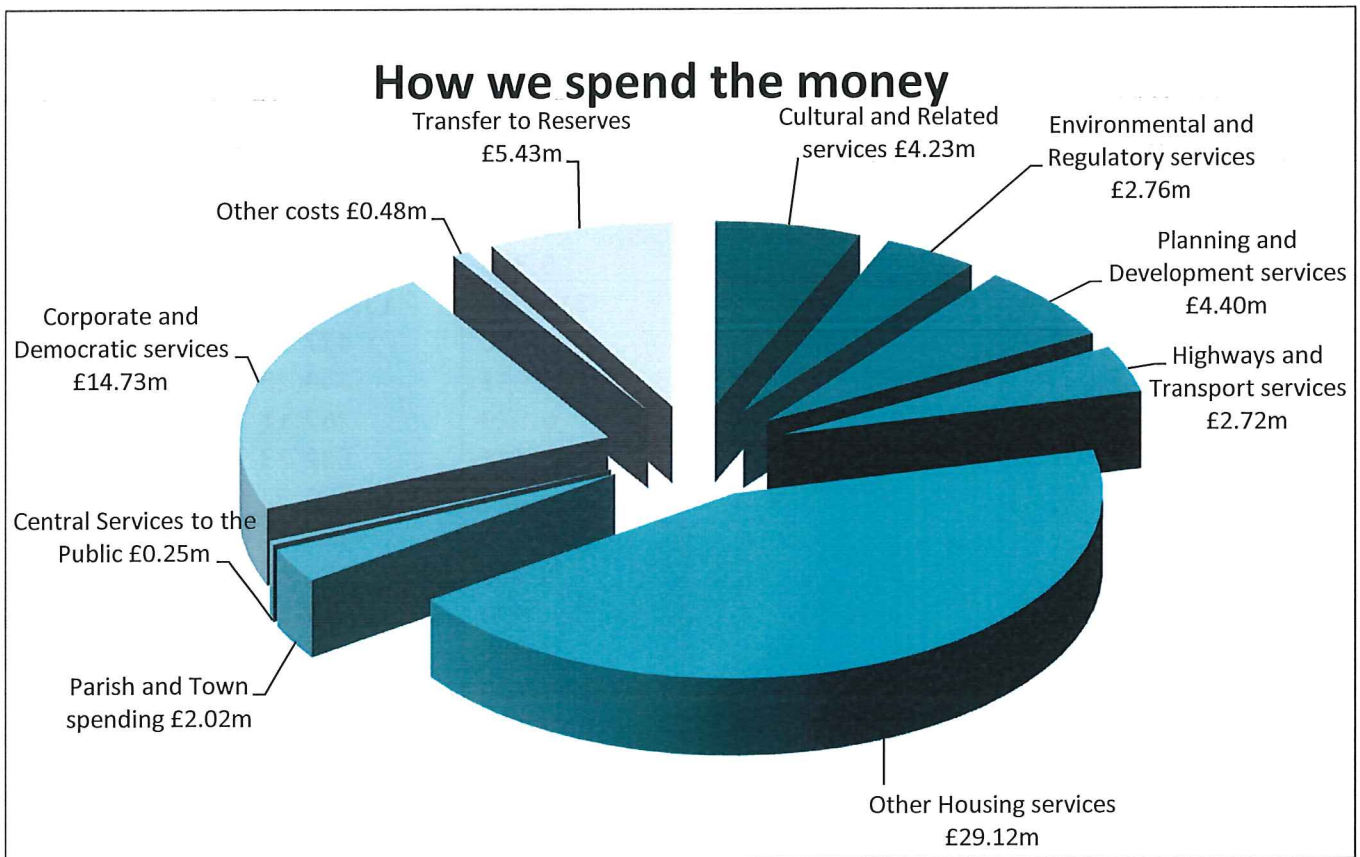
	2016/17	2017/18
	£(millions)	
Council Taxpayers	(8.25)	(8.63)
Interest and investment income	(0.28)	(0.25)
Fees, Charges and Specific Government Grants	(18.09)	(19.42)
Housing Benefits Subsidy	(29.04)	(28.81)
Transfer from Reserves	(2.90)	(2.06)
Business Rates & Government Grants	(6.24)	(6.97)
Total	(64.80)	(66.14)

Where the money comes from



How we spend the money

	2016/17	2017/18
	£(millions)	
Cultural and Related services	4.13	4.23
Environmental and Regulatory services	2.65	2.76
Planning and Development services	4.44	4.40
Highways and Transport services	2.76	2.72
Other Housing services	29.56	29.12
Parish and Town spending	1.86	2.02
Central Services to the Public	0.35	0.25
Corporate and Democratic services	14.41	14.73
Other costs	0.17	0.48
Transfers to reserves	4.47	5.43
Total	64.80	66.14



Basic Amounts of Council Tax by Authority

Listed below are the Suffolk County Council, Suffolk Police Authority, St Edmundsbury Borough Council & Parish/Town Council precepts. The table shows the total amount of the Precept for each Authority, the Taxbase and the resulting Council Tax charge for 2017/18 for a dwelling in valuation Band D.

COUNCIL / AUTHORITY	2017/18		
	Precept Amount	Tax Base	Band D Council Tax
	£		£
Suffolk County Council	42,910,479	36,257.27	1,183.50
Suffolk Police Authority	6,412,098	36,257.27	176.85
St Edmundsbury Borough Council	6,604,624	36,257.27	182.16
Parish/Town Councils:			
Ampton, Timworth & Livermere	0	53.15	0
Bardwell	12,067	306.64	39.35
Barnardiston	0	59.19	0
Barnham	7,600	229.15	33.17
Barningham	24,050	343.01	70.11
Barrow cum Denham	24,272	714.01	33.99
Bradfield Combust with Stanningfield	12,130	216.71	55.97
Bradfield St Clare	1,775	69.58	25.51
Bradfield St George	5,200	150.97	34.44
Brockley	8,310	128.95	64.44
Bury St Edmunds	316,389	13,020.11	24.30
Cavendish	22,670	427.91	53
Chedburgh	8,962	244.25	36.69
Chevington	6,520	267.11	24.41
Clare	93,482	832.73	112.26
Coney Weston	7,694	166.97	46.08
Cowlinge	11,370	132.30	85.94
Culford	5,848	186.00	31.44
Denston	400	57.51	6.96
Depden	2,700	85.44	31.60
Euston	1,700	60.56	28.07
Fakenham Magna	2,813	60.65	46.38
Flempton-cum-Hengrave	5,810	147.43	39.41
Fornham All Saints	20,006	314.32	63.65
Fornham St Martin-cum-St Genevieve	21,750	482.01	45.12
Great & Little Whelnetham	10,575	375.52	28.16
Great Barton	32,360	939.16	34.46
Great Bradley	10,600	156.87	67.57
Great Livermere	4,930	76.63	64.34
Great Thurlow	4,900	86.23	56.82
Great Wratting	5,107	91.04	56.10
Hargrave	4,100	116.22	35.28
Haverhill	901,900	7,249.42	124.41
Hawkedon	696	67.32	10.34
Hawstead	8,000	130.62	61.25
Hepworth	5,235	213.79	24.49

COUNCIL / AUTHORITY	2017/18		
	Precept Amount	Tax Base	Band D Council Tax
	£		£
Honington-cum-Sapiston	18,482	294.15	62.83
Hopton	7,145	233.68	30.58
Horringer	25,975	407.64	63.72
Hundon	13,504	431.54	31.29
Ickworth	399	9.11	43.80
Ingham	3,900	152.27	25.61
Ixworth cum Ixworth Thorpe	43,252	781.89	55.32
Kedington	71,761	691.73	103.74
Knettishall	295	10.58	27.88
Lackford	6,000	104.17	57.60
Lidgate	5,798	98.77	58.70
Little Bradley	0	20.68	0.00
Little Thurlow	7,342	106.71	68.80
Little Wrattling	0	61.54	0.00
Market Weston	4,937	101.03	48.87
Nowton	1,768	67.73	26.10
Ousden	5,212	115.43	45.15
Pakenham	12,046	335.57	35.90
Poslingford	3,510	86.21	40.71
Rede	1,363	51.83	26.30
Risby	8,901	267.97	33.22
Rushbrooke with Rougham	13,150	450.40	29.20
Stansfield	4,746	89.45	53.06
Stanton	61,480	911.28	67.47
Stoke by Clare	12,455	226.33	55.03
Stradishall	6,373	160.50	39.71
The Saxhams	6,000	127.39	47.10
Thelnetham	1,800	100.50	17.91
Troston	12,000	275.53	43.55
West Stow	3,067	76.73	39.97
Westley	1,692	95.14	17.78
Whepstead	8,380	215.28	38.93
Wickhambrook	31,863	484.22	65.80
Withersfield	8,052	279.06	29
Wixoe	0	67.32	0.00
Wordwell	374	8.43	44
Total Parish/Town Precepts	2,024,943		
Total Tax Base		36,257.27	
Average Parish Precept			55.85

Assistant Director of Families & Communities

Davina Howes



Section Support Costs

- 1140 - Policy*
- 1141 - Communications*
- 1050 - Customer Services*

Corporate Communications

- 1142 - Website & Intranet

Housing Options

- 4010 - Homelessness
- 4011 - Housing Advice & Choice Based Lettings
- 4015 - Non HRA Housing Properties

Families & Communities

- 2080 - Community Development
- 2081 - Community Chest - Families & Communities
- 2085 - Community Centres

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Families & Communities

Service	2016/17 Revised Budget £	2017/18 Budget £
Section Support Costs (Policy, Communications & Customer Services)		
Employees	740,303	769,817
Premises-Related Expenditure	63,080	48,131
Transport-Related Expenditure	2,501	1,826
Supplies & Services	48,440	43,240
Support Services	6,120	6,120
Total Expenditure	860,444	869,134
Income		
Financed from Reserves	(39,428)	0
Recharges	(801,141)	(869,134)
Total Income	(840,569)	(869,134)
Net Expenditure/(Income)	19,875	0

Cost Centre: 1050, 1140, 1141

Website & Intranet		
Employees	22,454	24,190
Supplies & Services	11,800	12,150
Total Expenditure	34,254	36,340
Income		
Total Income	0	0
Net Expenditure/(Income)	34,254	36,340

Cost Centre: 1042

Housing Options		
Employees	298,906	289,392
Premises-Related Expenditure	22,500	19,286
Transport-Related Expenditure	1,418	1,508
Supplies & Services	72,700	77,700
Third Party Payments	28,200	24,000
Support Services	15,380	15,780
Total Expenditure	439,104	427,666
Income		
Customer and Client Receipts - Sales	(5,100)	(5,200)
Customer and Client Receipts - Fees & Charges	(33,675)	(34,325)
Financed from Reserves	(30,000)	0
Total Income	(68,775)	(39,525)
Net Expenditure/(Income)	370,329	388,141

Cost Centre: 4010, 4011, 4015

Families & Communities

Service	2016/17 Revised Budget £	2017/18 Budget £
Community Development		
Employees	244,885	249,634
Premises-Related Expenditure	11,430	8,080
Transport-Related Expenditure	13,300	14,730
Supplies & Services	29,950	27,750
Support Services	43,310	46,110
Depreciation & Impairment Losses	0	0
Total Expenditure	342,875	346,304
Income		
Customer and Client Receipts - Fees & Charges	0	0
Total Income	0	0
Net Expenditure/(Income)	342,875	346,304
Cost Centre: 2080		
Community Chest - Families & Communities		
Supplies & Services	427,401	393,983
Support Services	5,710	5,610
Total Expenditure	433,111	399,593
Income		
Financed from Reserves	(210,918)	(177,500)
Total Income	(210,918)	(177,500)
Net Expenditure/(Income)	222,193	222,093
Cost Centre: 2081		
Community Centres		
Premises-Related Expenditure	38,521	41,779
Supplies & Services	0	2,200
Support Services	18,870	21,370
Depreciation & Impairment Losses	3,600	3,600
Total Expenditure	60,991	68,949
Income		
Financed from Reserves	(10,210)	(5,000)
Total Income	(10,210)	(5,000)
Net Expenditure/(Income)	50,781	63,949
Cost Centre: 2085		
Total Families & Communities	1,040,307	1,056,827

Assistant Director of Growth

Julie Baird

Housing Strategy & Partnership

- 4000 - Housing Development & Strategy
- 4005 - Housing Business & Partnerships

Planning & Growth

- 4032 - Gypsies & Travellers
- 5005 - Planning Policy
- 5006 - Local Plan

Economic Development & Growth

- 5020 - Economic Development & Growth
- 5021 - Strategic Tourism & Markets
- 5022 - Bury Christmas Fayre
- 5024 - Vibrant Town Centres

Growth

Service	2016/17 Revised Budget £	2017/18 Budget £
Housing Development & Strategy		
Employees	91,783	51,494
Premises-Related Expenditure	16,160	9,540
Transport-Related Expenditure	1,599	1,599
Supplies & Services	24,000	23,800
Support Services	67,880	73,880
Total Expenditure	201,422	160,313
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Sales	0	(6,000)
Financed from Reserves	0	0
Recharges	0	0
Total Income	0	(6,000)
Net Expenditure/(Income)	201,422	154,313

Cost Centre: 4000

Housing Business & Partnerships		
Employees	73,924	27,788
Premises-Related Expenditure	930	930
Transport-Related Expenditure	2,117	2,072
Supplies & Services	(310)	(310)
Support Services	120	120
Total Expenditure	76,781	30,600
Income		
Other Grants, Reimbursements & Contributions	(32,000)	(32,000)
Total Income	(32,000)	(32,000)
Net Expenditure/(Income)	44,781	(1,400)

Cost Centre: 4005

Gypsies & Travellers		
Employees	15,557	16,160
Premises-Related Expenditure	3,660	3,070
Transport-Related Expenditure	789	845
Third Party Payments	4,500	4,500
Support Services	1,990	2,090
Total Expenditure	26,496	26,665
Income		
Other Grants, Reimbursements & Contributions	(97)	(98)
Total Income	(97)	(98)
Net Expenditure/(Income)	26,399	26,567

Cost Centre: 4032

Growth

Service	2016/17 Revised Budget £	2017/18 Budget £
Planning Policy		
Employees	443,003	470,417
Premises-Related Expenditure	46,060	37,050
Transport-Related Expenditure	7,445	12,248
Supplies & Services	298,560	118,290
Support Services	62,800	66,900
Total Expenditure	857,868	704,905
Income		
Other Grants, Reimbursements & Contributions	(3,478)	(1,850)
Financed from Reserves	(180,000)	0
Recharges	0	0
Total Income	(183,478)	(1,850)
Net Expenditure/(Income)	674,390	703,055

Cost Centre: 5005

Local Plan		
Employees	0	0
Supplies & Services	58,500	30,000
Support Services	6,720	7,020
Total Expenditure	65,220	37,020
Income		
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	(58,500)	(30,000)
Total Income	(58,500)	(30,000)
Net Expenditure/(Income)	6,720	7,020

Cost Centre: 5006

Economic Development & Growth		
Employees	282,137	257,784
Premises-Related Expenditure	13,690	9,750
Transport-Related Expenditure	8,550	11,041
Supplies & Services	653,720	851,280
Support Services	28,610	30,010
Total Expenditure	986,707	1,159,865
Income		
Other Grants, Reimbursements & Contributions	(617,352)	(617,350)
Financed from Reserves	(40,468)	(150,468)
Recharges	0	0
Total Income	(657,820)	(767,818)
Net Expenditure/(Income)	328,887	392,047

Cost Centre: 5020

Growth

Service	2016/17 Revised Budget £	2017/18 Budget £
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Strategic Tourism & Markets		
Employees	24,407	25,538
Premises-Related Expenditure	60	100
Transport-Related Expenditure	756	2,362
Supplies & Services	69,780	6,790
Support Services	6,040	6,140
Total Expenditure	101,043	40,930
Income		
Other Grants, Reimbursements & Contributions	0	(640)
Financed from Reserves	(67,500)	(5,000)
Total Income	(67,500)	(5,640)
Net Expenditure/(Income)	33,543	35,290

Cost Centre: 5021

Bury Christmas Fayre		
Employees	19,967	18,355
Premises-Related Expenditure	4,320	4,620
Transport-Related Expenditure	189	590
Supplies & Services	64,460	64,460
Third Party Payments	49,250	49,250
Support Services	5,770	9,470
Total Expenditure	143,956	146,745
Income		
Other Grants, Reimbursements & Contributions	(4,750)	(4,910)
Customer and Client Receipts - Fees & Charges	(139,459)	(142,059)
Total Income	(144,209)	(146,969)
Net Expenditure/(Income)	(253)	(224)

Cost Centre: 5022

Vibrant Town Centres		
Supplies & Services	44,000	0
Total Expenditure	44,000	0
Income		
Financed from Reserves	(44,000)	0
Total Income	(44,000)	0
Net Expenditure/(Income)	0	0

Cost Centre: 5024

Total Growth	1,315,889	1,316,668
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Assistant Director of Human Resources, Legal & Democratic Services

Karen Points



Section Support Costs

- 1030 - Human Resources & Payroll*
- 1031 - Central Training Services*
- 1032 - Health & Safety*
- 1040 - Legal Services*

Elections

- 1041 - Electoral Registration
- 1042 - Election Expenses

Democratic Services

- 1130 - Democratic Services
- 1131 - Members Expenses
- 1132 - Mayoralty & Civic Functions

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Human Resources, Legal & Democratic Services

Service	2016/17 Revised Budget £	2017/18 Budget £
Section Support Costs (HR & Payroll, Central Training, Health & Safety & Legal Services)		
Employees	895,534	1,119,309
Premises-Related Expenditure	57,090	44,320
Transport-Related Expenditure	12,948	16,215
Supplies & Services	83,105	81,445
Support Services	10,520	10,520
Total Expenditure	1,059,197	1,271,809
Income		
Other Grants, Reimbursements & Contributions	(17,879)	(17,375)
Customer and Client Receipts - Fees & Charges	(148,851)	(161,334)
Recharges	(892,467)	(1,093,100)
Total Income	(1,059,197)	(1,271,809)
Net Expenditure/(Income)	0	0

Cost Centre: 1030, 1031, 1032, 1040

Electoral Registration		
Employees	111,258	91,454
Premises-Related Expenditure	7,380	6,790
Transport-Related Expenditure	189	90
Supplies & Services	43,410	43,860
Support Services	33,170	33,826
Total Expenditure	195,407	176,020
Income		
Customer and Client Receipts - Sales	(2,145)	(2,195)
Total Income	(2,145)	(2,195)
Net Expenditure/(Income)	193,262	173,825

Cost Centre: 1041

Election Expenses		
Premises-Related Expenditure	2,590	2,000
Transport-Related Expenditure	126	0
Supplies & Services	30,000	30,000
Support Services	5,530	5,730
Total Expenditure	38,246	37,730
Income		
Financed from Reserves	0	0
Total Income	0	0
Net Expenditure/(Income)	38,246	37,730

Cost Centre: 1042

Human Resources, Legal & Democratic Services

Service	2016/17 Revised Budget £	2017/18 Budget £
Democratic Services		
Employees	122,615	159,968
Premises-Related Expenditure	8,870	6,110
Transport-Related Expenditure	180	405
Supplies & Services	5,680	5,000
Support Services	324,219	359,219
Total Expenditure	461,564	530,702
Income		
Other Grants, Reimbursements & Contributions	0	0
Total Income	0	0
Net Expenditure/(Income)	461,564	530,702

Cost Centre: 1130

Members Expenses		
Employees	2,070	2,235
Premises-Related Expenditure	7,860	5,000
Transport-Related Expenditure	14,900	0
Supplies & Services	338,430	341,680
Support Services	9,980	10,180
Total Expenditure	373,240	359,095
Income		
Total Income	0	0
Net Expenditure/(Income)	373,240	359,095

Cost Centre: 1131

Mayoralty & Civic Functions		
Employees	53,726	57,115
Premises-Related Expenditure	5,952	4,962
Transport-Related Expenditure	2,505	1,616
Supplies & Services	37,250	37,150
Support Services	20,060	20,660
Depreciation & Impairment Losses	0	0
Total Expenditure	119,493	121,503
Income		
Customer and Client Receipts - Sales	(4,000)	(4,100)
Total Income	(4,000)	(4,100)
Net Expenditure/(Income)	115,493	117,403

Cost Centre: 1132

Total Human Resources, Legal & Democratic Services	1,181,805	1,218,755
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Assistant Director of Operations

Mark Walsh



Support Costs & Facilities

- 1080 - Property Services*
- 1081 - Estates Management*
- 1082 - CCTV & Support*
- 1070 - Offices: West Suffolk House*
- 1071 - Offices: Haverhill House*
- 1075 - Courier & Postal Service*
- 1076 - Printing & Copying Service*

Leisure Services

- 2000 - Leisure Services Management & Support
- 2010 - Leisure Promotion
- 2017 - Arboriculture (Tree Maintenance Works)
- 2020 - Other Parks & Play Provision
- 2021 - Abbey Gardens
- 2022 - Nowton Park
- 2023 - East Town Park
- 2024 - Clare Country Park
- 2025 - Children's Play Areas
- 2030 - Arts, Heritage & Cultural Services
- 2031 - Moyse's Hall Museum
- 2032 - West Stow Country Park
- 2033 - West Stow ASVT Operating Account
- 2035 - Heritage Outreach Services
- 2036 - Heritage Sites & Monuments
- 2037 - West Front Houses
- 2040 - Sports & Leisure Centres
- 2050 - Cemeteries & Closed Churchyards
- 2055 - Allotments
- 2060 - The Apex
- 2061 - The Athenaeum
- 2062 - The Guildhall, Bury St Edmunds
- 2070 - Tourist Information Centres
- 2071 - Shopmobility
- 2072 - Bury Festival
- 2083 - Leisure & Sports

Waste

- 3030 - Street Cleansing
- 3040 - Refuse Collection (Black Bin)
- 3041 - Recycling Collection (Blue Bin)
- 3042 - Compostable Collection (Brown Bin)
- 3043 - Bulky, Fridges, Metal & Scrap Collection
- 3044 - Clinical & Hazardous Waste Collection
- 3045 - Multi-Bank Recycling Sites
- 3048 - Trade Waste Service

Operational

- 3000 - Depots
- 3060 - Grounds Maintenance Operatives*
- 3061 - Tree Maintenance Operatives*
- 3065 - Waste & Cleansing Operatives*
- 6020 - Markets

Fleet Management

- 3005 - Vehicle Workshop
- 3006 - Pool Cars
- 3010 - Vehicle Workshop Trading Account

Car Parking

- 3110 - Off Street Car Parks
- 3120 - On Street Car Parks

Property & CCTV

- 3020 - Public Conveniences
- 3025 - CCTV
- 3026 - Green Travel
- 3027 - Street Banners & Displays
- 3070 - District Highways Services
- 3071 - Street Furniture
- 3072 - Land Drainage & Associated Works
- 3100 - Bus Station
- 6000 - Industrial & Business Units
- 6010 - Town Centres & Shops

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Section Support Costs (Property Services, Estate Management, CCTV & Support)		
Employees	441,699	521,918
Premises-Related Expenditure	34,200	30,560
Transport-Related Expenditure	16,378	23,153
Supplies & Services	20,230	19,500
Support Services	6,120	6,120
Total Expenditure	518,627	601,251
Income		
Other Grants, Reimbursements & Contributions	(4,317)	(5,050)
Customer and Client Receipts - Fees & Charges	(3,062)	(3,112)
Financed from Reserves	(30,000)	0
Recharges	(481,248)	(593,089)
Total Income	(518,627)	(601,251)
Net Expenditure/(Income)	0	0

Cost Centre: 1080, 1081, 1082

Offices: West Suffolk House		
Premises-Related Expenditure	970,826	899,248
Supplies & Services	25,460	25,460
Support Services	73,075	73,075
Depreciation & Impairment Losses	74,900	74,900
Total Expenditure	1,144,261	1,072,683
Income		
Other Grants, Reimbursements & Contributions	(487,867)	(487,867)
Customer and Client Receipts - Sales	(11,867)	(12,117)
Customer and Client Receipts - Rents	(86,500)	(86,500)
Financed from Reserves	(104,682)	(152,000)
Recharges	(453,345)	(334,199)
Total Income	(1,144,261)	(1,072,683)
Net Expenditure/(Income)	0	0

Cost Centre: 1070

Offices: Haverhill House		
Premises-Related Expenditure	208,887	234,829
Supplies & Services	2,650	2,650
Third Party Payments	950	950
Support Services	28,450	28,450
Depreciation & Impairment Losses	18,500	18,500
Total Expenditure	259,437	285,379
Income		
Other Grants, Reimbursements & Contributions	(98,500)	(98,500)
Customer and Client Receipts - Sales	(7,342)	(7,492)
Customer and Client Receipts - Rents	(20,100)	(20,100)
Financed from Reserves	(78,513)	(114,000)
Recharges	(54,982)	(45,287)
Total Income	(259,437)	(285,379)
Net Expenditure/(Income)	0	0

Cost Centre: 1071

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Courier & Postal service		
Premises-Related Expenditure	19,360	19,360
Supplies & Services	111,450	111,450
Third Party Payments	113,600	113,600
Total Expenditure	244,410	244,410
Income		
Other Grants, Reimbursements & Contributions	(130,000)	(130,000)
Recharges	(114,410)	(114,410)
Total Income	(244,410)	(244,410)
Net Expenditure/(Income)	0	0

Cost Centre: 1075

Printing & Copying Service		
Supplies & Services	63,820	63,820
Total Expenditure	63,820	63,820
Income		
Other Grants, Reimbursements & Contributions	(39,910)	(39,910)
Recharges	(23,910)	(23,910)
Total Income	(63,820)	(63,820)
Net Expenditure/(Income)	0	0

Cost Centre: 1076

Leisure Services Management & Support		
Employees	133,456	0
Premises-Related Expenditure	5,220	0
Transport-Related Expenditure	2,770	0
Supplies & Services	5,000	0
Support Services	101,600	0
Total Expenditure	248,046	0
Income		
Total Income	0	0
Net Expenditure/(Income)	248,046	0

Cost Centre: 2000

Leisure Promotion		
Employees	43,991	91,650
Premises-Related Expenditure	2,590	2,111
Transport-Related Expenditure	23	191
Supplies & Services	66,590	56,110
Support Services	0	136
Total Expenditure	113,194	150,198
Income		
Customer and Client Receipts - Fees & Charges	(10,000)	0
Total Income	(10,000)	0
Net Expenditure/(Income)	103,194	150,198

Cost Centre: 2010

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Arboriculture (Tree Maintenance Works)		
Employees	48,722	60,174
Premises-Related Expenditure	168,094	126,483
Transport-Related Expenditure	3,272	3,738
Supplies & Services	0	2,050
Support Services	5,180	9,261
Total Expenditure	225,268	201,706
Income		
Other Grants, Reimbursements & Contributions	(161)	(160)
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	(22,350)	(24,850)
Total Income	(22,511)	(25,010)
Net Expenditure/(Income)	202,757	176,696

Cost Centre: 2017

Other Parks & Play Provision		
Employees	68,839	114,807
Premises-Related Expenditure	593,290	622,082
Transport-Related Expenditure	4,513	6,654
Supplies & Services	2,860	2,860
Support Services	21,040	74,779
Depreciation & Impairment Losses	122,000	122,000
Total Expenditure	812,542	943,182
Income		
Other Grants, Reimbursements & Contributions	(10,665)	(16,760)
Customer and Client Receipts - Fees & Charges	(115,600)	(124,600)
Customer and Client Receipts - Rents	(9,950)	(9,950)
Financed from Reserves	(101,414)	(86,750)
Total Income	(237,629)	(238,060)
Net Expenditure/(Income)	574,913	705,122

Cost Centre: 2020

Abbey Gardens		
Employees	252,925	229,870
Premises-Related Expenditure	93,282	50,450
Transport-Related Expenditure	3,316	4,497
Supplies & Services	62,650	62,650
Third Party Payments	1,000	1,000
Support Services	34,010	46,369
Depreciation & Impairment Losses	20,200	20,200
Total Expenditure	467,383	415,036
Income		
Other Grants, Reimbursements & Contributions	(40,491)	(14,992)
Customer and Client Receipts - Sales	(21,725)	(22,125)
Customer and Client Receipts - Fees & Charges	(10,200)	(10,400)
Customer and Client Receipts - Rents	(3,800)	(3,800)
Financed from Reserves	(31,273)	(26,000)
Total Income	(107,489)	(77,317)
Net Expenditure/(Income)	359,894	337,719

Cost Centre: 2021

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Nowton Park		
Employees	93,055	97,471
Premises-Related Expenditure	84,101	85,975
Transport-Related Expenditure	5,237	5,266
Supplies & Services	12,330	11,630
Third Party Payments	700	700
Support Services	39,900	52,463
Depreciation & Impairment Losses	63,200	63,200
Total Expenditure	298,523	316,705
Income		
Other Grants, Reimbursements & Contributions	(4,961)	(4,960)
Customer and Client Receipts - Sales	(8,795)	(8,995)
Customer and Client Receipts - Fees & Charges	(59,030)	(64,230)
Customer and Client Receipts - Rents	(28,400)	(28,400)
Financed from Reserves	(26,461)	(14,000)
Total Income	(127,647)	(120,585)
Net Expenditure/(Income)	170,876	196,120

Cost Centre: 2022

East Town Park		
Employees	68,680	66,707
Premises-Related Expenditure	31,250	30,922
Transport-Related Expenditure	4,893	4,950
Supplies & Services	7,080	6,580
Support Services	22,100	28,046
Depreciation & Impairment Losses	6,600	6,600
Total Expenditure	140,603	143,805
Income		
Other Grants, Reimbursements & Contributions	(161)	(160)
Customer and Client Receipts - Sales	(8,000)	(8,150)
Customer and Client Receipts - Fees & Charges	(2,000)	(2,050)
Financed from Reserves	(4,811)	(4,000)
Total Income	(14,972)	(14,360)
Net Expenditure/(Income)	125,631	129,445

Cost Centre: 2023

Clare Country Park		
Employees	5,012	5,309
Premises-Related Expenditure	17,510	18,900
Transport-Related Expenditure	130	337
Supplies & Services	3,000	3,000
Total Expenditure	25,652	27,546
Income		
Customer and Client Receipts - Fees & Charges	(23,782)	(23,782)
Total Income	(23,782)	(23,782)
Net Expenditure/(Income)	1,870	3,764

Cost Centre: 2024

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Childrens's Play Areas		
Employees	32,971	34,753
Premises-Related Expenditure	69,390	69,161
Transport-Related Expenditure	4,930	5,527
Support Services	13,690	22,143
Depreciation & Impairment Losses	7,400	7,400
Total Expenditure	128,381	138,984
Income		
Other Grants, Reimbursements & Contributions	(210)	(208)
Financed from Reserves	(6,800)	(6,600)
Total Income	(7,010)	(6,808)
Net Expenditure/(Income)	121,371	132,176

Cost Centre: 2025

Arts, Heritage & Cultural Services		
Premises-Related Expenditure	17,900	17,900
Supplies & Services	98,390	73,150
Support Services	21,880	24,880
Depreciation & Impairment Losses	1,400	1,400
Total Expenditure	139,570	117,330
Income		
Customer and Client Receipts - Fees & Charges	(3,000)	(3,050)
Total Income	(3,000)	(3,050)
Net Expenditure/(Income)	136,570	114,280

Cost Centre: 2030

Moyse's Hall Museum		
Employees	182,297	195,577
Premises-Related Expenditure	114,686	107,117
Transport-Related Expenditure	584	1,088
Supplies & Services	13,790	13,140
Third Party Payments	1,750	1,750
Support Services	50,100	65,388
Depreciation & Impairment Losses	19,300	19,300
Total Expenditure	382,507	403,360
Income		
Other Grants, Reimbursements & Contributions	(5,000)	(5,000)
Customer and Client Receipts - Sales	(6,000)	(6,100)
Customer and Client Receipts - Fees & Charges	(25,000)	(25,500)
Financed from Reserves	(45,708)	(38,000)
Recharges	0	0
Total Income	(81,708)	(74,600)
Net Expenditure/(Income)	300,799	328,760

Cost Centre: 2031

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
West Stow Country Park		
Employees	201,850	212,946
Premises-Related Expenditure	124,458	118,049
Transport-Related Expenditure	811	1,315
Supplies & Services	64,810	62,610
Third Party Payments	2,000	2,000
Support Services	63,870	80,358
Depreciation & Impairment Losses	51,100	51,100
Total Expenditure	508,899	528,378
Income		
Other Grants, Reimbursements & Contributions	(10,961)	(7,500)
Customer and Client Receipts - Sales	(71,350)	(52,000)
Customer and Client Receipts - Fees & Charges	(146,800)	(167,050)
Customer and Client Receipts - Rents	(11,200)	(15,450)
Financed from Reserves	(31,262)	(26,800)
Total Income	(271,573)	(268,800)
Net Expenditure/(Income)	237,326	259,578

Cost Centre: 2032, 2033

Heritage Outreach Services		
Third Party Payments	3,500	3,500
Support Services	1,130	1,130
Depreciation & Impairment Losses	100	100
Total Expenditure	4,730	4,730
Income		
Total Income	0	0
Net Expenditure/(Income)	4,730	4,730

Cost Centre: 2035

Heritage Sites & Monuments		
Premises-Related Expenditure	18,560	18,563
Support Services	6,380	7,380
Total Expenditure	24,940	25,943
Income		
Financed from Reserves	(15,637)	(13,000)
Total Income	(15,637)	(13,000)
Net Expenditure/(Income)	9,303	12,943

Cost Centre: 2036

West Front Houses		
Premises-Related Expenditure	94,570	87,580
Support Services	10,600	12,200
Total Expenditure	105,170	99,780
Income		
Other Grants, Reimbursements & Contributions	(25,000)	(25,000)
Customer and Client Receipts - Rents	(1,800)	(1,800)
Financed from Reserves	(39,694)	(33,000)
Total Income	(66,494)	(59,800)
Net Expenditure/(Income)	38,676	39,980

Cost Centre: 2037

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Sports & Leisure Centres		
Premises-Related Expenditure	355,560	326,870
Supplies & Services	262,470	225,800
Support Services	36,180	40,080
Depreciation & Impairment Losses	624,700	624,700
Total Expenditure	1,278,910	1,217,450
Income		
Customer and Client Receipts - Sales	(32,000)	(27,550)
Financed from Reserves	(89,010)	(74,000)
Total Income	(121,010)	(101,550)
Net Expenditure/(Income)	1,157,900	1,115,900

Cost Centre: 2040

Cemeteries & Closed Churchyards		
Employees	40,689	53,632
Premises-Related Expenditure	318,430	330,500
Transport-Related Expenditure	2,912	3,380
Supplies & Services	3,630	5,840
Support Services	9,080	14,756
Depreciation & Impairment Losses	1,600	1,600
Total Expenditure	376,341	409,708
Income		
Other Grants, Reimbursements & Contributions	(161)	(160)
Customer and Client Receipts - Sales	(4,540)	(4,640)
Customer and Client Receipts - Fees & Charges	(100,000)	(102,000)
Financed from Reserves	(25,258)	(21,000)
Total Income	(129,959)	(127,800)
Net Expenditure/(Income)	246,382	281,908

Cost Centre: 2050

Allotments		
Premises-Related Expenditure	580	700
Support Services	460	460
Total Expenditure	1,040	1,160
Income		
Customer and Client Receipts - Rents	(730)	(730)
Total Income	(730)	(730)
Net Expenditure/(Income)	310	430

Cost Centre: 2055

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
The Apex		
Employees	382,779	405,081
Premises-Related Expenditure	585,418	569,910
Transport-Related Expenditure	805	1,992
Supplies & Services	733,340	887,660
Third Party Payments	10,400	10,400
Support Services	118,270	118,270
Depreciation & Impairment Losses	408,100	408,100
Total Expenditure	2,239,112	2,401,413
Income		
Government Grants	(6,000)	(6,000)
Other Grants, Reimbursements & Contributions	(51,000)	(53,000)
Customer and Client Receipts - Sales	(822,000)	(1,084,450)
Customer and Client Receipts - Fees & Charges	(164,000)	(165,000)
Financed from Reserves	(135,675)	(111,000)
Total Income	(1,178,675)	(1,419,450)
Net Expenditure/(Income)	1,060,437	981,963

Cost Centre: 2060 - for 2016/17 this budget incorporates Cost Centre 2011

The Athenaeum		
Employees	7,639	0
Premises-Related Expenditure	155,986	146,867
Transport-Related Expenditure	8	0
Supplies & Services	4,640	4,370
Third Party Payments	600	600
Support Services	29,690	33,090
Depreciation & Impairment Losses	26,000	26,000
Total Expenditure	224,563	210,927
Income		
Other Grants, Reimbursements & Contributions	(16,400)	(16,400)
Customer and Client Receipts - Sales	(25,000)	(25,500)
Customer and Client Receipts - Fees & Charges	(15,500)	(20,000)
Customer and Client Receipts - Rents	(950)	(950)
Financed from Reserves	(52,924)	(44,000)
Total Income	(110,774)	(106,850)
Net Expenditure/(Income)	113,789	104,077

Cost Centre: 2061

The Guildhall, Bury St Edmunds		
Premises-Related Expenditure	45,880	53,706
Support Services	1,890	2,090
Total Expenditure	47,770	55,796
Income		
Customer and Client Receipts - Rents	(18,900)	(18,900)
Financed from Reserves	(6,014)	(5,000)
Total Income	(24,914)	(23,900)
Net Expenditure/(Income)	22,856	31,896

Cost Centre: 2062

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Tourist Information Centres		
Employees	61,971	75,107
Premises-Related Expenditure	170	170
Transport-Related Expenditure	98	528
Supplies & Services	25,710	25,710
Support Services	37,700	46,605
Total Expenditure	125,649	148,120
Income		
Customer and Client Receipts - Sales	(8,041)	(11,880)
Total Income	(8,041)	(11,880)
Net Expenditure/(Income)	117,608	136,240

Cost Centre: 2070

Shopmobility		
Employees	9,071	12,115
Premises-Related Expenditure	9,380	10,522
Transport-Related Expenditure	15	14
Supplies & Services	14,010	13,720
Third Party Payments	5,600	5,600
Support Services	1,870	2,070
Depreciation & Impairment Losses	100	100
Total Expenditure	40,046	44,141
Income		
Customer and Client Receipts - Fees & Charges	(2,100)	(2,150)
Financed from Reserves	(7,217)	(6,000)
Total Income	(9,317)	(8,150)
Net Expenditure/(Income)	30,729	35,991

Cost Centre: 2071

Bury Festival		
Employees	19,565	20,131
Premises-Related Expenditure	2,670	1,900
Transport-Related Expenditure	749	749
Supplies & Services	96,980	121,810
Third Party Payments	22,000	10,000
Support Services	7,510	7,610
Total Expenditure	149,474	162,200
Income		
Other Grants, Reimbursements & Contributions	(9,500)	(15,000)
Customer and Client Receipts - Sales	(83,643)	(87,293)
Customer and Client Receipts - Fees & Charges	(4,234)	(834)
Total Income	(97,377)	(103,127)
Net Expenditure/(Income)	52,097	59,073

Cost Centre: 2072

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Leisure & Sports		
Supplies & Services	49,900	39,070
Total Expenditure	49,900	39,070
Income		
Total Income	0	0
Net Expenditure/(Income)	49,900	39,070

Cost Centre: 2083

Street Cleansing		
Employees	87,528	92,600
Premises-Related Expenditure	1,421,270	1,451,345
Transport-Related Expenditure	3,784	3,784
Supplies & Services	11,630	11,630
Third Party Payments	2,000	2,000
Support Services	13,870	14,770
Total Expenditure	1,540,082	1,576,129
Income		
Other Grants, Reimbursements & Contributions	(50,000)	(50,000)
Customer and Client Receipts - Fees & Charges	(30,475)	(31,075)
Total Income	(80,475)	(81,075)
Net Expenditure/(Income)	1,459,607	1,495,054

Cost Centre: 3030

Refuse Collection (Black Bin)		
Employees	34,421	36,036
Premises-Related Expenditure	1,088,809	1,118,809
Transport-Related Expenditure	583	493
Supplies & Services	46,730	46,730
Support Services	7,690	7,890
Total Expenditure	1,178,233	1,209,958
Income		
Other Grants, Reimbursements & Contributions	(16,000)	(16,000)
Customer and Client Receipts - Fees & Charges	(6,736)	(6,886)
Financed from Reserves	(9,000)	(9,000)
Total Income	(31,736)	(31,886)
Net Expenditure/(Income)	1,146,497	1,178,072

Cost Centre: 3040

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Recycling Collection (Blue Bins)		
Employees	39,204	41,361
Premises-Related Expenditure	950,545	959,625
Transport-Related Expenditure	590	500
Supplies & Services	54,440	54,440
Support Services	7,070	7,270
Total Expenditure	1,051,849	1,063,196
Income		
Other Grants, Reimbursements & Contributions	(290,800)	(236,200)
Customer and Client Receipts - Fees & Charges	(5,610)	(5,710)
Financed from Reserves	(8,500)	(8,500)
Total Income	(304,910)	(250,410)
Net Expenditure/(Income)	746,939	812,786

Cost Centre: 3041

Compostable Collection (Brown Bins)		
Employees	27,375	28,830
Premises-Related Expenditure	635,100	635,100
Transport-Related Expenditure	106	16
Supplies & Services	41,730	121,730
Third Party Payments	445,700	449,700
Support Services	5,530	5,630
Total Expenditure	1,155,541	1,241,006
Income		
Other Grants, Reimbursements & Contributions	(751,900)	(261,200)
Customer and Client Receipts - Fees & Charges	0	(700,000)
Financed from Reserves	(12,300)	(12,300)
Total Income	(764,200)	(973,500)
Net Expenditure/(Income)	391,341	267,506

Cost Centre: 3042

Bulky, Fridges, Metal & Scrap Collection		
Employees	14,960	15,423
Premises-Related Expenditure	145,720	145,720
Transport-Related Expenditure	419	374
Support Services	2,230	2,330
Total Expenditure	163,329	163,847
Income		
Customer and Client Receipts - Fees & Charges	(32,000)	(32,650)
Total Income	(32,000)	(32,650)
Net Expenditure/(Income)	131,329	131,197

Cost Centre: 3043

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Clinical & Hazardous Waste Collection		
Employees	5,673	5,964
Premises-Related Expenditure	2,230	2,230
Transport-Related Expenditure	45	0
Third Party Payments	14,500	14,000
Support Services	1,460	1,560
Total Expenditure	23,908	23,754
Income		
Customer and Client Receipts - Fees & Charges	(7,140)	(7,290)
Total Income	(7,140)	(7,290)
Net Expenditure/(Income)	16,768	16,464

Cost Centre: 3044

Multi-Bank Recycling Sites		
Employees	17,472	18,496
Premises-Related Expenditure	790	790
Transport-Related Expenditure	538	493
Supplies & Services	3,100	3,100
Third Party Payments	74,000	74,000
Support Services	3,420	3,520
Total Expenditure	99,320	100,399
Income		
Other Grants, Reimbursements & Contributions	(90,000)	(90,000)
Customer and Client Receipts - Sales	(19,221)	(19,621)
Total Income	(109,221)	(109,621)
Net Expenditure/(Income)	(9,901)	(9,222)

Cost Centre: 3045

Trade Waste		
Employees	117,703	100,082
Premises-Related Expenditure	537,570	537,570
Transport-Related Expenditure	3,030	2,985
Supplies & Services	87,170	86,470
Third Party Payments	545,300	545,300
Support Services	19,910	20,010
Total Expenditure	1,310,683	1,292,417
Income		
Other Grants, Reimbursements & Contributions	(10,000)	(10,000)
Customer and Client Receipts - Sales	(510)	(146,167)
Customer and Client Receipts - Fees & Charges	(1,232,207)	(1,279,349)
Financed from Reserves	(55,340)	(28,600)
Recharges	(34,000)	(34,000)
Total Income	(1,332,057)	(1,498,116)
Net Expenditure/(Income)	(21,374)	(205,699)

Cost Centre: 3048

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Depots		
Employees	82,847	86,222
Premises-Related Expenditure	412,412	379,145
Transport-Related Expenditure	45,105	44,876
Supplies & Services	102,960	10,960
Third Party Payments	850	850
Support Services	47,270	47,270
Depreciation & Impairment Losses	112,400	112,400
Total Expenditure	803,844	681,723
Income		
Other Grants, Reimbursements & Contributions	(16,100)	(16,100)
Customer and Client Receipts - Sales	(14,500)	(14,800)
Customer and Client Receipts - Fees & Charges	(306)	(306)
Financed from Reserves	(238,746)	(122,000)
Recharges	(534,192)	(528,517)
Total Income	(803,844)	(681,723)
Net Expenditure/(Income)	0	0

Cost Centre: 3000

Grounds Maintenance Operatives		
Employees	743,858	781,255
Premises-Related Expenditure	102,120	102,120
Transport-Related Expenditure	291,754	302,200
Supplies & Services	32,960	32,770
Third Party Payments	56,500	56,500
Support Services	77,210	77,210
Depreciation & Impairment Losses	85,300	85,300
Total Expenditure	1,389,702	1,437,355
Income		
Other Grants, Reimbursements & Contributions	(300)	(300)
Customer and Client Receipts - Fees & Charges	(95,170)	(97,070)
Recharges	(1,294,232)	(1,339,985)
Total Income	(1,389,702)	(1,437,355)
Net Expenditure/(Income)	0	0

Cost Centre: 3060

Tree Maintenance Operatives		
Employees	156,827	142,260
Transport-Related Expenditure	6,340	2,675
Supplies & Services	15,000	7,500
Support Services	1,120	1,120
Total Expenditure	179,287	153,555
Income		
Customer and Client Receipts - Fees & Charges	(40,000)	(40,400)
Recharges	(139,287)	(113,155)
Total Income	(179,287)	(153,555)
Net Expenditure/(Income)	0	0

Cost Centre: 3061

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Waste & Cleansing Operatives		
Employees	2,628,345	2,678,957
Premises-Related Expenditure	175,380	169,705
Transport-Related Expenditure	1,658,979	1,683,172
Supplies & Services	41,660	41,610
Third Party Payments	3,000	3,000
Support Services	174,650	174,650
Depreciation & Impairment Losses	252,400	252,400
Total Expenditure	4,934,414	5,003,494
Income		
Other Grants, Reimbursements & Contributions	(300)	(300)
Customer and Client Receipts - Fees & Charges	(1,020)	(1,020)
Recharges	(4,933,094)	(5,002,174)
Total Income	(4,934,414)	(5,003,494)
Net Expenditure/(Income)	0	0

Cost Centre: 3065

Markets		
Employees	51,509	58,527
Premises-Related Expenditure	193,418	189,104
Transport-Related Expenditure	1,440	1,640
Supplies & Services	8,370	7,870
Third Party Payments	56,850	56,850
Support Services	7,190	7,590
Total Expenditure	318,777	321,581
Income		
Other Grants, Reimbursements & Contributions	(9,050)	(9,050)
Customer and Client Receipts - Sales	(3,672)	(3,722)
Customer and Client Receipts - Fees & Charges	(361,000)	(365,000)
Financed from Reserves	(4,811)	(4,000)
Recharges	0	0
Total Income	(378,533)	(381,772)
Net Expenditure/(Income)	(59,756)	(60,191)

Cost Centre: 6020

Vehicle Workshop & Pool Cars		
Employees	413,078	428,412
Premises-Related Expenditure	110,484	110,484
Transport-Related Expenditure	467,062	476,508
Supplies & Services	27,650	27,220
Support Services	44,130	44,130
Depreciation & Impairment Losses	20,600	20,600
Total Expenditure	1,083,004	1,107,354
Income		
Other Grants, Reimbursements & Contributions	(424,628)	(424,640)
Customer and Client Receipts - Fees & Charges	(72,288)	(73,738)
Recharges	(564,588)	(578,584)
Total Income	(1,061,504)	(1,076,962)
Net Expenditure/(Income)	21,500	30,392

Cost Centre: 3005, 3006, 3010

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Off Street Car Parks		
Employees	157,877	173,491
Premises-Related Expenditure	909,247	994,422
Transport-Related Expenditure	8,901	8,070
Supplies & Services	83,360	83,360
Third Party Payments	269,050	269,050
Support Services	106,790	116,190
Depreciation & Impairment Losses	1,075,500	1,075,500
Total Expenditure	2,610,725	2,720,083
Income		
Other Grants, Reimbursements & Contributions	(34,969)	(34,970)
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Fees & Charges	(4,212,609)	(4,528,159)
Customer and Client Receipts - Rents	(24,600)	(24,600)
Financed from Reserves	(54,128)	(45,000)
Recharges	(123,000)	(123,000)
Total Income	(4,449,306)	(4,755,729)
Net Expenditure/(Income)	(1,838,581)	(2,035,646)

Cost Centre: 3110

On Street Car Parking		
Employees	108,475	120,680
Premises-Related Expenditure	3,100	3,250
Transport-Related Expenditure	294	292
Supplies & Services	19,880	19,880
Third Party Payments	659,734	659,734
Support Services	131,600	131,900
Total Expenditure	923,083	935,736
Income		
Customer and Client Receipts - Fees & Charges	(920,000)	(930,000)
Total Income	(920,000)	(930,000)
Net Expenditure/(Income)	3,083	5,736

Cost Centre: 3120

Public Conveniences		
Premises-Related Expenditure	166,719	159,397
Supplies & Services	480	0
Third Party Payments	2,750	2,750
Support Services	12,590	13,890
Depreciation & Impairment Losses	16,600	16,600
Total Expenditure	199,139	192,637
Income		
Financed from Reserves	(38,492)	(32,000)
Total Income	(38,492)	(32,000)
Net Expenditure/(Income)	160,647	160,637

Cost Centre: 3020

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
CCTV		
Employees	233,542	236,569
Premises-Related Expenditure	3,200	3,250
Transport-Related Expenditure	46	46
Supplies & Services	154,200	153,900
Support Services	82,200	95,200
Total Expenditure	473,188	488,965
Income		
Other Grants, Reimbursements & Contributions	(186,150)	(212,150)
Customer and Client Receipts - Fees & Charges	(1,786)	(1,836)
Total Income	(187,936)	(213,986)
Net Expenditure/(Income)	285,252	274,979

Cost Centre: 3025

Green Travel Plan		
Premises-Related Expenditure	31,634	30,296
Supplies & Services	5,820	5,820
Third Party Payments	13,350	13,350
Support Services	2,170	2,170
Depreciation & Impairment Losses	0	0
Total Expenditure	52,974	51,636
Income		
Other Grants, Reimbursements & Contributions	(34,000)	(34,000)
Customer and Client Receipts - Fees & Charges	(25,565)	(26,065)
Financed from Reserves	(6,269)	0
Total Income	(65,834)	(60,065)
Net Expenditure/(Income)	(12,860)	(8,429)

Cost Centre: 3026

Street Banners & Displays		
Employees	1,940	1,996
Premises-Related Expenditure	4,440	4,800
Transport-Related Expenditure	119	167
Support Services	3,640	4,140
Total Expenditure	10,139	11,103
Income		
Other Grants, Reimbursements & Contributions	(69)	(70)
Customer and Client Receipts - Fees & Charges	(6,327)	(6,477)
Total Income	(6,396)	(6,547)
Net Expenditure/(Income)	3,743	4,556

Cost Centre: 3027

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
District Highways Services		
Employees	41,757	26,794
Premises-Related Expenditure	398,940	427,300
Transport-Related Expenditure	1,855	2,613
Supplies & Services	18,290	17,500
Support Services	46,880	49,080
Depreciation & Impairment Losses	81,000	81,000
Total Expenditure	588,722	604,287
Income		
Other Grants, Reimbursements & Contributions	(48,230)	(48,242)
Customer and Client Receipts - Fees & Charges	(5,919)	(6,019)
Total Income	(54,149)	(54,261)
Net Expenditure/(Income)	534,573	550,026

Cost Centre: 3070

Street Furniture		
Employees	4,655	4,789
Premises-Related Expenditure	178,971	32,580
Transport-Related Expenditure	285	402
Supplies & Services	4,500	4,500
Third Party Payments	6,170	6,170
Support Services	2,900	2,900
Total Expenditure	197,481	51,341
Income		
Other Grants, Reimbursements & Contributions	(166)	(168)
Financed from Reserves	(602)	0
Total Income	(768)	(168)
Net Expenditure/(Income)	196,713	51,173

Cost Centre: 3071

Land Drainage & Associated Works		
Premises-Related Expenditure	3,100	3,500
Third Party Payments	5,000	5,000
Support Services	910	910
Total Expenditure	9,010	9,410
Income		
Customer and Client Receipts - Fees & Charges	(1,021)	(1,021)
Total Income	(1,021)	(1,021)
Net Expenditure/(Income)	7,989	8,389

Cost Centre: 3072

Operations

Service	2016/17 Revised Budget £	2017/18 Budget £
Bus Stations		
Premises-Related Expenditure	143,342	137,437
Support Services	34,100	36,200
Depreciation & Impairment Losses	17,000	17,000
Total Expenditure	194,442	190,637
Income		
Customer and Client Receipts - Rents	(15,152)	(15,152)
Financed from Reserves	(56,534)	(47,000)
Total Income	(71,686)	(62,152)
Net Expenditure/(Income)	122,756	128,485
Cost Centre: 3100		
Industrial & Business Units		
Premises-Related Expenditure	365,351	319,517
Support Services	302,020	341,120
Depreciation & Impairment Losses	482,900	482,900
Total Expenditure	1,150,271	1,143,537
Income		
Other Grants, Reimbursements & Contributions	(48,300)	(48,300)
Customer and Client Receipts - Rents	(1,660,896)	(1,590,863)
Financed from Reserves	(110,662)	(92,000)
Total Income	(1,819,858)	(1,731,163)
Net Expenditure/(Income)	(669,587)	(587,626)
Cost Centre: 6000		
Town Centres & Shops		
Premises-Related Expenditure	139,816	113,248
Supplies & Services	0	90,000
Support Services	17,780	20,980
Depreciation & Impairment Losses	97,000	97,000
Total Expenditure	254,596	321,228
Income		
Other Grants, Reimbursements & Contributions	(15,000)	(15,000)
Customer and Client Receipts - Rents	(715,124)	(698,930)
Financed from Reserves	(202,017)	(276,500)
Total Income	(932,141)	(990,430)
Net Expenditure/(Income)	(677,545)	(669,202)
Cost Centre: 6010		
Total Operations	7,427,097	6,917,496

Assistant Director of Planning & Regulatory

Development Control

- 5000 - Development Control

Business (BC & Support)

- 5010 - Building Control
- 5015 - Planning & Regulatory Support
- 1060 - Land Charges

Environment

- 3090 - Prevention of Pollution
- 3091 - Environmental Management
- 3092 - Drinking Water Quality
- 3093 - Climate Change
- 4020 - Home Energy Conservation

Business Reg & Licensing

- 3095 - Licensing
- 3096 - Hackney Carriage & Private Hire Licensing
- 3097 - Food Safety
- 3098 - Health & Safety at Work Act/Enforcement

Public Health & Housing

- 4021 - Housing Renewals
- 4031 - Burial of the Dead
- 4033 - Other Public Health Services

Planning & Regulatory

Service	2016/17 Revised Budget £	2017/18 Budget £
Development Control		
Employees	523,427	536,055
Premises-Related Expenditure	25,410	21,470
Transport-Related Expenditure	15,187	18,835
Supplies & Services	101,520	117,490
Support Services	183,220	196,020
Total Expenditure	848,764	889,870
Income		
Other Grants, Reimbursements & Contributions	(2,337)	(18,150)
Customer and Client Receipts - Sales	(45,942)	(46,892)
Customer and Client Receipts - Fees & Charges	(658,000)	(720,000)
Financed from Reserves	(37,635)	0
Total Income	(743,914)	(785,042)
Net Expenditure/(Income)	104,850	104,828

Cost Centre: 5000

Building Control		
Employees	191,776	197,990
Premises-Related Expenditure	14,240	10,300
Transport-Related Expenditure	1,239	22,620
Supplies & Services	9,230	6,860
Support Services	54,490	56,890
Total Expenditure	270,975	294,660
Income		
Other Grants, Reimbursements & Contributions	4,297	4,297
Customer and Client Receipts - Fees & Charges	(260,000)	(256,750)
Total Income	(255,703)	(252,453)
Net Expenditure/(Income)	15,272	42,207

Cost Centre: 5010

Planning & Regulatory Support		
Employees	293,050	302,635
Premises-Related Expenditure	20,150	12,030
Transport-Related Expenditure	90	653
Supplies & Services	1,670	970
Support Services	73,780	79,080
Total Expenditure	388,740	395,368
Income		
Total Income	0	0
Net Expenditure/(Income)	388,740	395,368

Cost Centre: 5015

Planning & Regulatory

Service	2016/17 Revised Budget £	2017/18 Budget £
Land Charges		
Employees	55,466	53,870
Transport-Related Expenditure	90	90
Supplies & Services	4,790	4,940
Third Party Payments	30,000	30,000
Support Services	13,910	13,810
Total Expenditure	104,256	102,710
Income		
Other Grants, Reimbursements & Contributions	(18,400)	(18,400)
Customer and Client Receipts - Fees & Charges	(215,000)	(164,250)
Total Income	(233,400)	(182,650)
Net Expenditure/(Income)	(129,144)	(79,940)

Cost Centre: 1060

Prevention of Pollution		
Employees	47,325	41,847
Premises-Related Expenditure	15,080	12,630
Transport-Related Expenditure	1,548	1,577
Supplies & Services	10,490	10,490
Third Party Payments	9,500	9,500
Support Services	65,250	70,150
Total Expenditure	149,193	146,194
Income		
Customer and Client Receipts - Fees & Charges	(18,881)	(19,281)
Total Income	(18,881)	(19,281)
Net Expenditure/(Income)	130,312	126,913

Cost Centre: 3090

Environmental Management		
Employees	41,934	51,701
Premises-Related Expenditure	2,590	2,000
Transport-Related Expenditure	1,207	2,039
Supplies & Services	1,750	1,750
Support Services	1,410	1,410
Total Expenditure	48,891	58,900
Income		
Customer and Client Receipts - Sales	(26,100)	(93,451)
Total Income	(26,100)	(93,451)
Net Expenditure/(Income)	22,791	(34,551)

Cost Centre: 3091

Planning & Regulatory

Service	2016/17 Revised Budget £	2017/18 Budget £
Drinking Water Quality		
Employees	25,071	39,472
Transport-Related Expenditure	314	1,194
Third Party Payments	4,050	4,050
Support Services	1,130	1,130
Total Expenditure	30,565	45,846
Income		
Customer and Client Receipts - Fees & Charges	(9,491)	(9,691)
Total Income	(9,491)	(9,691)
Net Expenditure/(Income)	21,074	36,155

Cost Centre: 3092

Climate Change		
Employees	51,254	16,448
Premises-Related Expenditure	2,590	2,000
Transport-Related Expenditure	3,113	856
Supplies & Services	12,457	12,457
Support Services	730	730
Total Expenditure	70,144	32,491
Income		
Total Income	0	0
Net Expenditure/(Income)	70,144	32,491

Cost Centre: 3093

Licensing		
Employees	85,309	99,037
Premises-Related Expenditure	12,240	9,350
Transport-Related Expenditure	90	700
Supplies & Services	37,824	38,294
Support Services	76,040	80,640
Total Expenditure	211,503	228,021
Income		
Other Grants, Reimbursements & Contributions	(500)	(500)
Customer and Client Receipts - Fees & Charges	(164,700)	(155,006)
Total Income	(165,200)	(155,506)
Net Expenditure/(Income)	46,303	72,515

Cost Centre: 3095

Planning & Regulatory

Service	2016/17 Revised Budget £	2017/18 Budget £
Hackney Carriage & Private Hire Licensing		
Transport-Related Expenditure	24,350	24,350
Supplies & Services	11,570	11,570
Support Services	3,020	3,020
Total Expenditure	38,940	38,940
Income		
Customer and Client Receipts - Fees & Charges	(98,336)	(100,286)
Total Income	(98,336)	(100,286)
Net Expenditure/(Income)	(59,396)	(61,346)

Cost Centre: 3096

Food Safety		
Employees	75,215	82,350
Premises-Related Expenditure	5,180	5,000
Transport-Related Expenditure	3,549	3,835
Supplies & Services	14,260	14,610
Support Services	3,110	3,210
Total Expenditure	101,314	109,005
Income		
Customer and Client Receipts - Fees & Charges	(14,849)	(20,000)
Total Income	(14,849)	(20,000)
Net Expenditure/(Income)	86,465	89,005

Cost Centre: 3097

Health & Safety at Work Act/Enforcement		
Employees	75,215	82,354
Premises-Related Expenditure	5,180	5,000
Transport-Related Expenditure	3,549	3,840
Supplies & Services	720	720
Support Services	2,130	2,230
Total Expenditure	86,794	94,144
Income		
Total Income	0	0
Net Expenditure/(Income)	86,794	94,144

Cost Centre: 3098

Home Energy Conservation		
Supplies & Services	4,850	4,850
Support Services	1,360	1,360
Total Expenditure	6,210	6,210
Income		
Total Income	0	0
Net Expenditure/(Income)	6,210	6,210

Cost Centre: 4020

Planning & Regulatory

Service	2016/17 Revised Budget £	2017/18 Budget £
Housing Renewals		
Employees	103,591	107,587
Premises-Related Expenditure	5,510	5,330
Transport-Related Expenditure	5,176	5,621
Supplies & Services	480	0
Third Party Payments	13,500	15,500
Support Services	1,530	1,630
Total Expenditure	129,787	135,668
Income		
Other Grants, Reimbursements & Contributions	(621)	(625)
Total Income	(621)	(625)
Net Expenditure/(Income)	129,166	135,043

Cost Centre: 4021

Burial of the Dead		
Employees	15,557	16,160
Premises-Related Expenditure	50	50
Transport-Related Expenditure	789	845
Support Services	1,720	1,720
Total Expenditure	18,116	18,775
Income		
Other Grants, Reimbursements & Contributions	(97)	(98)
Total Income	(97)	(98)
Net Expenditure/(Income)	18,019	18,677

Cost Centre: 4031

Other Public Health Services		
Employees	176,403	183,261
Premises-Related Expenditure	10,900	9,600
Transport-Related Expenditure	9,311	9,956
Supplies & Services	15,440	14,540
Third Party Payments	3,000	3,000
Support Services	3,630	3,730
Total Expenditure	218,684	224,087
Income		
Other Grants, Reimbursements & Contributions	(1,124)	(1,130)
Customer and Client Receipts - Sales	(357)	(357)
Customer and Client Receipts - Fees & Charges	(3,572)	(3,622)
Total Income	(5,053)	(5,109)
Net Expenditure/(Income)	213,631	218,978

Cost Centre: 4033

Total Planning & Regulatory	1,151,231	1,196,697
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Assistant Director of Resources & Performance

(S151 Officer)

Rachael Mann



Section Support Costs

- 1000 - Resources & Performance*
- 1001 - Internal Audit*
- 1002 - ICT*
- 1010 - Anglia Revenues Partnership*

Resources & Performance

- 1012 - Council Tax Administration
- 1013 - Business Rate Administration
- 1090 - Grants to Organisations
- 4090 - Housing Benefits
- 1020 - Emergency Planning
- 1100 - Corporate Expenditure
- 1150 - Non-Distributed Costs
- 1151 - Non-Distributed Costs - Cost of Unused Assets
- 7000 - Interest Transactions
- 8000 - General Fund Adjustments

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Resources & Performance

Service	2016/17 Revised Budget £	2017/18 Budget £
Section Support Costs (Resources & Performance, Internal Audit, ICT & ARP)		
Employees	2,452,931	2,445,637
Premises-Related Expenditure	92,607	74,606
Transport-Related Expenditure	22,748	23,393
Supplies & Services	596,052	522,093
Third Party Payments	245,522	236,817
Support Services	14,420	14,420
Depreciation & Impairment Losses	70,200	70,200
Total Expenditure	3,494,480	3,387,166
Income		
Other Grants, Reimbursements & Contributions	(322,851)	(309,092)
Customer and Client Receipts - Fees & Charges	(13,000)	0
Financed from Reserves	0	(16,755)
Recharges	(3,158,629)	(3,061,319)
Total Income	(3,494,480)	(3,387,166)
Net Expenditure/(Income)	0	0

Cost Centre: 1000, 1001, 1002, 1010

Council Tax Administration		
Support Services	639,388	632,005
Total Expenditure	639,388	632,005
Income		
Government Grants	(88,000)	(103,788)
Customer and Client Receipts - Fees & Charges	(133,900)	(136,600)
Total Income	(221,900)	(240,388)
Net Expenditure/(Income)	417,488	391,617

Cost Centre: 1012

Business Rate Administration		
Supplies & Services	300	0
Support Services	160,737	158,746
Total Expenditure	161,037	158,746
Income		
Other Grants, Reimbursements & Contributions	(163,000)	(160,000)
Customer and Client Receipts - Fees & Charges	(6,757)	(6,907)
Total Income	(169,757)	(166,907)
Net Expenditure/(Income)	(8,720)	(8,161)

Cost Centre: 1013

Resources & Performance

Service	2016/17 Revised Budget £	2017/18 Budget £
Grants to Organisations		
Supplies & Services	79,926	0
Support Services	1,950	0
Total Expenditure	81,876	0
Income		
Total Income	0	0
Net Expenditure/(Income)	81,876	0

Cost Centre: 1090

Housing Benefits		
Premises-Related Expenditure	7,860	5,000
Supplies & Services	20,700	295,494
Transfer Payments	28,812,000	28,460,931
Support Services	970,775	982,517
Total Expenditure	29,811,335	29,743,942
Income		
Government Grants	(28,786,763)	(28,541,412)
Other Grants, Reimbursements & Contributions	(346,000)	(483,000)
Financed from Reserves	(128,659)	(77,630)
Total Income	(29,261,422)	(29,102,042)
Net Expenditure/(Income)	549,913	641,900

Cost Centre: 4090

Emergency Planning		
Premises-Related Expenditure	4,690	4,100
Third Party Payments	26,037	26,037
Support Services	4,530	4,530
Total Expenditure	35,257	34,667
Income		
Total Income	0	0
Net Expenditure/(Income)	35,257	34,667

Cost Centre: 1020

Resources & Performance

Service	2016/17 Revised Budget £	2017/18 Budget £
Corporate Expenditure		
Employees	740,109	909,166
Premises-Related Expenditure	19,236	14,268
Transport-Related Expenditure	18,144	28,070
Supplies & Services	293,714	229,970
Third Party Payments	2,000	2,000
Support Services	1,421,114	1,486,863
Total Expenditure	2,494,317	2,670,337
Income		
Other Grants, Reimbursements & Contributions	(8,174)	(74,150)
Customer and Client Receipts - Fees & Charges	(15,000)	(402,500)
Financed from Reserves	(59,564)	(116,633)
Recharges	(675,473)	(675,473)
Total Income	(758,211)	(1,268,756)
Net Expenditure/(Income)	1,736,106	1,401,581

Cost Centre: 1100

Non-Distributed Costs		
Employees	171,000	146,000
Total Expenditure	171,000	146,000
Income		
Customer and Client Receipts - Fees & Charges	(1,021)	(1,021)
Customer and Client Receipts - Rents	(3,000)	(3,000)
Total Income	(4,021)	(4,021)
Net Expenditure/(Income)	166,979	141,979

Cost Centre: 1150

Non-Distributed Costs - Cost of Unused Assets		
Premises-Related Expenditure	46,980	47,070
Total Expenditure	46,980	47,070
Income		
Customer and Client Receipts - Rents	(4,000)	(4,000)
Total Income	(4,000)	(4,000)
Net Expenditure/(Income)	42,980	43,070

Cost Centre: 1151

Resources & Performance

Service	2016/17 Revised Budget £	2017/18 Budget £
Interest Transactions		
Supplies & Services	12,964	350,464
Total Expenditure	12,964	350,464
Income		
Interest	(296,000)	(263,500)
Total Income	(296,000)	(263,500)
Net Expenditure/(Income)	(283,036)	86,964
Cost Centre: 7000		
General Fund Adjustments		
Contributions to Reserves	2,087,364	2,898,273
Reverse Depreciation from GF to CAA	(3,759,700)	(3,759,700)
Financed from Reserves	(336,774)	0
Net Expenditure/(Income)	(2,009,110)	(861,427)
Cost Centre: 8000		
Total Resources & Performance	729,733	1,872,190

St Edmundsbury Borough Council - 2017/18 Reserves

Reserve Details	2016/17 Opening Balance £	2016/17 Forecast Net Movement £	2017/18 Opening Balance £	2017/18 Contribution to Reserve £	2017/18 Contribution from Reserve £	2017/18 Transfers Between Reserves £	2017/18 Closing Balance £
Strategic Priorities & MTFS Reserve	2,850,729	218,891	3,069,620	1,735,577	(2,996,768)	0	1,808,429
Invest to Save Reserve	1,060,244	279,428	1,339,672	0	(51,396)	887,648	2,175,924
Risk/Recession Reserve	102,795	364,991	467,786	0	0	0	467,786
BRR Equalisation Reserve	765,880	0	765,880	1,162,696	0	0	1,928,576
Self Insured Fund	231,387	50,000	281,387	50,000	(50,000)	0	281,387
Computer & Telephone Equipment Reserve	296,752	69,401	366,153	105,500	0	0	471,653
Office Equipment Reserve	418,798	39,800	458,598	39,600	0	(81,246)	416,952
Section 106 - Public Service Village	44,016	4,315	48,331	0	0	0	48,331
HB Equalisation Reserve	1,729,612	(328,659)	1,400,953	274,794	(77,630)	(700,953)	897,164
Special Pension Reserve	316,945	(316,945)	0	0	0	0	0
Interest Equalisation Reserve	353,332	0	353,332	0	0	0	353,332
Professional Fees Reserve	65,000	65,000	130,000	65,000	0	0	195,000
ARP Reserve	74,520	220,804	295,324	0	(16,755)	0	278,569
Vehicle & Plant Renewal Fund	2,346,030	100,000	2,446,030	600,000	(1,254,000)	0	1,792,030
Waste Management Reserve	260,666	56,150	316,816	80,350	(58,400)	0	338,766
BR-Building Repairs Reserve - Leisure	434,636	30,553	465,189	329,221	(484,000)	0	310,410
BR-Building Repairs Reserve - Other	1,326,495	(86,342)	1,240,153	829,800	(1,109,500)	65,279	1,025,732
BR-Bunting Road Service	11,779	0	11,779	0	0	0	11,779
BR-Leased Flats Management	33,957	0	33,957	0	0	0	33,957
Industrial Rent Reserve	975,000	(110,000)	865,000	0	(110,000)	0	755,000
Commuted Maintenance Reserve	579,023	(70,527)	508,496	0	(95,200)	0	413,296
M-Gershon Parkington Bequest	539,016	5,460	544,476	8,300	(4,800)	0	547,976
M-Others	65,279	0	65,279	0	0	(65,279)	(0)
The Apex Reserve	17,651	1,000	18,651	20,000	(14,000)	(18,651)	6,000
Abbey gardens Donation	39,911	(1,145)	38,766	0	0	0	38,766
Rural Areas Action Plan	64,261	0	64,261	0	(19,261)	0	45,000
Planning Reserve	67,757	31,500	99,257	90,000	(30,000)	0	159,257
Local Land Charges Reserve	101,295	(14,497)	86,798	0	0	(86,798)	0
EI-Historic Building Grants	621	0	621	0	0	0	621
S106 Monitoring Officer Reserve	2,909	4,745	7,654	0	0	0	7,654
Economic Development Reserve (LABGI)	45,597	0	45,597	0	(5,000)	0	40,597
Homelessness Legislation Reserve	123,149	(30,168)	92,981	0	0	0	92,981
S106 Revenue Reserve	8,156	13,529	21,685	0	0	0	21,685
Election Reserve	76,366	30,000	106,366	30,000	0	0	136,366
St Edmundsbury Reserve Totals:	15,429,562	627,283	16,056,845	5,420,838	(6,376,710)	0	15,100,973

St Edmundsbury Borough Council - 2017/18 Reserves

The earmarked reserves as detailed have been set up for the following reasons:

Strategic Priorities & MTFS	Monies received in respect of the New Homes Bonus Grant which have been set aside to support
Invest to Save Reserve	Is money set aside for investment in new technologies and streamlined working practices to
Risk/Recession Reserve	Monies set aside to provide against possible future financial risks arising, for example shortfalls in
BRR Equalisation Reserve	To neutralise the impact of any year on year fluctuations in growth or reduction of business rate
Self-Insured Fund	Is money set aside to provide funds to finance higher insurance excesses in the future in order to
Computer & Telephone Equipment Reserve	Is money set aside to purchase computer equipment.
Office Equipment Reserve	Is money set aside to purchase significant replacement items of office equipment.
Section 106 - Public Service Village	Is to finance the Council's share of the expenditure relating to the planning conditions attached to
HB Equalisation Reserve	Is used to cover year-on-year adjustments made to the level of subsidy grant received from the
Special Pension Reserve	Is to repay part of the pension fund deficit in the Defined Benefit Pension Scheme and fund
Professional Fees Reserve	To meet future professional fee obligations.
Vehicle & Plant Renewal Fund	Monies set aside for the purchase of replacement vehicles and plant.
Wheeled Bins Reserve	Monies set aside for the purchase of replacement bins used for trade and domestic refuse
Building Repairs Reserve	Is money set aside for significant repairs and improvements to public buildings and investment
Commuted Maintenance Reserve	Is money set aside from developers' contributions to finance the maintenance of public open
Museum Reserves	Is money for the purchase of new exhibits, exhibition and display equipment and the conservation
The Apex Reserve	Is money to cover fixtures and fittings that are outside the capital works and to support future
Abbey Gardens Donation	Is money for the improvement of the Abbey Gardens
Cemetery & Gravestone Provision	Is money set aside to finance the inspection and making safe of gravestones in Bury St Edmunds
Rural Areas Action Plan	Is LAA 1 Performance Reward grant money received in 2006/07, which was placed in a reserve to
Planning Reserve	Is money set aside to finance planning related initiatives.
EI-Historic Building Grants	Covers expenditure and grants payable to third parties for the repair and maintenance of historic
S106 Monitoring Officer Reserve	Monies set aside in order to fund the post of Monitoring Officer in the Planning Dept.
Economic Development Reserve (LABGI)	Grant funding received from in respect of the "Local Authority Business Growth Incentive"
Election Reserve	Is money set aside to finance the cost of local elections.

St Edmundsbury 2017/18 Capital Programme

Project Description	Category	Project Sponsor	2016-17 Budget	2017-18 Budget	2018-19 Budget	Total Budget (over 5 years)	5 Year Programme Financing					Total
							Capital Receipts	Capital Borrowing (see Note)	Revenue Reserves	Grants from other bodies	S106	
Community Sports Facility - Moreton Hall	SEBC ASSET	M Walsh	1,552,500	0	0	1,552,500	0	545,950	0	646,550	360,000	1,552,500
Balance of Bury Community Football Project	SEBC ASSET	M Walsh	50,000	100,000	0	150,000	0	0	0	150,000	0	150,000
West Suffolk Operational Hub	SEBC ASSET	M Walsh	0	9,497,250	3,165,750	12,663,000	6,413,000	0	0	12,663,000	0	19,076,000
Gypsy and traveller site	SEBC ASSET	S Phelan	20,000	567,000	0	587,000	0	20,000	0	0	0	20,000
Havebury - Bury Road, Chedburgh	SEBC ASSET	S Phelan	400,000	0	0	400,000	0	0	0	400,000	0	400,000
Leisure Capital Investment Fund	SEBC ASSET	J Korwin	0	1,500,000	0	1,500,000	0	1,500,000	0	1,500,000	0	3,000,000
Vehicle & Plant Purchases	VP&E	M Walsh	500,000	1,254,000	1,240,500	4,889,500	0	4,889,500	0	0	0	4,889,500
Eastern Relief Road	GROWTH AREA	S Wood	3,000,000	0	0	3,000,000	0	2,500,000	0	500,000	0	3,000,000
High Street Haverhill Improvements	GROWTH AREA	S Wood	90,000	603,000	0	693,000	0	90,000	0	0	0	90,000
Lark Valley Path	GROWTH AREA	S Wood	27,000	0	0	27,000	0	27,000	0	0	0	27,000
Parish Council S106 Grants	GRANT	M Walsh	33,500	0	0	33,500	0	33,500	0	0	33,500	67,000
Barnham Parish Council Grant (S106)	GRANT	M Walsh	60,026	0	0	60,026	0	60,026	0	0	60,026	120,052
Public Open Space	GRANT	M Walsh	85,786	0	0	85,786	0	85,786	0	0	85,786	171,572
Rural Initiatives Grant Scheme *	GRANT	D Howes	89,718	22,500	22,500	157,218	0	64,261	64,261	92,957	0	221,479
Empty Homes Grants to Private Owners	GRANT	S Phelan	0	71,000	0	71,000	0	0	0	71,000	0	71,000
Private Sector Disabled Facilities Grants	DFG/DH	S Phelan	285,000	375,000	375,000	1,785,000	0	285,000	0	0	0	285,000
Private Sector Renewal Grants	DFG/DH	S Phelan	55,000	300,000	300,000	1,255,000	900,000	0	0	1,255,000	0	2,155,000
Private Housing Company	LOAN	R Mann	40,000	273,000	1,407,000	2,963,000	2,650,000	0	0	2,963,000	0	5,613,000
Asset Management Plan							0	0	0	0	0	
Major Planned Building Works	AMP	M Walsh	0	95,206	0	95,206	0	0	0	95,206	0	95,206
Bury Multi-Storey Car Park Structural Works	AMP	M Walsh	100,000	100,000	0	200,000	0	0	0	200,000	0	200,000
9 Hollands Road, Haverhill - Roofing	AMP	M Walsh	40,000	0	0	40,000	0	0	0	40,000	0	40,000
Haverhill Leisure Centre - Rooflights and Rear Elevation Cladding replacement	AMP	M Walsh	300,000	0	0	300,000	0	0	0	300,000	0	300,000
Gainsborough Changing Rooms	AMP	M Walsh	121,576	0	0	121,576	0	0	0	121,576	0	121,576
Leisure Asset Management Scheme	AMP	M Walsh	0	334,000	334,000	1,336,000	0	1,336,000	0	0	0	1,336,000
New Moreton Hall Park (S106 funded)	AMP	M Walsh	18,033	0	0	18,033	0	18,033	0	0	18,033	36,066

St Edmundsbury 2017/18 Capital Programme

Project Description	Category	Project Sponsor	2016-17 Budget	2017-18 Budget	2018-19 Budget	Total Budget (over 5 years)	5 Year Programme Financing					Total
							Capital Receipts	Capital Borrowing (see Note)	Revenue Reserves	Grants from other bodies	S106	
Bury Cemetery Buildings	AMP	M Walsh	70,000	0	0	70,000	0	70,000	70,000	0	0	140,000
Bury Leisure Centre - All Weather Pitch	AMP	M Walsh	0	150,000	0	150,000	0	150,000	150,000	0	0	300,000
Gainsborough Park replacement of Equipment	AMP	M Walsh	5,307	0	0	5,307	0	5,307	5,307	0	0	10,614
St Peters Pit - Replacement of Equipment	AMP	M Walsh	33,668	0	0	33,668	0	33,668	33,668	0	0	67,336
Hoopers & Ridley Road - Play Area Refurbishment	AMP	M Walsh	95,000	0	0	95,000	0	95,000	95,000	0	0	190,000
East Town Park - Reconfiguration of Kiosk and Play Area Refurbishment	AMP	M Walsh	100,000	0	0	100,000	0	100,000	100,000	0	0	200,000
Julian Close - Play Area Refurbishment	AMP	M Walsh	51,516	0	0	51,516	0	51,516	51,516	0	0	103,032
Path access improvements - East of River Lark and Abbey Gardens	AMP	M Walsh	44,715	0	0	44,715	0	44,715	44,715	0	0	89,430
Newton Park Caré Enhancements	AMP	M Walsh	8,141	0	0	8,141	0	8,141	8,141	0	0	16,282
Skyliner Sports Centre - Equipment	AMP	M Walsh	240,000	0	0	240,000	0	240,000	240,000	0	0	480,000
6 Bunting Road - Re-roofing	AMP	M Walsh	40,000	0	0	40,000	0	40,000	40,000	0	0	80,000
Commercial Asset Portfolio	AMP	M Walsh	0	1,680,000	0	1,680,000	0	0	0	0	0	0
CRM Project	SOFTWARE	D Howes	0	64,558	0	64,558	0	0	0	64,558	0	64,558
Waste & Street Scene Back Office System	SOFTWARE	M Walsh	55,714	51,396	0	107,110	0	107,110	107,110	107,110	0	321,330
Rent-a-roof	SEBC ASSET	S Wood	381,000	788,839	0	1,169,839	0	1,169,839	1,169,839	1,169,839	0	3,509,517
Housing Projects	SEBC ASSET	S Phelan	76,532	0	0	76,532	0	0	0	76,532	0	76,532
Invest to Save Projects	SEBC ASSET	R Mann	0	223,328	0	223,328	0	223,328	0	223,328	0	446,656
Street Lighting Renewals	SEBC ASSET	M Walsh	1,785,000	0	0	1,785,000	0	0	0	1,785,000	0	1,785,000
PENDING ITEMS												
Western Way Development	PENDING	R Mann	0	0	0	13,947,000	5,758,000	8,189,000	0	13,947,000	0	27,894,000
Investing in our Growth Agenda	PENDING	R Mann	0	10,000,000	10,000,000	20,000,000	20,000,000	0	0	20,000,000	0	40,000,000
West Stow Investment opportunities	PENDING	M Walsh / R Mann	0	384,588	0	384,588	0	0	0	384,588	0	384,588
			9,854,732	28,434,665	16,844,750	74,259,647	35,721,000	21,982,680	2,179,557	58,756,244	557,345	119,196,826

SEBC MEDIUM TERM FINANCIAL STRATEGY

Description	Item	2015/16 Actual £'000	2016/17 Forecast Position £'000	2017/18 Total Budget £'000	2018/19 Projected Budget £'000	2019/20 Projected Budget £'000	2020/21 Projected Budget £'000
Net Service Expenditure before Interest	1	13,174	13,123	13,494	11,717	11,232	11,173
Forecast Underspend	2		0				
Interest received on investment of cash balances	3	(448)	(277)	(253)	(279)	(266)	(276)
External Interest Paid	4	0	0	138	621	758	758
Minimum Revenue Provision	5	0	0	200	600	960	960
Net Expenditure after Interest and Capital	6	12,726	12,846	13,579	12,659	12,684	12,615
Remaining Budget Gap	7	0	0	0	0	0	0
Transfer to/(from) General Fund Balance	8	36	(224)	0	0	0	0
Budget Requirement (excluding Parishes)	9	12,762	12,622	13,579	12,659	12,684	12,615
Collection Fund Deficit/(Surplus) - Council Tax	10	(167)	(187)	(239)	0	0	0
Collection Fund Deficit/(Surplus) - Business Rates	11	240	331	(755)	(232)	(232)	(232)
Revenue Support Grant	12	(1,594)	(1,141)	(521)	(144)	0	0
Business Rates Retention - Baseline funding	13	(2,197)	(2,306)	(2,353)	(2,424)	(2,501)	(2,551)
Business Rates Retention - Local Share of Growth/S31 Grants	14	(709)	(539)	(797)	(820)	(708)	(722)
Business Rates Retention - Share of Suffolk Pooling	15	(124)	(179)	(346)	(357)	(368)	(375)
Business Rates Retention - Renewable Energy	16	(396)	(262)	(239)	(246)	(254)	(259)
Local Services Support Grant	17	(49)	0	0	0	0	0
Efficiency Support for Services in Sparse Areas	18	(29)	(150)	(121)	(93)	(121)	0
Transition Grant	19	0	(51)	(50)	0	0	0
Council Tax Freeze Grant 2011/12 to 2015/16	20	(367)	0	0	0	0	0
New Homes Bonus Grant	21	(1,227)	(1,754)	(1,553)	(1,540)	(1,493)	(1,258)
Amount to be charged to Council Taxpayers	22	6,143	6,384	6,605	6,803	7,007	7,218
Council Tax Base	23	35,058	35,737	36,257	36,620	36,986	37,356
Council Tax at Band D (£ p)	24	£175.23	£178.65	£182.16	£185.76	£189.45	£193.23
Budgeted Increase Year on Year (%)	25	0.00%	1.95%	1.96%	2.00%	2.00%	2.00%
Budgeted Increase Year on Year (£ p)	26	£0.00	£3.42	£3.51	£3.60	£3.69	£3.78
Total Council Tax Generated Excluding Parishes	27	6,143	6,384	6,605	6,803	7,007	7,218

General Fund

Balance as at 1 April	28	3,223	3,259	3,035	3,035	3,035	3,035
Transfer to / (from) Reserve	29	36	(224)	0	0	0	0
Closing Balance as at 31 March	30	3,259	3,035	3,035	3,035	3,035	3,035
Net Expenditure for General Fund purposes	31	12,726	12,846	13,579	12,659	12,684	12,615
General Fund balance as % of Net Expenditure	32	25.61%	23.63%	22.35%	23.98%	23.93%	24.06%

Earmarked Reserves

Balance as at 1 April	33	13,405	15,430	16,057	15,101	16,183	17,681
Contributions to / (from) Reserves	34	2,025	627	(956)	1,082	1,498	(160)
Closing Balance as at 31 March	35	15,430	16,057	15,101	16,183	17,681	17,521

Capital Receipts

Balance as at 1 April	36	15,113	15,396	11,332	2,510	1,303	260
Movement in the year	37	283	(4,064)	(8,822)	(1,207)	(1,043)	200
Closing Balance as at 31 March	38	15,396	11,332	2,510	1,303	260	460

Subjective Analysis as per the CIPFA Service Reporting Code of Practice (SeRCOP) recommended guidance to local authorities

Employees

This group includes the costs of employee expenses, both direct and indirect, to the authority

What it includes

Salaries, Employer's NI Contribution and Pension Cost.

Agency Staff

Recruitment Advertising and Interview Costs

Training

Premises-Related Expenditure

This group includes expenses directly related to the running of premises and land.

What it includes

Repairs, alterations and maintenance of buildings

Energy costs, Water services, Rents and Rates

Fixtures and fittings

Apportionment of expenses of operational buildings

Cleaning and domestic supplies

Grounds maintenance costs

Premises insurance

Contributions to premises-related provisions

Transport-Related Expenditure

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances.

What it includes

Repairs and maintenance, running costs in respect of vehicles.

Recharges for vehicles hired from a central pool.

Contract hire and operating leases

Staff travelling expenses and Car allowances.

Transport insurance

Contributions to vehicles and transport-related provisions

Supplies and Services

This group includes all direct supplies and service expenses to the authority

What it includes

Equipment, furniture and materials

Catering

Clothes, uniform and laundry

Printing, stationery and general office expenses

Professional fees

Postage, telephones and computer costs.

Members' allowances

Subsistence and conference expenses.

Grants and subscriptions

Contributions to provisions

Miscellaneous expenses

Third Party Payments

A third party payment is a payment to an external provider or an internal service delivery unit defined as a trading operation which is operating independently.

What it includes

Other local authorities

Health authorities

Government departments

Voluntary associations

Private contractors

Other agencies

Transport operators in respect of concessionary fares.

Subjective Analysis as per the CIPFA Service Reporting Code of Practice (SeRCOP) recommended guidance to local authorities

Transfer Payments

This includes the cost of payments to individuals for which no goods or services are received in return by the local authority

What it includes

Housing benefits - Rent allowances and Rent rebates

Support Services

Charges for services that support the provision of services to the public

Function

Human Resources and Organisational Development

Policy, Communications and Customers

Legal Services

Resources, Performance, Audit, ICT and Procurement

Property Services and Estate Management

Depreciation and Impairment Losses

This provides the subjective analysis of the impact of capital items in the service revenue accounts of the authority

What it includes

Depreciation

Revaluation losses

Loss on impairment of assets

Amortisation of intangible fixed assets

Income

This group includes all income received by the service from external users or by way of charges or recharges to internal users

What it includes

Government grants

Other grants reimbursements and contributions

Sales of products or materials, data technology or surplus products.

Fees and charges for services, use of facilities, admissions and lettings.

Rents, tithes, way leaves and other land and property-based charges of a non-casual user.

Interest


Recharges

Leadership Team


Chief Executive of Forest Heath District Council & St Edmundsbury Borough Council
Ian Gallin



Director
Jill Korwin



Director
Alex Wilson



Assistant Director - Families & Communities
Davina Howes



Assistant Director - Growth
Julie Baird

Assistant Director - HR, Legal & Democratic Services
Karen Points



Assistant Director - Operations
Mark Walsh



Assistant Director - Planning & Regulatory
David Collinson (TBC)

Assistant Director - Resources & Performance (S151 Officer)
Rachael Mann

