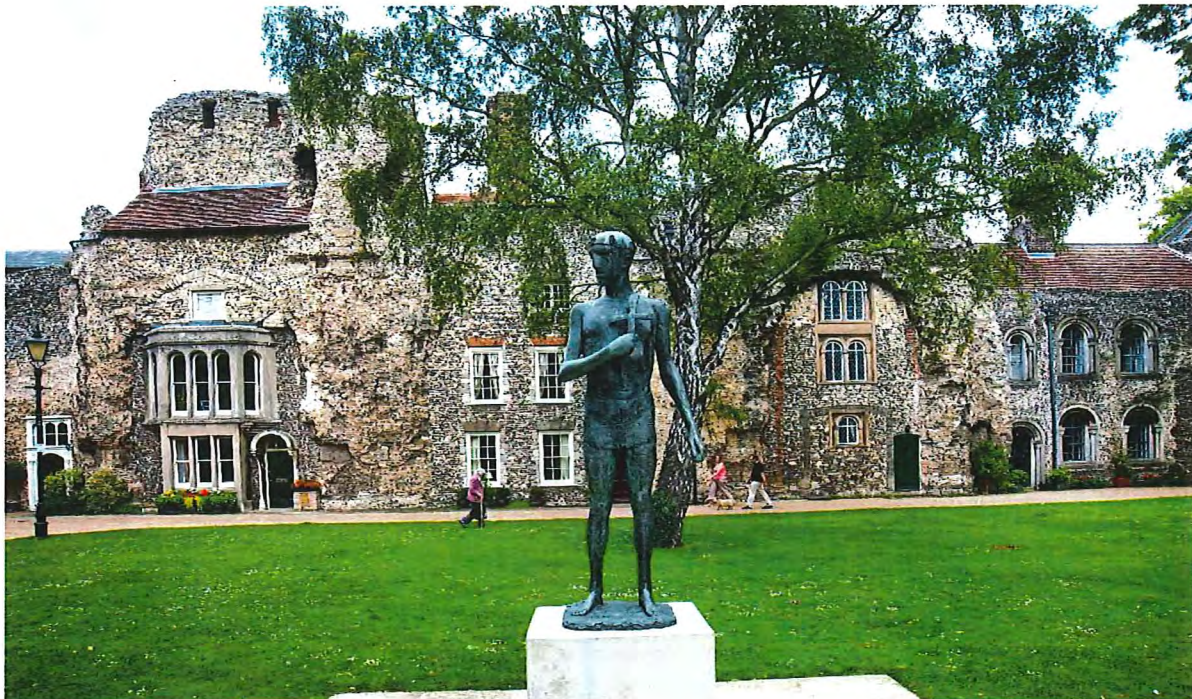




St Edmundsbury
BOROUGH COUNCIL

St Edmundsbury Borough Council

Budget 2018/19



The West Front, Bury St Edmunds

Forest Heath & St Edmundsbury councils

West Suffolk
working together

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General Fund Summary - Budget Requirement

Service	2017/18 Revised Budget £	2018/19 Budget £
Net Revenue Expenditure by Service		
Families & Communities	1,058,701	1,179,159
Growth	1,365,864	1,461,422
Human Resources, Legal & Democratic Services	1,264,779	1,301,043
Operations	6,904,204	5,772,645
Planning & Regulatory	1,195,869	1,361,137
Resources & Performance	1,789,217	2,760,596
Net Expenditure of Services	13,578,634	13,836,002
Budget Requirement excluding Parishes	13,578,634	13,836,002
Grants & Council Tax Requirement		
Collection Fund Deficit/(Surplus) - Council Tax	(238,785)	(10,517)
Collection Fund Deficit/(Surplus) - Business Rates	(755,337)	568,172
Government Support		
Formula Grant - Revenue Support	(521,093)	0
Formula Grant - Business Rate Retention Scheme	(2,353,012)	(2,688,630)
Business Rates Retention Scheme - Local Share of Growth	(796,510)	(1,652,621)
Business Rates Retention Scheme - Share of Suffolk Pooling	(346,153)	(200,000)
Business Rates Retention Scheme - Renewable Energy	(238,528)	(227,766)
Business Rates Retention Scheme - Pilot Benefit	0	(1,705,000)
Rural Services Delivery Grant	(121,199)	0
RSG Transition Grant	(50,346)	0
New Homes Bonus Grant	(1,553,047)	(1,272,449)
Amount Met from Collection Fund (excluding Parish Precepts)	6,604,624	6,647,191
TPP - Parish Precepts	2,024,943	2,219,741
Total Amount Met from Collection Fund (Council tax requirement)	8,629,567	8,866,932

Changes in spending between 2017/18 and 2018/19

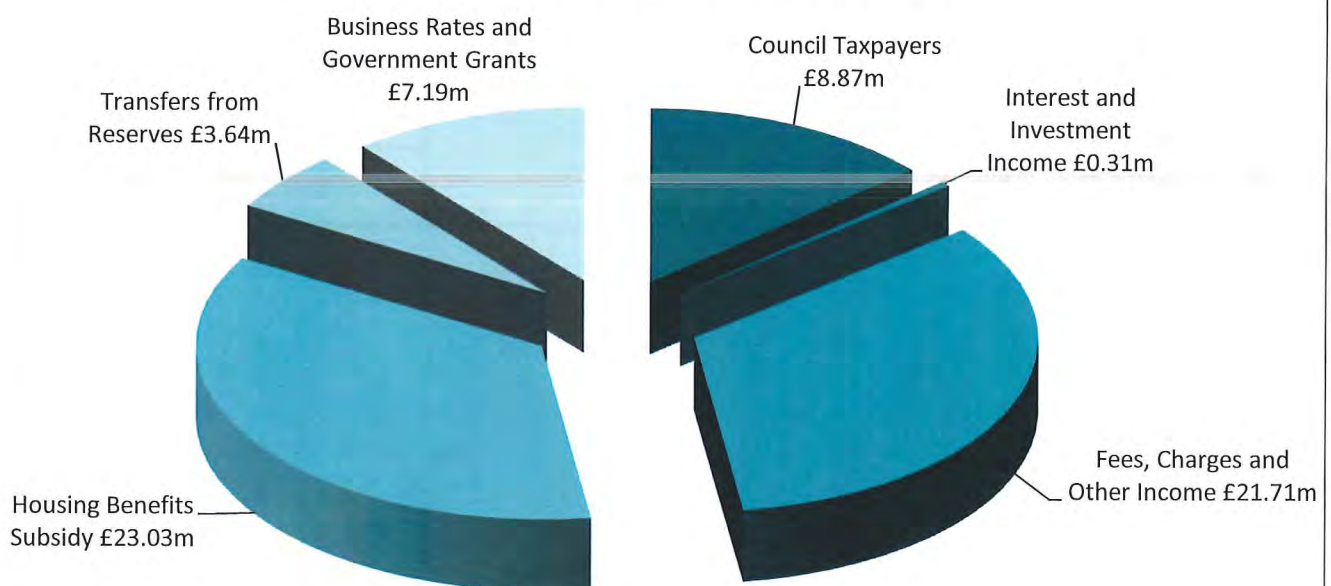
The following is a summary of the main increases and reductions

	£ (thousands)
Council Tax Requirement 2017/18 (including Parish spend)	8,630
Increase in investment interest	(55)
Increase in fees, charges and other income	(2,081)
Increase in cost of service provision	3,550
Decrease in net cost of benefits granted	(127)
Changes in the amount transferred from Reserves & Balances	(1,030)
Increase in Parish/Town Council spend	195
Increase in Business Rates & Government Grants	(215)
Council Tax requirement 2018/19 (including Parish spend)	8,867

Where the money comes from

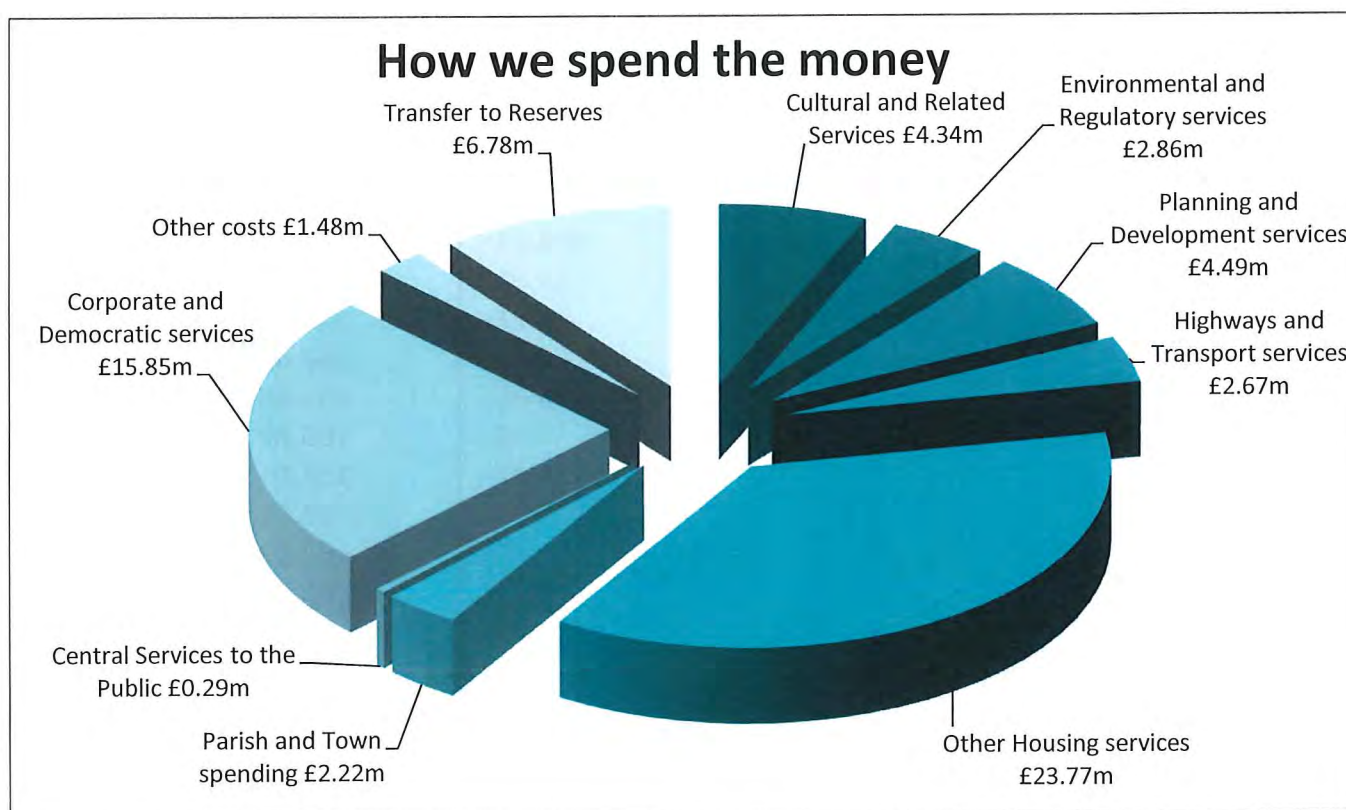
	2018/19	2017/18
	£(millions)	
Council Taxpayers	(8.87)	(8.63)
Interest and investment income	(0.31)	(0.25)
Fees, Charges and Specific Government Grants	(21.71)	(19.63)
Housing Benefits Subsidy	(23.03)	(28.81)
Transfer from Reserves	(3.64)	(2.62)
Business Rates & Government Grants	(7.19)	(6.97)
Total	(64.75)	(66.91)

Where the money comes from



How we spend the money

	2018/19	2017/18
	£(millions)	
Cultural and Related services	4.34	4.23
Environmental and Regulatory services	2.86	2.79
Planning and Development services	4.49	4.72
Highways and Transport services	2.67	2.77
Other Housing services	23.77	29.34
Parish and Town spending	2.22	2.02
Central Services to the Public	0.29	0.26
Corporate and Democratic services	15.85	14.77
Other costs	1.48	0.57
Transfers to reserves	6.78	5.44
Total	64.75	66.91



Basic Amounts of Council Tax by Authority

Listed below are the Suffolk County Council, Suffolk Police Authority, St Edmundsbury Borough Council & Parish/Town Council precepts. The table shows the total amount of the Precept for each Authority, the Taxbase and the resulting Council Tax charge for 2018/19 for a dwelling in valuation Band D.

COUNCIL / AUTHORITY	2018/19		
	Precept Amount	Tax Base	Band D Council Tax
	£		£
Suffolk County Council	45,341,465	36,490.95	1,242.54
Suffolk Police Authority	6,890,221	36,490.95	188.82
St Edmundsbury Borough Council	6,647,191	36,490.95	182.16
Parish/Town Councils:			
Ampton, Timworth & Livermere	0	55.09	0
Bardwell	13,996	312.49	44.79
Barnardiston	0	57.92	0
Barnham	7,600	233.94	32.49
Barningham	32,352	344.15	94.01
Barrow cum Denham	24,272	714.51	33.97
Bradfield Combust with Stanningfield	12,661	216.39	58.51
Bradfield St Clare	2,785	69.97	39.80
Bradfield St George	5,400	154.18	35.02
Brockley	8,559	129.94	65.87
Bury St Edmunds	434,015	13,033.47	33.30
Cavendish	23,000	423.30	54
Chedburgh	9,276	244.89	37.88
Chevington	6,535	267.49	24.43
Clare	93,305	830.86	112.30
Coney Weston	6,024	165.67	36.36
Cowlinge	14,370	132.01	108.86
Culford	5,848	185.31	31.56
Denston	400	62.32	6.42
Depden	2,700	86.61	31.17
Euston	1,780	59.19	30.07
Fakenham Magna	3,331	59.97	55.54
Flempton-cum-Hengrave	5,956	145.72	40.87
Fornham All Saints	21,796	316.58	68.85
Fornham St Martin-cum-St Genevieve	24,387	486.68	50.11
Great & Little Whelnetham	10,575	357.82	29.55
Great Barton	34,803	942.97	36.91
Great Bradley	10,600	155.49	68.17
Great Livermere	5,259	79.27	66.34
Great Thurlow	5,900	88.40	66.74
Great Wratting	5,107	89.57	57.02
Hargrave	4,434	116.70	37.99
Haverhill	930,973	7,336.27	126.90
Hawkedon	416	66.93	6.22
Hawstead	7,000	133.07	52.60
Hepworth	5,848	216.12	27.06

COUNCIL / AUTHORITY	2018/19		
	Precept Amount	Tax Base	Band D Council Tax
	£		£
Honington-cum-Sapiston	20,465	299.80	68.26
Hopton	7,200	236.29	30.47
Horringer	23,538	411.65	57.18
Hundon	15,930	433.87	36.72
Ickworth	362	9.11	39.74
Ingham	4,150	161.67	25.67
Ixworth cum Ixworth Thorpe	46,285	779.96	59.34
Kedington	76,881	691.82	111.13
Knettishall	285	10.39	27.43
Lackford	6,500	103.10	63.05
Lidgate	6,068	100.74	60.23
Little Bradley	0	21.07	0.00
Little Thurlow	10,729	108.77	98.64
Little Wrattling	0	62.19	0.00
Market Weston	5,490	101.04	54.33
Nowton	2,684	68.99	38.90
Ousden	5,383	113.86	47.28
Pakenham	12,200	337.52	36.15
Poslingford	3,640	85.13	42.76
Rede	1,363	51.93	26.25
Risby	9,270	271.58	34.13
Rushbrooke with Rougham	15,125	496.34	30.47
Stansfield	4,896	89.93	54.44
Stanton	64,540	913.72	70.63
Stoke by Clare	14,060	227.20	61.88
Stradishall	6,700	164.19	40.81
The Saxhams	6,000	126.32	47.50
Thelnetham	1,805	98.28	18.37
Troston	12,000	272.36	44.06
West Stow	3,067	78.50	39.07
Westley	1,692	97.41	17.37
Whepstead	8,410	214.87	39.14
Wickhambrook	32,014	480.82	66.58
Withersfield	9,372	324.80	29
Wixoe	0	66.43	0.00
Wordwell	374	8.04	47
Total Parish/Town Precepts	2,219,741		
Total Tax Base		36,490.95	
Average Parish Precept			60.83

Assistant Director of Families & Communities

Davina Howes



Section Support Costs

- 1140 - Policy*
- 1141 - Communications*
- 1050 - Customer Services*

Corporate Communications

- 1142 - Website & Intranet

Housing Options

- 4010 - Housing Options: Choice Based Lettings
- 4011 - Housing Options: Advice and Prevention
- 4012 - Housing Options: Solutions
- 4013 - Housing Options: Severe Weather Emergency Provision

Families & Communities

- 2080 - Community Development
- 2081 - Community Chest - Families & Communities
- 2084 - Lifelink Project
- 2085 - Community Centres

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Families & Communities

Service	2017/18 Revised Budget £	2018/19 Budget £
Section Support Costs (Policy, Communications & Customer Services)		
Employees	774,415	919,121
Premises-Related Expenditure	48,131	51,097
Transport-Related Expenditure	1,826	2,433
Supplies & Services	40,840	42,431
Third Party Payments	0	0
Support Services	6,120	7,685
Total Expenditure	871,332	1,022,767
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	(2,198)	(83,278)
Recharges	(869,134)	(939,489)
Total Income	(871,332)	(1,022,767)
Net Expenditure/(Income)	0	0

Cost Centre: 1050, 1140, 1141

Website & Intranet		
Employees	24,415	26,069
Supplies & Services	12,150	12,515
Total Expenditure	36,565	38,584
Income		
Total Income	0	0
Net Expenditure/(Income)	36,565	38,584

Cost Centre: 1042

Housing Options		
Employees	445,262	496,382
Premises-Related Expenditure	18,289	15,666
Transport-Related Expenditure	9,698	12,830
Supplies & Services	116,700	565,962
Third Party Payments	0	0
Support Services	15,780	15,980
Total Expenditure	605,729	1,106,820
Income		
Government Grants	0	(228,281)
Other Grants, Reimbursements & Contributions	0	(107,386)
Customer and Client Receipts - Sales	(5,200)	(5,304)
Customer and Client Receipts - Fees & Charges	(34,325)	(34,002)
Financed from Reserves	(177,987)	(272,646)
Total Income	(217,512)	(647,619)
Net Expenditure/(Income)	388,217	459,201

Cost Centre: 4010, 4011, 4015

Families & Communities

Service	2017/18 Revised Budget £	2018/19 Budget £
Community Development		
Employees	251,206	302,894
Premises-Related Expenditure	8,080	8,546
Transport-Related Expenditure	11,930	10,057
Supplies & Services	30,550	50,550
Support Services	46,110	47,598
Depreciation & Impairment Losses	0	0
Total Expenditure	347,876	419,645
Income		
Other Grants, Reimbursements & Contributions	0	(10,005)
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	0	0
Recharges	0	0
Total Income	0	(10,005)
Net Expenditure/(Income)	347,876	409,640

Cost Centre: 2080

Community Chest - Families & Communities		
Supplies & Services	459,135	393,983
Support Services	5,610	6,110
Total Expenditure	464,745	400,093
Income		
Financed from Reserves	(242,652)	(177,500)
Total Income	(242,652)	(177,500)
Net Expenditure/(Income)	222,093	222,593

Cost Centre: 2081

Lifelink Project		
Employees	0	54,531
Total Expenditure	0	54,531
Income		
Financed from Reserves	0	(54,531)
Total Income	0	(54,531)
Net Expenditure/(Income)	0	0

Cost Centre: 2083

Families & Communities

Service	2017/18 Revised Budget £	2018/19 Budget £
Community Centres		
Premises-Related Expenditure	41,779	18,672
Supplies & Services	2,200	12,200
Support Services	21,370	22,170
Depreciation & Impairment Losses	3,600	3,600
Total Expenditure	68,949	56,642
Income		
Other Grants, Reimbursements & Contributions	0	(2,500)
Customer and Client Receipts - Fees & Charges	0	0
Customer and Client Receipts - Rents	0	0
Financed from Reserves	(5,000)	(5,000)
Total Income	(5,000)	(7,500)
Net Expenditure/(Income)	63,949	49,142
Cost Centre: 2085		
Total Families & Communities	1,058,701	1,179,159

Assistant Director of Growth

Julie Baird



Housing Strategy & Partnership

- 4000 - Housing Development & Strategy
- 4005 - Housing Business & Partnerships

Planning & Growth

- 4032 - Gypsies & Travellers
- 5005 - Planning Policy
- 5006 - Local Plan

Economic Development & Growth

- 5020 - Economic Development & Growth
- 5021 - Strategic Tourism & Markets
- 5022 - Bury Christmas Fayre
- 5025 - Strategic Property

Growth

Service	2017/18 Revised Budget £	2018/19 Budget £
Housing Development & Strategy		
Employees	76,741	184,853
Premises-Related Expenditure	9,540	11,069
Transport-Related Expenditure	1,599	3,716
Supplies & Services	23,800	23,800
Support Services	73,880	80,242
Total Expenditure	185,560	303,680
Income		
Government Grants	0	(2,636)
Other Grants, Reimbursements & Contributions	0	(8,500)
Customer and Client Receipts - Sales	(6,000)	(19,120)
Financed from Reserves	0	(6,268)
Recharges	0	0
Total Income	(6,000)	(36,524)
Net Expenditure/(Income)	179,560	267,156

Cost Centre: 4000

Housing Business & Partnerships		
Employees	47,864	0
Premises-Related Expenditure	930	0
Transport-Related Expenditure	1,762	0
Supplies & Services	0	0
Support Services	120	0
Total Expenditure	50,676	0
Income		
Other Grants, Reimbursements & Contributions	(32,000)	0
Total Income	(32,000)	0
Net Expenditure/(Income)	18,676	0

Cost Centre: 4005

Gypsies & Travellers		
Employees	16,385	15,589
Premises-Related Expenditure	3,070	3,203
Transport-Related Expenditure	845	916
Third Party Payments	4,500	5,500
Support Services	2,090	1,890
Total Expenditure	26,890	27,098
Income		
Other Grants, Reimbursements & Contributions	(98)	(100)
Total Income	(98)	(100)
Net Expenditure/(Income)	26,792	26,998

Cost Centre: 4032

Growth

Service	2017/18 Revised Budget £	2018/19 Budget £
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Planning Policy		
Employees	429,285	314,585
Premises-Related Expenditure	37,050	39,378
Transport-Related Expenditure	9,884	23,500
Supplies & Services	115,340	114,400
Support Services	66,900	72,468
Total Expenditure	658,459	564,331
Income		
Government Grants	0	(6,668)
Other Grants, Reimbursements & Contributions	(1,850)	(1,700)
Financed from Reserves	0	(35,356)
Recharges	0	0
Total Income	(1,850)	(43,724)
Net Expenditure/(Income)	656,609	520,607

Cost Centre: 5005

Local Plan		
Employees	0	0
Supplies & Services	30,000	34,500
Support Services	7,020	7,620
Total Expenditure	37,020	42,120
Income		
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	(30,000)	(30,000)
Total Income	(30,000)	(30,000)
Net Expenditure/(Income)	7,020	12,120

Cost Centre: 5006

Economic Development & Growth		
Employees	260,316	292,612
Premises-Related Expenditure	9,750	10,349
Transport-Related Expenditure	11,041	11,354
Supplies & Services	851,280	181,280
Support Services	30,010	32,616
Total Expenditure	1,162,397	528,211
Income		
Other Grants, Reimbursements & Contributions	(617,350)	(1,350)
Financed from Reserves	(150,468)	(106,468)
Recharges	0	0
Total Income	(767,818)	(107,818)
Net Expenditure/(Income)	394,579	420,393

Cost Centre: 5020

Growth

Service	2017/18 Revised Budget £	2018/19 Budget £
Strategic Tourism & Markets		
Employees	26,006	27,630
Premises-Related Expenditure	100	100
Transport-Related Expenditure	2,362	2,362
Supplies & Services	6,790	16,790
Support Services	6,140	6,784
Total Expenditure	41,398	53,666
Income		
Other Grants, Reimbursements & Contributions	(640)	(640)
Customer and Client Receipts - Sales	0	(2,500)
Financed from Reserves	(5,000)	(5,000)
Total Income	(5,640)	(8,140)
Net Expenditure/(Income)	35,758	45,526
Cost Centre: 5021		
Bury Christmas Fayre		
Employees	18,355	19,105
Premises-Related Expenditure	4,620	14,820
Transport-Related Expenditure	590	590
Supplies & Services	64,460	104,460
Third Party Payments	49,250	49,250
Support Services	9,470	10,292
Total Expenditure	146,745	198,517
Income		
Other Grants, Reimbursements & Contributions	(4,910)	(2,910)
Customer and Client Receipts - Fees & Charges	(142,059)	(196,909)
Total Income	(146,969)	(199,819)
Net Expenditure/(Income)	(224)	(1,302)
Cost Centre: 5022		
Strategic Property		
Employees	126,178	307,646
Transport-Related Expenditure	2,364	3,174
Total Expenditure	128,542	310,820
Income		
Government Grants	0	(14,696)
Other Grants, Reimbursements & Contributions	0	(5,400)
Financed from Reserves	(654)	(34,941)
Recharges	(80,794)	(85,859)
Total Income	(81,448)	(140,896)
Net Expenditure/(Income)	47,094	169,924
Cost Centre: 5025		
Total Growth	1,365,864	1,461,422

Assistant Director of Human Resources, Legal & Democratic Services

Jennifer Eves

Section Support Costs

- 1030 - Human Resources & Payroll*
- 1031 - Central Training Services*
- 1032 - Health & Safety*
- 1040 - Legal Services*

Elections

- 1041 - Electoral Registration
- 1042 - Election Expenses

Democratic Services

- 1130 - Democratic Services
- 1131 - Members Expenses
- 1132 - Mayoralty & Civic Functions

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Human Resources, Legal & Democratic Services

Service	2017/18 Revised Budget £	2018/19 Budget £
Section Support Costs (HR & Payroll, Central Training, Health & Safety & Legal Services)		
Employees	1,161,462	1,318,699
Premises-Related Expenditure	44,320	46,249
Transport-Related Expenditure	13,844	15,287
Supplies & Services	100,141	92,128
Third Party Payments	101,483	117,336
Support Services	10,520	11,963
Total Expenditure	1,431,770	1,601,662
Income		
Other Grants, Reimbursements & Contributions	(224,772)	(246,767)
Customer and Client Receipts - Fees & Charges	(163,584)	(142,295)
Financed from Reserves	(49,686)	(82,173)
Recharges	(993,728)	(1,130,426)
Total Income	(1,431,770)	(1,601,661)
Net Expenditure/(Income)	0	0

Cost Centre: 1030, 1031, 1032, 1040

Electoral Registration		
Employees	114,554	139,530
Premises-Related Expenditure	6,790	6,923
Transport-Related Expenditure	90	540
Supplies & Services	43,860	44,656
Support Services	33,826	35,819
Total Expenditure	199,120	227,468
Income		
Customer and Client Receipts - Sales	(2,195)	0
Financed from Reserves	0	(22,670)
Recharges	0	0
Total Income	(2,195)	(22,670)
Net Expenditure/(Income)	196,925	204,798

Cost Centre: 1041

Election Expenses		
Employees	0	0
Premises-Related Expenditure	2,000	2,133
Transport-Related Expenditure	0	0
Supplies & Services	30,000	30,000
Support Services	5,730	5,830
Total Expenditure	37,730	37,963
Income		
Financed from Reserves	0	0
Total Income	0	0
Net Expenditure/(Income)	37,730	37,963

Cost Centre: 1042

Human Resources, Legal & Democratic Services

Service	2017/18 Revised Budget £	2018/19 Budget £
Democratic Services		
Employees	182,442	216,094
Premises-Related Expenditure	6,110	6,443
Transport-Related Expenditure	405	1,395
Supplies & Services	5,000	7,750
Support Services	359,219	372,588
Total Expenditure	553,176	604,270
Income		
Other Grants, Reimbursements & Contributions	0	0
Financed from Reserves	0	(26,000)
Recharges	0	0
Total Income	0	(26,000)
Net Expenditure/(Income)	553,176	578,270

Cost Centre: 1130

Members Expenses		
Employees	2,235	6,821
Premises-Related Expenditure	5,000	5,333
Transport-Related Expenditure	0	14,000
Supplies & Services	341,680	332,276
Support Services	10,180	10,680
Total Expenditure	359,095	369,110
Income		
Total Income	0	0
Net Expenditure/(Income)	359,095	369,110

Cost Centre: 1131

Mayoralty & Civic Functions		
Employees	57,565	58,290
Premises-Related Expenditure	4,962	5,043
Transport-Related Expenditure	1,616	3,029
Supplies & Services	37,150	27,370
Support Services	20,660	22,353
Depreciation & Impairment Losses	0	0
Total Expenditure	121,953	116,085
Income		
Customer and Client Receipts - Sales	(4,100)	(5,182)
Recharges	0	0
Total Income	(4,100)	(5,182)
Net Expenditure/(Income)	117,853	110,903

Cost Centre: 1132

Total Human Resources, Legal & Democratic Services	1,264,779	1,301,043
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Assistant Director of Operations

Mark Walsh



Support Costs & Facilities

- 1080 - Property Services*
- 1081 - Estates Management*
- 1082 - CCTV & Support*
- 1070 - Offices: West Suffolk House*
- 1071 - Offices: Haverhill House*
- 1075 - Courier & Postal Service*
- 1076 - Printing & Copying Service*

Leisure Services

- 2010 - Leisure Promotion
- 2017 - Arboriculture (Tree Maintenance Works)
- 2020 - Other Parks & Play Provision
- 2021 - Abbey Gardens
- 2022 - Nowton Park
- 2023 - East Town Park
- 2024 - Clare Country Park
- 2025 - Children's Play Areas
- 2030 - Arts, Heritage & Cultural Services
- 2031 - Moyse's Hall Museum
- 2032 - West Stow Country Park
- 2033 - West Stow ASVT Operating Account
- 2035 - Heritage Outreach Services
- 2036 - Heritage Sites & Monuments
- 2037 - West Front Houses
- 2040 - Sports & Leisure Centres
- 2050 - Cemeteries & Closed Churchyards
- 2055 - Allotments
- 2060 - The Apex
- 2061 - The Athenaeum
- 2062 - The Guildhall, Bury St Edmunds
- 2070 - Tourist Information Centres
- 2071 - Shopmobility
- 2072 - Bury Festival
- 2083 - Leisure & Sports

Waste

- 3030 - Street Cleansing
- 3040 - Refuse Collection (Black Bin)
- 3041 - Recycling Collection (Blue Bin)
- 3042 - Compostable Collection (Brown Bin)
- 3043 - Bulky, Fridges, Metal & Scrap Collection
- 3044 - Clinical & Hazardous Waste Collection
- 3045 - Multi-Bank Recycling Sites
- 3048 - Trade Waste Service

Operational

- 3000 - Depots
- 3060 - Grounds Maintenance Operatives*
- 3061 - Tree Maintenance Operatives*
- 3065 - Waste & Cleansing Operatives*
- 6020 - Markets

Fleet Management

- 3005 - Vehicle Workshop
- 3006 - Pool Cars
- 3010 - Vehicle Workshop Trading Account

Car Parking

- 3110 - Off Street Car Parks
- 3120 - On Street Car Parks

Property & CCTV

- 3020 - Public Conveniences
- 3025 - CCTV
- 3026 - Green Travel
- 3027 - Street Banners & Displays
- 3070 - District Highways Services
- 3071 - Street Furniture
- 3072 - Land Drainage & Associated Works
- 3100 - Bus Station
- 4015 - Non HRA Housing Properties
- 6000 - Industrial & Business Units
- 6010 - Town Centres & Shops

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Section Support Costs (Property Services, Estate Management, CCTV & Support)		
Employees	444,647	487,522
Premises-Related Expenditure	30,560	32,556
Transport-Related Expenditure	23,153	29,398
Supplies & Services	69,500	22,756
Support Services	6,120	7,201
Total Expenditure	573,980	579,433
Income		
Other Grants, Reimbursements & Contributions	(5,050)	(6,200)
Customer and Client Receipts - Fees & Charges	(3,112)	(3,174)
Financed from Reserves	(50,000)	0
Recharges	(515,818)	(570,059)
Total Income	(573,980)	(579,433)
Net Expenditure/(Income)	0	0

Cost Centre: 1080, 1081, 1082

Offices: West Suffolk House		
Employees	0	0
Premises-Related Expenditure	899,248	962,507
Transport-Related Expenditure	0	0
Supplies & Services	25,460	22,500
Third Party Payments	0	7,500
Support Services	73,075	73,177
Depreciation & Impairment Losses	74,900	74,900
Total Expenditure	1,072,683	1,140,584
Income		
Other Grants, Reimbursements & Contributions	(487,867)	(488,520)
Customer and Client Receipts - Sales	(12,117)	(12,359)
Customer and Client Receipts - Rents	(86,500)	(130,000)
Financed from Reserves	(152,000)	(152,000)
Recharges	(334,199)	(357,705)
Total Income	(1,072,683)	(1,140,584)
Net Expenditure/(Income)	0	0

Cost Centre: 1070

Offices: Haverhill House		
Employees	0	0
Premises-Related Expenditure	234,829	235,621
Supplies & Services	2,650	42,900
Third Party Payments	950	1,100
Support Services	28,450	28,450
Depreciation & Impairment Losses	18,500	18,500
Total Expenditure	285,379	326,571
Income		
Other Grants, Reimbursements & Contributions	(98,500)	(99,180)
Customer and Client Receipts - Sales	(7,492)	(7,642)
Customer and Client Receipts - Rents	(20,100)	(60,100)
Financed from Reserves	(114,000)	(114,000)
Recharges	(45,287)	(45,649)
Total Income	(285,379)	(326,571)
Net Expenditure/(Income)	0	0

Cost Centre: 1071

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Courier & Postal service		
Premises-Related Expenditure	19,360	19,360
Supplies & Services	111,450	111,450
Third Party Payments	113,600	117,560
Total Expenditure	244,410	248,370
Income		
Other Grants, Reimbursements & Contributions	(130,000)	(130,000)
Customer and Client Receipts - Fees & Charges	0	(1,500)
Recharges	(114,410)	(116,870)
Total Income	(244,410)	(248,370)
Net Expenditure/(Income)	0	0

Cost Centre: 1075

Printing & Copying Service		
Supplies & Services	63,820	93,571
Support Services	0	0
Total Expenditure	63,820	93,571
Income		
Other Grants, Reimbursements & Contributions	(39,910)	(40,000)
Customer and Client Receipts - Fees & Charges	0	(7,500)
Recharges	(23,910)	(46,071)
Total Income	(63,820)	(93,571)
Net Expenditure/(Income)	0	0

Cost Centre: 1076

Leisure Promotion		
Employees	92,664	89,981
Premises-Related Expenditure	2,111	0
Transport-Related Expenditure	191	191
Supplies & Services	56,110	62,110
Support Services	136	136
Total Expenditure	151,212	152,418
Income		
Customer and Client Receipts - Fees & Charges	0	0
Total Income	0	0
Net Expenditure/(Income)	151,212	152,418

Cost Centre: 2010

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Arboriculture (Tree Maintenance Works)		
Employees	60,470	83,517
Premises-Related Expenditure	126,483	147,314
Transport-Related Expenditure	3,738	3,625
Supplies & Services	2,050	2,112
Support Services	9,261	9,961
Total Expenditure	202,002	246,529
Income		
Other Grants, Reimbursements & Contributions	(160)	0
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	(24,850)	(22,350)
Total Income	(25,010)	(22,350)
Net Expenditure/(Income)	176,992	224,179

Cost Centre: 2017

Other Parks & Play Provision		
Employees	116,077	120,487
Premises-Related Expenditure	622,082	630,618
Transport-Related Expenditure	6,654	6,337
Supplies & Services	2,860	2,860
Third Party Payments	0	0
Support Services	74,779	81,165
Depreciation & Impairment Losses	122,000	122,000
Total Expenditure	944,452	963,467
Income		
Other Grants, Reimbursements & Contributions	(31,660)	(31,100)
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Fees & Charges	(132,700)	(135,404)
Customer and Client Receipts - Rents	(9,950)	(16,650)
Financed from Reserves	(86,750)	(91,200)
Total Income	(261,060)	(274,354)
Net Expenditure/(Income)	683,392	689,113

Cost Centre: 2020

Abbey Gardens		
Employees	231,603	241,950
Premises-Related Expenditure	50,450	50,858
Transport-Related Expenditure	4,497	3,835
Supplies & Services	62,650	62,650
Third Party Payments	1,000	1,000
Support Services	46,369	49,869
Depreciation & Impairment Losses	20,200	20,200
Total Expenditure	416,769	430,362
Income		
Other Grants, Reimbursements & Contributions	(14,992)	(14,800)
Customer and Client Receipts - Sales	(22,125)	(22,568)
Customer and Client Receipts - Fees & Charges	(10,400)	(15,000)
Customer and Client Receipts - Rents	(3,800)	(3,800)
Financed from Reserves	(26,000)	(26,000)
Total Income	(77,317)	(82,168)
Net Expenditure/(Income)	339,452	348,194

Cost Centre: 2021

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Nowton Park		
Employees	98,235	98,740
Premises-Related Expenditure	85,975	87,055
Transport-Related Expenditure	5,266	5,839
Supplies & Services	11,630	11,630
Third Party Payments	700	700
Support Services	52,463	56,563
Depreciation & Impairment Losses	63,200	63,200
Total Expenditure	317,469	323,727
Income		
Other Grants, Reimbursements & Contributions	(4,960)	(4,800)
Customer and Client Receipts - Sales	(8,995)	(10,375)
Customer and Client Receipts - Fees & Charges	(64,230)	(64,415)
Customer and Client Receipts - Rents	(28,400)	(28,400)
Financed from Reserves	(14,000)	(14,000)
Total Income	(120,585)	(121,990)
Net Expenditure/(Income)	196,884	201,737

Cost Centre: 2022

East Town Park		
Employees	67,188	70,178
Premises-Related Expenditure	30,922	31,214
Transport-Related Expenditure	4,950	5,072
Supplies & Services	6,580	10,580
Third Party Payments	0	0
Support Services	28,046	30,346
Depreciation & Impairment Losses	6,600	6,600
Total Expenditure	144,286	153,990
Income		
Other Grants, Reimbursements & Contributions	(160)	0
Customer and Client Receipts - Sales	(8,150)	(13,313)
Customer and Client Receipts - Fees & Charges	(2,050)	(2,091)
Financed from Reserves	(4,000)	(4,000)
Total Income	(14,360)	(19,404)
Net Expenditure/(Income)	129,926	134,586

Cost Centre: 2023

Clare Country Park		
Employees	5,568	2,120
Premises-Related Expenditure	18,900	19,181
Transport-Related Expenditure	337	6
Supplies & Services	3,000	3,000
Total Expenditure	27,805	24,307
Income		
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Fees & Charges	(23,782)	(23,728)
Total Income	(23,782)	(23,728)
Net Expenditure/(Income)	4,023	579

Cost Centre: 2024

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Childrens's Play Areas		
Employees	35,016	34,717
Premises-Related Expenditure	69,161	69,301
Transport-Related Expenditure	5,527	6,181
Supplies & Services	0	0
Support Services	22,143	24,043
Depreciation & Impairment Losses	7,400	7,400
Total Expenditure	139,247	141,642
Income		
Other Grants, Reimbursements & Contributions	(208)	0
Financed from Reserves	(6,600)	(6,600)
Total Income	(6,808)	(6,600)
Net Expenditure/(Income)	132,439	135,042

Cost Centre: 2025

Arts, Heritage & Cultural Services		
Employees	0	0
Premises-Related Expenditure	17,900	17,900
Transport-Related Expenditure	0	0
Supplies & Services	73,150	73,150
Support Services	24,880	27,080
Depreciation & Impairment Losses	1,400	1,400
Total Expenditure	117,330	119,530
Income		
Customer and Client Receipts - Fees & Charges	(3,050)	(3,111)
Total Income	(3,050)	(3,111)
Net Expenditure/(Income)	114,280	116,419

Cost Centre: 2030

Moyse's Hall Museum		
Employees	196,531	214,379
Premises-Related Expenditure	107,117	107,833
Transport-Related Expenditure	1,088	1,246
Supplies & Services	13,140	10,199
Third Party Payments	1,750	1,750
Support Services	65,388	70,788
Depreciation & Impairment Losses	19,300	19,300
Total Expenditure	404,314	425,495
Income		
Other Grants, Reimbursements & Contributions	(5,000)	(5,000)
Customer and Client Receipts - Sales	(6,100)	(6,222)
Customer and Client Receipts - Fees & Charges	(25,500)	(30,000)
Financed from Reserves	(38,000)	(38,000)
Recharges	0	0
Total Income	(74,600)	(79,222)
Net Expenditure/(Income)	329,714	346,273

Cost Centre: 2031

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
West Stow Country Park		
Employees	216,240	230,890
Premises-Related Expenditure	118,049	118,629
Transport-Related Expenditure	1,315	1,473
Supplies & Services	62,610	58,655
Third Party Payments	2,000	2,000
Support Services	80,358	87,588
Depreciation & Impairment Losses	51,100	51,200
Total Expenditure	531,672	550,435
Income		
Other Grants, Reimbursements & Contributions	(7,500)	(7,530)
Customer and Client Receipts - Sales	(52,000)	(53,040)
Customer and Client Receipts - Fees & Charges	(167,050)	(174,900)
Customer and Client Receipts - Rents	(15,450)	(15,450)
Financed from Reserves	(26,800)	(26,800)
Recharges	0	0
Total Income	(268,800)	(277,720)
Net Expenditure/(Income)	262,872	272,715

Cost Centre: 2032, 2033

Heritage Outreach Services		
Supplies & Services	0	0
Third Party Payments	3,500	0
Support Services	1,130	0
Depreciation & Impairment Losses	100	0
Total Expenditure	4,730	0
Income		
Total Income	0	0
Net Expenditure/(Income)	4,730	0

Cost Centre: 2035

Heritage Sites & Monuments		
Premises-Related Expenditure	18,563	18,558
Support Services	7,380	8,080
Total Expenditure	25,943	26,638
Income		
Financed from Reserves	(13,000)	(13,000)
Total Income	(13,000)	(13,000)
Net Expenditure/(Income)	12,943	13,638

Cost Centre: 2036

West Front Houses		
Premises-Related Expenditure	87,580	87,447
Support Services	12,200	13,300
Total Expenditure	99,780	100,747
Income		
Other Grants, Reimbursements & Contributions	(2,000)	(2,000)
Customer and Client Receipts - Rents	(1,800)	(2,080)
Financed from Reserves	(33,000)	(33,000)
Total Income	(36,800)	(37,080)
Net Expenditure/(Income)	62,980	63,667

Cost Centre: 2037

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
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Sports & Leisure Centres		
Premises-Related Expenditure	326,870	326,562
Supplies & Services	213,800	195,910
Support Services	40,080	43,480
Depreciation & Impairment Losses	624,700	624,700
Total Expenditure	1,205,450	1,190,652
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Sales	(27,550)	(28,101)
Customer and Client Receipts - Rents	0	0
Financed from Reserves	(74,000)	(74,000)
Total Income	(101,550)	(102,101)
Net Expenditure/(Income)	1,103,900	1,088,551

Cost Centre: 2040

Cemeteries & Closed Churchyards		
Employees	54,040	56,220
Premises-Related Expenditure	330,500	334,416
Transport-Related Expenditure	3,380	3,267
Supplies & Services	5,840	5,872
Support Services	14,756	16,156
Depreciation & Impairment Losses	1,600	1,600
Total Expenditure	410,116	417,531
Income		
Other Grants, Reimbursements & Contributions	(160)	0
Customer and Client Receipts - Sales	(4,640)	(4,732)
Customer and Client Receipts - Fees & Charges	(102,000)	(104,040)
Financed from Reserves	(21,000)	(21,000)
Total Income	(127,800)	(129,772)
Net Expenditure/(Income)	282,316	287,759

Cost Centre: 2050

Allotments		
Premises-Related Expenditure	700	700
Support Services	460	460
Total Expenditure	1,160	1,160
Income		
Customer and Client Receipts - Rents	(730)	(1,176)
Total Income	(730)	(1,176)
Net Expenditure/(Income)	430	(16)

Cost Centre: 2055

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
The Apex		
Employees	406,921	426,021
Premises-Related Expenditure	569,910	578,450
Transport-Related Expenditure	1,992	1,958
Supplies & Services	887,660	918,120
Third Party Payments	10,400	13,000
Support Services	118,270	118,270
Depreciation & Impairment Losses	408,100	408,100
Total Expenditure	2,403,253	2,463,919
Income		
Government Grants	(6,000)	(6,000)
Other Grants, Reimbursements & Contributions	(53,000)	(53,000)
Customer and Client Receipts - Sales	(1,084,450)	(1,149,739)
Customer and Client Receipts - Fees & Charges	(165,000)	(165,300)
Financed from Reserves	(111,000)	-(111,000)
Recharges	0	0
Total Income	(1,419,450)	(1,485,039)
Net Expenditure/(Income)	983,803	978,880

Cost Centre: 2060 - for 2016/17 this budget incorporates Cost Centre 2011

The Athenaeum		
Employees	0	0
Premises-Related Expenditure	146,867	148,209
Transport-Related Expenditure	0	0
Supplies & Services	4,370	4,370
Third Party Payments	600	600
Support Services	33,090	35,590
Depreciation & Impairment Losses	26,000	26,000
Total Expenditure	210,927	214,769
Income		
Other Grants, Reimbursements & Contributions	(16,400)	(20,000)
Customer and Client Receipts - Sales	(25,500)	(42,810)
Customer and Client Receipts - Fees & Charges	(20,000)	0
Customer and Client Receipts - Rents	(950)	(950)
Financed from Reserves	(44,000)	(44,000)
Total Income	(106,850)	(107,760)
Net Expenditure/(Income)	104,077	107,009

Cost Centre: 2061

The Guildhall, Bury St Edmunds		
Premises-Related Expenditure	53,706	54,082
Supplies & Services	0	0
Support Services	2,090	2,290
Total Expenditure	55,796	56,372
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Fees & Charges	0	0
Customer and Client Receipts - Rents	(18,900)	0
Financed from Reserves	(5,000)	(5,000)
Total Income	(23,900)	(5,000)
Net Expenditure/(Income)	31,896	51,372

Cost Centre: 2062

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Tourist Information Centres		
Employees	75,438	62,636
Premises-Related Expenditure	170	170
Transport-Related Expenditure	528	222
Supplies & Services	25,710	25,710
Third Party Payments	0	0
Support Services	46,605	50,305
Total Expenditure	148,451	139,043
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Sales	(11,880)	(12,118)
Customer and Client Receipts - Fees & Charges	0	0
Financed from Reserves	0	0
Recharges	0	0
Total Income	(11,880)	(12,118)
Net Expenditure/(Income)	136,571	126,925

Cost Centre: 2070

Shopmobility		
Employees	12,115	12,148
Premises-Related Expenditure	10,522	10,696
Transport-Related Expenditure	14	15
Supplies & Services	13,720	13,720
Third Party Payments	5,600	5,600
Support Services	2,070	2,270
Depreciation & Impairment Losses	100	100
Total Expenditure	44,141	44,549
Income		
Customer and Client Receipts - Fees & Charges	(2,150)	(2,193)
Financed from Reserves	(6,000)	(6,000)
Total Income	(8,150)	(8,193)
Net Expenditure/(Income)	35,991	36,356

Cost Centre: 2071

Bury Festival		
Employees	20,581	24,650
Premises-Related Expenditure	1,900	5,600
Transport-Related Expenditure	749	754
Supplies & Services	121,810	134,506
Third Party Payments	10,000	6,000
Support Services	7,610	7,810
Total Expenditure	162,650	179,320
Income		
Other Grants, Reimbursements & Contributions	(15,000)	(27,200)
Customer and Client Receipts - Sales	(87,293)	(89,235)
Customer and Client Receipts - Fees & Charges	(834)	(851)
Total Income	(103,127)	(117,286)
Net Expenditure/(Income)	59,523	62,034

Cost Centre: 2072

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Leisure & Sports		
Supplies & Services	39,070	39,070
Total Expenditure	39,070	39,070
Income		
Total Income	0	0
Net Expenditure/(Income)	39,070	39,070

Cost Centre: 2083

Street Cleansing		
Employees	92,600	121,714
Premises-Related Expenditure	1,451,345	1,436,345
Transport-Related Expenditure	3,784	3,784
Supplies & Services	11,630	14,000
Third Party Payments	2,000	2,000
Support Services	14,770	15,270
Total Expenditure	1,576,129	1,593,113
Income		
Other Grants, Reimbursements & Contributions	(50,000)	(48,000)
Customer and Client Receipts - Fees & Charges	(31,075)	(37,500)
Total Income	(81,075)	(85,500)
Net Expenditure/(Income)	1,495,054	1,507,613

Cost Centre: 3030

Refuse Collection (Black Bin)		
Employees	36,036	39,807
Premises-Related Expenditure	1,118,809	1,103,809
Transport-Related Expenditure	493	493
Supplies & Services	46,730	65,630
Support Services	7,890	8,290
Total Expenditure	1,209,958	1,218,029
Income		
Other Grants, Reimbursements & Contributions	(16,000)	(28,000)
Customer and Client Receipts - Fees & Charges	(6,886)	(11,000)
Financed from Reserves	(9,000)	(27,900)
Total Income	(31,886)	(66,900)
Net Expenditure/(Income)	1,178,072	1,151,129

Cost Centre: 3040

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Recycling Collection (Blue Bins)		
Employees	42,261	45,546
Premises-Related Expenditure	959,625	954,331
Transport-Related Expenditure	500	500
Supplies & Services	54,440	73,900
Third Party Payments	0	0
Support Services	7,270	7,670
Total Expenditure	1,064,096	1,081,947
Income		
Other Grants, Reimbursements & Contributions	(236,200)	(359,310)
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Fees & Charges	(5,710)	(15,000)
Financed from Reserves	(8,500)	(24,650)
Total Income	(250,410)	(398,960)
Net Expenditure/(Income)	813,686	682,987

Cost Centre: 3041

Compostable Collection (Brown Bins)		
Employees	39,750	27,859
Premises-Related Expenditure	635,100	635,100
Transport-Related Expenditure	16	16
Supplies & Services	121,730	124,850
Third Party Payments	449,700	325,500
Support Services	5,630	6,130
Total Expenditure	1,251,926	1,119,455
Income		
Other Grants, Reimbursements & Contributions	(261,200)	(240,500)
Customer and Client Receipts - Fees & Charges	(700,000)	(826,850)
Financed from Reserves	(23,220)	(12,300)
Total Income	(984,420)	(1,079,650)
Net Expenditure/(Income)	267,506	39,805

Cost Centre: 3042

Bulky, Fridges, Metal & Scrap Collection		
Employees	16,323	14,772
Premises-Related Expenditure	145,720	145,720
Transport-Related Expenditure	374	374
Supplies & Services	0	0
Support Services	2,330	2,430
Total Expenditure	164,747	163,296
Income		
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Fees & Charges	(32,650)	(41,000)
Total Income	(32,650)	(41,000)
Net Expenditure/(Income)	132,097	122,296

Cost Centre: 3043

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Clinical & Hazardous Waste Collection		
Employees	5,964	4,860
Premises-Related Expenditure	2,230	2,230
Transport-Related Expenditure	0	0
Supplies & Services	0	0
Third Party Payments	14,000	15,000
Support Services	1,560	1,660
Total Expenditure	23,754	23,750
Income		
Other Grants, Reimbursements & Contributions	0	(3,800)
Customer and Client Receipts - Fees & Charges	(7,290)	(4,500)
Total Income	(7,290)	(8,300)
Net Expenditure/(Income)		
	16,464	15,450

Cost Centre: 3044

Multi-Bank Recycling Sites		
Employees	19,390	22,086
Premises-Related Expenditure	790	790
Transport-Related Expenditure	493	493
Supplies & Services	3,100	3,100
Third Party Payments	74,000	61,500
Support Services	3,520	3,620
Total Expenditure	101,293	91,589
Income		
Other Grants, Reimbursements & Contributions	(90,000)	(108,800)
Customer and Client Receipts - Sales	(19,621)	(3,000)
Total Income	(109,621)	(111,800)
Net Expenditure/(Income)		
	(8,328)	(20,211)

Cost Centre: 3045

Trade Waste		
Employees	100,634	209,587
Premises-Related Expenditure	537,570	537,570
Transport-Related Expenditure	2,985	5,685
Supplies & Services	86,470	90,570
Third Party Payments	545,300	542,500
Support Services	20,010	21,910
Total Expenditure	1,292,969	1,407,822
Income		
Other Grants, Reimbursements & Contributions	(10,000)	(10,000)
Customer and Client Receipts - Sales	(146,167)	(153,570)
Customer and Client Receipts - Fees & Charges	(1,279,349)	(1,549,740)
Financed from Reserves	(28,600)	(28,600)
Recharges	(34,000)	(34,000)
Total Income	(1,498,116)	(1,775,910)
Net Expenditure/(Income)		
	(205,147)	(368,088)

Cost Centre: 3048

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Depots		
Employees	86,847	83,354
Premises-Related Expenditure	379,145	370,424
Transport-Related Expenditure	44,876	41,400
Supplies & Services	10,960	11,530
Third Party Payments	850	1,700
Support Services	47,270	47,270
Depreciation & Impairment Losses	112,400	112,400
Total Expenditure	682,348	668,078
Income		
Other Grants, Reimbursements & Contributions	(16,100)	(16,050)
Customer and Client Receipts - Sales	(14,800)	(15,096)
Customer and Client Receipts - Fees & Charges	(306)	0
Financed from Reserves	(122,000)	(122,000)
Recharges	(529,142)	(514,933)
Total Income	(682,348)	(668,079)
Net Expenditure/(Income)	0	(1)

Cost Centre: 3000

Grounds Maintenance Operatives		
Employees	785,921	848,084
Premises-Related Expenditure	102,120	102,120
Transport-Related Expenditure	302,200	280,682
Supplies & Services	32,770	32,770
Third Party Payments	56,500	57,500
Support Services	77,210	77,312
Depreciation & Impairment Losses	85,300	85,300
Total Expenditure	1,442,021	1,483,768
Income		
Other Grants, Reimbursements & Contributions	(300)	(250)
Customer and Client Receipts - Fees & Charges	(97,070)	(130,000)
Recharges	(1,344,651)	(1,353,518)
Total Income	(1,442,021)	(1,483,768)
Net Expenditure/(Income)	0	0

Cost Centre: 3060

Tree Maintenance Operatives		
Employees	143,781	163,775
Transport-Related Expenditure	2,675	15,425
Supplies & Services	7,500	11,000
Third Party Payments	0	1,000
Support Services	1,120	1,120
Total Expenditure	155,076	192,320
Income		
Customer and Client Receipts - Fees & Charges	(40,400)	(58,500)
Recharges	(114,676)	(133,820)
Total Income	(155,076)	(192,320)
Net Expenditure/(Income)	0	0

Cost Centre: 3061

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Waste & Cleansing Operatives		
Employees	2,693,266	2,810,900
Premises-Related Expenditure	169,705	158,232
Transport-Related Expenditure	1,683,172	1,527,070
Supplies & Services	41,610	43,878
Third Party Payments	3,000	0
Support Services	174,650	174,650
Depreciation & Impairment Losses	252,400	252,400
Total Expenditure	5,017,803	4,967,130
Income		
Other Grants, Reimbursements & Contributions	(300)	(250)
Customer and Client Receipts - Fees & Charges	(1,020)	0
Recharges	(5,016,483)	(4,966,880)
Total Income	(5,017,803)	(4,967,130)
Net Expenditure/(Income)	0	0

Cost Centre: 3065

Markets		
Employees	59,134	45,934
Premises-Related Expenditure	189,104	192,526
Transport-Related Expenditure	1,640	3,190
Supplies & Services	7,870	7,870
Third Party Payments	56,850	56,850
Support Services	7,590	7,990
Total Expenditure	322,188	314,360
Income		
Other Grants, Reimbursements & Contributions	(9,050)	(9,000)
Customer and Client Receipts - Sales	(3,722)	0
Customer and Client Receipts - Fees & Charges	(365,000)	(382,500)
Financed from Reserves	(4,000)	(4,000)
Recharges	0	0
Total Income	(381,772)	(395,500)
Net Expenditure/(Income)	(59,584)	(81,140)

Cost Centre: 6020

Vehicle Workshop & Pool Cars		
Employees	431,466	438,131
Premises-Related Expenditure	110,484	110,484
Transport-Related Expenditure	476,508	498,578
Supplies & Services	27,220	35,009
Support Services	44,130	44,130
Depreciation & Impairment Losses	20,600	20,600
Total Expenditure	1,110,408	1,146,932
Income		
Other Grants, Reimbursements & Contributions	(424,640)	(409,341)
Customer and Client Receipts - Fees & Charges	(73,738)	(125,823)
Recharges	(581,638)	(606,663)
Total Income	(1,080,016)	(1,141,827)
Net Expenditure/(Income)	30,392	5,105

Cost Centre: 3005, 3006, 3010

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Off Street Car Parks		
Employees	173,866	181,156
Premises-Related Expenditure	989,422	1,010,680
Transport-Related Expenditure	8,070	6,668
Supplies & Services	133,360	99,960
Third Party Payments	269,050	200,000
Support Services	116,190	125,090
Depreciation & Impairment Losses	1,075,500	1,075,500
Total Expenditure	2,765,458	2,699,054
Income		
Other Grants, Reimbursements & Contributions	(34,970)	(63)
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Fees & Charges	(4,528,159)	(4,693,909)
Customer and Client Receipts - Rents	(24,600)	(25,000)
Financed from Reserves	(95,000)	(45,000)
Recharges	(123,000)	(123,000)
Total Income	(4,805,729)	(4,886,972)
Net Expenditure/(Income)	(2,040,271)	(2,187,918)

Cost Centre: 3110

On Street Car Parking		
Employees	120,855	119,976
Premises-Related Expenditure	3,250	3,383
Transport-Related Expenditure	292	294
Supplies & Services	19,880	19,880
Third Party Payments	659,734	609,734
Support Services	131,900	132,100
Total Expenditure	935,911	885,367
Income		
Customer and Client Receipts - Fees & Charges	(930,000)	(883,587)
Total Income	(930,000)	(883,587)
Net Expenditure/(Income)	5,911	1,780

Cost Centre: 3120

Public Conveniences		
Employees	0	5,624
Premises-Related Expenditure	159,397	166,670
Supplies & Services	0	0
Third Party Payments	2,750	2,750
Support Services	13,890	15,190
Depreciation & Impairment Losses	16,600	16,600
Total Expenditure	192,637	206,834
Income		
Financed from Reserves	(32,000)	(32,000)
Total Income	(32,000)	(32,000)
Net Expenditure/(Income)	160,637	174,834

Cost Centre: 3020

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
CCTV		
Employees	237,045	255,725
Premises-Related Expenditure	3,250	3,303
Transport-Related Expenditure	46	46
Supplies & Services	153,900	153,900
Support Services	95,200	103,100
Total Expenditure	489,441	516,074
Income		
Other Grants, Reimbursements & Contributions	(212,150)	(244,150)
Customer and Client Receipts - Fees & Charges	(1,836)	(1,873)
Total Income	(213,986)	(246,023)
Net Expenditure/(Income)	275,455	270,051

Cost Centre: 3025

Green Travel Plan		
Premises-Related Expenditure	30,296	32,468
Supplies & Services	5,820	18,598
Third Party Payments	13,350	13,350
Support Services	2,170	2,270
Depreciation & Impairment Losses	0	0
Total Expenditure	51,636	66,686
Income		
Other Grants, Reimbursements & Contributions	(34,000)	(40,000)
Customer and Client Receipts - Fees & Charges	(26,065)	(26,586)
Financed from Reserves	0	0
Total Income	(60,065)	(66,586)
Net Expenditure/(Income)	(8,429)	100

Cost Centre: 3026

Street Banners & Displays		
Employees	1,996	2,073
Premises-Related Expenditure	4,800	4,800
Transport-Related Expenditure	167	153
Support Services	4,140	4,440
Total Expenditure	11,103	11,466
Income		
Other Grants, Reimbursements & Contributions	(70)	(63)
Customer and Client Receipts - Fees & Charges	(6,477)	(7,000)
Total Income	(6,547)	(7,063)
Net Expenditure/(Income)	4,556	4,403

Cost Centre: 3027

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
District Highways Services		
Employees	26,794	27,828
Premises-Related Expenditure	427,300	427,433
Transport-Related Expenditure	2,613	2,379
Supplies & Services	17,500	17,500
Support Services	49,080	52,766
Depreciation & Impairment Losses	81,000	81,000
Total Expenditure	604,287	608,906
Income		
Government Grants	0	0
Other Grants, Reimbursements & Contributions	(48,242)	(48,125)
Customer and Client Receipts - Fees & Charges	(6,019)	(7,000)
Financed from Reserves	0	0
Recharges	0	0
Total Income	(54,261)	(55,125)
Net Expenditure/(Income)	550,026	553,781

Cost Centre: 3070

Street Furniture		
Employees	5,014	4,973
Premises-Related Expenditure	32,580	36,262
Transport-Related Expenditure	402	366
Supplies & Services	4,500	4,500
Third Party Payments	6,170	5,500
Support Services	2,900	3,200
Total Expenditure	51,566	54,801
Income		
Other Grants, Reimbursements & Contributions	(168)	(150)
Financed from Reserves	0	0
Total Income	(168)	(150)
Net Expenditure/(Income)	51,398	54,651

Cost Centre: 3071

Land Drainage & Associated Works		
Premises-Related Expenditure	3,500	3,500
Third Party Payments	5,000	5,000
Support Services	910	1,010
Total Expenditure	9,410	9,510
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Fees & Charges	(1,021)	(1,041)
Total Income	(1,021)	(1,041)
Net Expenditure/(Income)	8,389	8,469

Cost Centre: 3072

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Bus Stations		
Employees	0	0
Premises-Related Expenditure	137,437	137,289
Supplies & Services	0	0
Third Party Payments	0	0
Support Services	36,200	38,800
Depreciation & Impairment Losses	17,000	17,000
Total Expenditure	190,637	193,089
Income		
Customer and Client Receipts - Sales	0	0
Customer and Client Receipts - Rents	(15,152)	(10,000)
Financed from Reserves	(47,000)	(47,000)
Total Income	(62,152)	(57,000)
Net Expenditure/(Income)	128,485	136,089

Cost Centre: 3101

Non-HRA Housing Properties		
Premises-Related Expenditure	997	1,091
Total Expenditure	997	1,091
Income		
Total Income	0	0
Net Expenditure/(Income)	997	1,091

Cost Centre: 4015

Industrial & Business Units		
Premises-Related Expenditure	303,767	434,466
Transport-Related Expenditure	0	0
Supplies & Services	0	0
Support Services	341,120	362,820
Depreciation & Impairment Losses	482,900	482,900
Total Expenditure	1,127,787	1,280,186
Income		
Other Grants, Reimbursements & Contributions	(48,300)	(48,300)
Customer and Client Receipts - Fees & Charges	0	0
Customer and Client Receipts - Rents	(1,590,863)	(2,207,586)
Financed from Reserves	(92,000)	(92,000)
Total Income	(1,731,163)	(2,347,886)
Net Expenditure/(Income)	(603,376)	(1,067,700)

Cost Centre: 6000

Operations

Service	2017/18 Revised Budget £	2018/19 Budget £
Town Centres & Shops		
Premises-Related Expenditure	113,248	155,557
Supplies & Services	190,000	50,000
Support Services	20,980	22,980
Depreciation & Impairment Losses	97,000	97,000
Total Expenditure	421,228	325,537
Income		
Other Grants, Reimbursements & Contributions	(15,000)	(15,000)
Customer and Client Receipts - Rents	(698,930)	(732,470)
Financed from Reserves	(376,500)	(286,500)
Total Income	(1,090,430)	(1,033,970)
Net Expenditure/(Income)	(669,202)	(708,433)
Cost Centre: 6010		
Total Operations	6,904,204	5,772,645

Assistant Director of Planning & Regulatory

David Collinson



Development Control

- 5000 - Development Control

Business (BC & Support)

- 5010 - Building Control
- 5015 - Planning & Regulatory Support
- 1060 - Land Charges

Environment

- 3090 - Prevention of Pollution
- 3091 - Environmental Management
- 3092 - Drinking Water Quality
- 3093 - Climate Change
- 4020 - Home Energy Conservation

Business Reg & Licensing

- 3095 - Licensing
- 3096 - Hackney Carriage & Private Hire Licensing
- 3097 - Food Safety
- 3098 - Health & Safety at Work Act/Enforcement

Public Health & Housing

- 4021 - Housing Renewals
- 4031 - Burial of the Dead
- 4033 - Other Public Health Services

Planning & Regulatory

Service	2017/18 Revised Budget £	2018/19 Budget £
Development Control		
Employees	623,156	784,213
Premises-Related Expenditure	21,470	22,069
Transport-Related Expenditure	18,835	25,348
Supplies & Services	105,490	125,780
Support Services	196,020	209,153
Total Expenditure	964,971	1,166,563
Income		
Other Grants, Reimbursements & Contributions	(18,150)	(12,550)
Customer and Client Receipts - Sales	(46,892)	(62,793)
Customer and Client Receipts - Fees & Charges	(720,000)	(913,750)
Financed from Reserves	(83,161)	0
Recharges	0	0
Total Income	(868,203)	(989,093)
Net Expenditure/(Income)	96,768	177,470

Cost Centre: 5000

Building Control		
Employees	205,577	214,415
Premises-Related Expenditure	10,300	10,300
Transport-Related Expenditure	22,620	22,620
Supplies & Services	6,860	6,892
Support Services	56,890	60,690
Total Expenditure	302,247	314,917
Income		
Other Grants, Reimbursements & Contributions	4,297	(25,750)
Customer and Client Receipts - Fees & Charges	(256,750)	(188,750)
Financed from Reserves	0	0
Recharges	0	0
Total Income	(252,453)	(214,500)
Net Expenditure/(Income)	49,794	100,417

Cost Centre: 5010

Planning & Regulatory Support		
Employees	317,868	323,373
Premises-Related Expenditure	12,030	12,695
Transport-Related Expenditure	653	1,148
Supplies & Services	970	970
Support Services	79,080	86,357
Total Expenditure	410,601	424,543
Income		
Recharges	0	0
Total Income	0	0
Net Expenditure/(Income)	410,601	424,543

Cost Centre: 5015

Planning & Regulatory

Service	2017/18 Revised Budget £	2018/19 Budget £
Land Charges		
Employees	36,090	47,505
Transport-Related Expenditure	90	90
Supplies & Services	4,940	5,088
Third Party Payments	30,000	29,000
Support Services	13,810	14,510
Total Expenditure	84,930	96,193
Income		
Other Grants, Reimbursements & Contributions	(18,400)	(15,300)
Customer and Client Receipts - Fees & Charges	(164,250)	(167,535)
Total Income	(182,650)	(182,835)
Net Expenditure/(Income)	(97,720)	(86,642)

Cost Centre: 1060

Prevention of Pollution		
Employees	41,847	35,918
Premises-Related Expenditure	12,630	13,162
Transport-Related Expenditure	1,577	1,314
Supplies & Services	8,090	6,310
Third Party Payments	9,500	7,500
Support Services	70,150	75,620
Total Expenditure	143,794	139,824
Income		
Customer and Client Receipts - Fees & Charges	(19,281)	(15,333)
Financed from Reserves	0	0
Recharges	0	0
Total Income	(19,281)	(15,333)
Net Expenditure/(Income)	124,513	124,491

Cost Centre: 3090

Environmental Management		
Employees	51,926	56,937
Premises-Related Expenditure	2,000	2,133
Transport-Related Expenditure	2,039	2,224
Supplies & Services	1,750	6,750
Support Services	1,410	1,610
Total Expenditure	59,125	69,654
Income		
Customer and Client Receipts - Sales	(93,451)	(119,000)
Financed from Reserves	0	0
Total Income	(93,451)	(119,000)
Net Expenditure/(Income)	(34,326)	(49,346)

Cost Centre: 3091

Planning & Regulatory

Service	2017/18 Revised Budget £	2018/19 Budget £
Drinking Water Quality		
Employees	40,601	39,256
Transport-Related Expenditure	1,194	1,288
Third Party Payments	4,050	4,050
Support Services	1,130	1,230
Total Expenditure	46,975	45,824
Income		
Customer and Client Receipts - Fees & Charges	(9,691)	(9,885)
Financed from Reserves	0	0
Total Income	(9,691)	(9,885)
Net Expenditure/(Income)	37,284	35,939

Cost Centre: 3092

Climate Change		
Employees	16,713	20,980
Premises-Related Expenditure	2,000	2,133
Transport-Related Expenditure	856	988
Supplies & Services	12,457	12,457
Support Services	730	730
Total Expenditure	32,756	37,288
Income		
Financed from Reserves	0	0
Total Income	0	0
Net Expenditure/(Income)	32,756	37,288

Cost Centre: 3093

Licensing		
Employees	115,672	112,165
Premises-Related Expenditure	9,350	9,885
Transport-Related Expenditure	700	4,678
Supplies & Services	38,294	39,262
Support Services	80,640	86,217
Total Expenditure	244,656	252,207
Income		
Other Grants, Reimbursements & Contributions	(500)	(500)
Customer and Client Receipts - Fees & Charges	(155,006)	(158,106)
Financed from Reserves	(15,000)	0
Recharges	0	0
Total Income	(170,506)	(158,606)
Net Expenditure/(Income)	74,150	93,601

Cost Centre: 3095

Planning & Regulatory

Service	2017/18 Revised Budget £	2018/19 Budget £
Hackney Carriage & Private Hire Licensing		
Transport-Related Expenditure	24,350	24,350
Supplies & Services	11,570	7,820
Support Services	3,020	3,020
Total Expenditure	38,940	35,190
Income		
Customer and Client Receipts - Fees & Charges	(100,286)	(102,292)
Total Income	(100,286)	(102,292)
Net Expenditure/(Income)	(61,346)	(67,102)

Cost Centre: 3096

Food Safety		
Employees	89,447	90,353
Premises-Related Expenditure	5,000	5,333
Transport-Related Expenditure	3,835	4,348
Supplies & Services	14,610	16,980
Support Services	3,210	3,210
Total Expenditure	116,102	120,224
Income		
Customer and Client Receipts - Fees & Charges	(20,000)	(20,400)
Financed from Reserves	(6,500)	0
Total Income	(26,500)	(20,400)
Net Expenditure/(Income)	89,602	99,824

Cost Centre: 3097

Health & Safety at Work Act/Enforcement		
Employees	88,854	84,671
Premises-Related Expenditure	5,000	5,333
Transport-Related Expenditure	3,840	4,348
Supplies & Services	720	0
Support Services	2,230	2,230
Total Expenditure	100,644	96,582
Income		
Financed from Reserves	(6,500)	0
Total Income	(6,500)	0
Net Expenditure/(Income)	94,144	96,582

Cost Centre: 3098

Home Energy Conservation		
Supplies & Services	4,850	3,000
Support Services	1,360	1,460
Total Expenditure	6,210	4,460
Income		
Total Income	0	0
Net Expenditure/(Income)	6,210	4,460

Cost Centre: 4020

Planning & Regulatory

Service	2017/18 Revised Budget £	2018/19 Budget £
Housing Renewals		
Employees	107,994	105,383
Premises-Related Expenditure	5,330	5,663
Transport-Related Expenditure	5,621	6,035
Supplies & Services	0	0
Third Party Payments	15,500	15,500
Support Services	1,630	1,630
Total Expenditure	136,075	134,211
Income		
Other Grants, Reimbursements & Contributions	(625)	(640)
Total Income	(625)	(640)
Net Expenditure/(Income)	135,450	133,571

Cost Centre: 4021

Burial of the Dead		
Employees	16,494	15,589
Premises-Related Expenditure	50	50
Transport-Related Expenditure	845	916
Support Services	1,720	1,820
Total Expenditure	19,109	18,375
Income		
Other Grants, Reimbursements & Contributions	(98)	(100)
Total Income	(98)	(100)
Net Expenditure/(Income)	19,011	18,275

Cost Centre: 4031

Other Public Health Services		
Employees	183,261	180,185
Premises-Related Expenditure	9,600	10,199
Transport-Related Expenditure	9,956	10,866
Supplies & Services	14,540	14,540
Third Party Payments	3,000	3,000
Support Services	3,730	3,830
Total Expenditure	224,087	222,620
Income		
Other Grants, Reimbursements & Contributions	(1,130)	(1,160)
Customer and Client Receipts - Sales	(357)	0
Customer and Client Receipts - Fees & Charges	(3,622)	(3,694)
Total Income	(5,109)	(4,854)
Net Expenditure/(Income)	218,978	217,766

Cost Centre: 4033

Total Planning & Regulatory	1,195,869	1,361,137
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Assistant Director of Resources & Performance

(S151 Officer)

Rachael Mann



Section Support Costs

- 1000 - Resources & Performance*
- 1001 - Internal Audit*
- 1002 - ICT*
- 1010 - Anglia Revenues Partnership*

Resources & Performance

- 1012 - Council Tax Administration
- 1013 - Business Rate Administration
- 4090 - Housing Benefits
- 1020 - Emergency Planning
- 1100 - Corporate Expenditure
- 1150 - Non-Distributed Costs
- 1151 - Non-Distributed Costs - Cost of Unused Assets
- 7000 - Interest Transactions
- 8000 - General Fund Adjustments

* These cost centres make up the Section Support Costs and are recharged out as Support Services

Resources & Performance

Service	2017/18 Revised Budget £	2018/19 Budget £
Section Support Costs (Resources & Performance, Internal Audit, ICT & ARP)		
Employees	2,507,670	2,836,038
Premises-Related Expenditure	74,606	78,569
Transport-Related Expenditure	24,113	26,251
Supplies & Services	512,093	696,801
Third Party Payments	236,817	51,043
Support Services	14,420	17,894
Depreciation & Impairment Losses	70,200	70,200
Total Expenditure	3,439,919	3,776,796
Income		
Other Grants, Reimbursements & Contributions	(309,092)	(2,050)
Customer and Client Receipts - Fees & Charges	0	(325,504)
Financed from Reserves	(16,755)	(250,275)
Recharges	(3,114,072)	(3,198,970)
Total Income	(3,439,919)	(3,776,799)
Net Expenditure/(Income)	0	0

Cost Centre: 1000, 1001, 1002, 1010

Council Tax Administration		
Supplies & Services	0	0
Support Services	632,005	634,379
Total Expenditure	632,005	634,379
Income		
Government Grants	(103,788)	(99,483)
Customer and Client Receipts - Fees & Charges	(136,600)	(139,332)
Total Income	(240,388)	(238,815)
Net Expenditure/(Income)	391,617	395,564

Cost Centre: 1012

Business Rate Administration		
Supplies & Services	0	0
Transfer Payments	0	0
Support Services	158,746	159,847
Total Expenditure	158,746	159,847
Income		
Government Grants	0	0
Other Grants, Reimbursements & Contributions	(160,000)	(160,000)
Customer and Client Receipts - Fees & Charges	(6,907)	(7,045)
Total Income	(166,907)	(167,045)
Net Expenditure/(Income)	(8,161)	(7,198)

Cost Centre: 1013

Resources & Performance

Service	2017/18 Revised Budget £	2018/19 Budget £
Housing Benefits		
Employees	0	0
Premises-Related Expenditure	5,000	5,333
Transport-Related Expenditure	0	0
Supplies & Services	295,494	223,343
Transfer Payments	28,460,931	22,550,280
Support Services	982,517	999,970
Total Expenditure	29,743,942	23,778,926
Income		
Government Grants	(28,541,412)	(22,509,927)
Other Grants, Reimbursements & Contributions	(483,000)	(488,000)
Financed from Reserves	(77,630)	(77,630)
Recharges	0	0
Total Income	(29,102,042)	(23,075,557)
Net Expenditure/(Income)	641,900	703,369

Cost Centre: 4090

Emergency Planning		
Premises-Related Expenditure	4,100	4,233
Supplies & Services	0	0
Third Party Payments	26,037	26,037
Support Services	4,530	4,830
Total Expenditure	34,667	35,100
Income		
Total Income	0	0
Net Expenditure/(Income)	34,667	35,100

Cost Centre: 1020

Resources & Performance

Service	2017/18 Revised Budget £	2018/19 Budget £
Corporate Expenditure		
Employees	719,865	833,398
Premises-Related Expenditure	14,268	14,927
Transport-Related Expenditure	27,350	33,494
Supplies & Services	234,970	337,203
Third Party Payments	2,000	2,000
Support Services	1,486,863	1,617,696
Total Expenditure	2,485,316	2,838,718
Income		
Other Grants, Reimbursements & Contributions	(11,650)	(15,450)
Customer and Client Receipts - Fees & Charges	(15,000)	(1,212,500)
Financed from Reserves	(121,633)	(151,163)
Recharges	(630,925)	(675,473)
Total Income	(779,208)	(2,054,586)
Net Expenditure/(Income)	1,706,108	784,137

Cost Centre: 1100

Non-Distributed Costs		
Employees	146,000	141,000
Supplies & Services	0	0
Support Services	0	0
Total Expenditure	146,000	141,000
Income		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Fees & Charges	(1,021)	(1,041)
Customer and Client Receipts - Rents	(3,000)	(3,000)
Total Income	(4,021)	(4,041)
Net Expenditure/(Income)	141,979	136,959

Cost Centre: 1150

Non-Distributed Costs - Cost of Unused Assets		
Premises-Related Expenditure	47,070	47,070
Supplies & Services	0	0
Support Services	0	0
Total Expenditure	47,070	47,070
Income		
Customer and Client Receipts - Rents	(4,000)	(4,000)
Financed from Reserves	0	0
Total Income	(4,000)	(4,000)
Net Expenditure/(Income)	43,070	43,070

Cost Centre: 1151

Resources & Performance

Service	2017/18 Revised Budget £	2018/19 Budget £
Interest Transactions		
Supplies & Services	445,464	1,395,464
Total Expenditure	445,464	1,395,464
Income		
Customer and Client Receipts - Fees & Charges	(387,500)	0
Customer and Client Receipts - Rents	(95,000)	0
Interest	(263,500)	(318,500)
Total Income	(746,000)	(318,500)
Net Expenditure/(Income)	(300,536)	1,076,964
Cost Centre: 7000		
General Fund Adjustments		
Annual Contribution to Vehicle Reserve	0	0
Contributions to Reserves	2,898,273	4,052,335
Reverse Depreciation from GF to CAA	(3,759,700)	(3,759,700)
Financed from Reserves	0	(700,004)
Net Expenditure/(Income)	(861,427)	(407,369)
Cost Centre: 8000		
Total Resources & Performance	1,789,217	2,760,596

St Edmundsbury Borough Council - 2018/19 Reserves

Reserve Details	2017/18 Opening Balance £	2017/18 Forecast Net Movement £	2018/19 Opening Balance £	2018/19 Contribution to Reserve £	2018/19 Contribution from Reserve £	2018/19 Transfers Between Reserves £	2018/19 Closing Balance £
Investing in our Growth Agenda Reserve	0	950,000	950,000	0	(262,484)	0	687,516
Capital Project Financing Reserve	0	81,500	81,500	0	0	0	81,500
BBR Pilot: Place-Based Reserve	0	0	0	1,705,000	0	0	1,705,000
Strategic Priorities & MTFS Reserve	4,202,219	(679,473)	3,522,746	1,316,449	(2,915,255)	0	1,923,940
Invest to Save Reserve	1,517,056	989,863	2,506,919	40,000	(124,345)	0	2,422,574
Risk/Recession Reserve	467,786	0	467,786	0	0	0	467,786
BRR Equalisation Reserve	626,056	1,355,863	1,981,919	1,074,886	(568,172)	0	2,488,633
Self Insured Fund	231,739	0	231,739	50,000	(50,000)	0	231,739
Computer & Telephone Equipment Reserve	369,752	(4,003)	365,749	105,500	(97,500)	0	373,749
Office Equipment Reserve	458,598	(41,646)	416,952	34,150	0	0	451,102
Section 106 - Public Service Village	64,901	0	64,901	14,348	0	0	79,249
HB Equalisation Reserve	1,417,156	(513,079)	904,077	202,643	(77,630)	0	1,029,090
Interest Equalisation Reserve	359,630	0	359,630	0	0	0	359,630
Professional Fees Reserve	170,372	38,150	208,522	65,000	(16,930)	0	256,592
ARP Reserve	428,164	0	428,164	0	(11,500)	0	416,664
Vehicle & Plant Renewal Fund	2,518,547	(761,445)	1,757,102	550,000	(1,240,500)	0	1,066,602
Waste Management Reserve	341,366	59,050	400,416	80,350	(93,450)	0	387,316
BR-Building Repairs Reserve - Leisure	454,798	(229,860)	224,938	309,000	(334,000)	0	199,938
BR-Building Repairs Reserve - Other	1,795,550	175,596	1,971,146	829,800	(1,113,950)	0	1,686,996
Industrial Units - Service Charges	30,803	0	30,803	0	0	0	30,803
BR-Leased Flats Management	33,957	0	33,957	0	0	0	33,957
Industrial Rent Reserve	865,000	(110,000)	755,000	0	(110,000)	0	645,000
Committed Maintenance Reserve	507,023	(95,200)	411,823	0	(92,700)	0	319,123
M-Gershorn Parkington Bequest	552,405	3,500	555,905	8,300	(4,800)	0	559,405
M-Others	65,279	(65,279)	0	0	0	0	0
Abbey Gardens Donation	38,766	0	38,766	0	0	0	38,766
Planning Reserve	108,631	60,000	168,631	90,000	(30,000)	0	228,631
Building Regulations Reserve	0	0	0	0	0	0	0
Local Land Charges Reserve	94,033	(94,033)	0	0	0	0	0
S106 Monitoring Officer Reserve	8,324	3,847	12,171	19,500	(19,500)	0	12,171
Economic Development Reserve (LABGI)	23,187	(5,000)	18,187	0	(5,000)	0	13,187
Homelessness Legislation Reserve	103,174	(28,182)	74,992	228,281	(272,646)	0	30,627
S106 Revenue Reserve	36,015	0	36,015	0	0	0	36,015
Election Reserve	91,366	56,618	147,984	30,000	(22,670)	0	155,314
St Edmundsbury Reserve Totals:	18,000,304	1,134,136	19,134,440	6,773,207	(7,477,032)	0	18,430,615

St Edmundsbury Borough Council - 2018/19 Reserves

The earmarked reserves as detailed have been set up for the following reasons:

Investing in our Growth Agenda Reserve	Monies set aside to fund Growth.
Capital Protect Financia Reserve	Monies set aside to fund future Capital Projects
BRR Pilot: Place Based Reserve	One off benefit from the Business Rate Retention pilot scheme in 2018/19 to be utilised on activities determined by West Suffolk and County leaders
Strategic Priorities & MTF5	Monies received in respect of the New Homes Bonus Grant which have been set aside to support the delivery of the Council's strategic priorities.
Invest to Save Reserve	Is money set aside for investment in new technologies and streamlined working practices to provide longer term efficiencies and savings.
Risk/Recession Reserve	Monies set aside to provide against possible future financial risks arising, for example shortfalls in income levels and interest rates, reductions in Government Grant funding.
BRR Equalisation Reserve	To neutralise the impact of any year on year fluctuations in growth or reduction of business rate income.
Self-Insured Fund	Is money set aside to provide funds to finance higher insurance excesses in the future in order to reduce annual premiums.
Computer & Telephone Equipment Reserve	Is money set aside to purchase computer equipment.
Office Equipment Reserve	Is money set aside to purchase significant replacement items of office equipment.
Section 106 - Public Service Village	Is to finance the Council's share of the expenditure relating to the planning conditions attached to West Suffolk House.
HB Equalisation Reserve	Is used to cover year-on-year adjustments made to the level of subsidy grant received from the Department for Works and Pensions.
Interest Equalisation Reserve	is to mitigate against possible adverse fluctuations in the interest rates received from the Council's investments
Professional Fees Reserve	To meet future professional fee obligations.
Vehicle & Plant Renewal Fund	Monies set aside for the purchase of replacement vehicles and plant.
Waste Management Reserve	Monies set aside for Waste Management of trade and domestic refuse collection.
Building Repairs Reserve - Leisure	Is money set aside for significant repairs and improvements to leisure buildings and investment properties, including energy conservation measures.
Building Repairs Reserve - Other	Is money set aside for significant repairs and improvements to public buildings and investment properties, including energy conservation measures.
Industrial Units Service Charges	Is for money set aside to meet lost service charges income
Industrial Rent Reserve	Is for money set aside to meet lost lease income
Commuted Maintenance Reserve	Is money set aside from developers' contributions to finance the maintenance of public open
Building Repairs Reserve - Leased Flats Management	Is money set aside for significant repairs and improvements to leased buildings and investment properties, including energy conservation measures.
Museum Reserves - Gershorn Parkington Request	Is money for the purchase of new exhibits, exhibition and display equipment and the conservation of existing collections.
Abbeey Gardens Donation	Is money for the improvement of the Abbey Gardens
Planning Reserve	Is money set aside to finance planning related initiatives.
Local Land Charges Reserve	Monies set aside in respect of the land charges service
S106 Monitoring Officer Reserve	Monies set aside in order to fund the post of Monitoring Officer in the Planning Dept.
Economic Development Reserve (LABGI)	Grant funding received from in respect of the "Local Authority Business Growth Incentive"
Homelessness Legislation Reserve	Monies set aside in order to fund future Homelessness legislation requirements
S106 revenue reserve	Monies received in respect of S106 agreements held for future revenue spend
Election Reserve	Is money set aside to finance the cost of local elections.

Project Description	Project Sponsor	2017-18 Forecast	2018-19 Budget	2019-20 Budget	2020-21 Budget	2021-22 Budget	Total Budget (4 Years)	5 Year Programme Financing					Total	
								Capital Receipts	Capital Budget (see Note)	Revenue Reserves	Grants from other bodies	S106		
Resource & Performance														
Invest to Save Projects	R Mann	118,328	0	0	0	0	118,328	0	0	118,328	0	0	0	118,328
Leisure Capital Investment Fund	J Korwin	55,620	1,470,364	0	0	0	1,525,984	0	0	1,525,984	0	0	0	1,525,984
Human Resources, Legal & Democratic														
Health & Safety Management System	K Points	26,000	0	0	0	0	26,000	0	0	26,000	0	0	0	26,000
Families & Communities														
CRM Project	D Howes	0	64,558	0	0	0	64,558	64,558	0	0	0	0	0	64,558
Rural Initiatives Grant Scheme	D Howes	67,500	0	0	0	0	67,500	67,500	0	0	0	0	0	67,500
Planning & Regulatory														
Private Sector Disabled Facilities Grants	S Phelan	375,000	375,000	375,000	375,000	375,000	1,875,000	0	0	1,875,000	0	0	0	1,875,000
Private Sector Renewal Grants	S Phelan	77,966	300,000	300,000	300,000	300,000	1,277,966	1,277,966	0	0	0	0	0	1,277,966
Empty Homes Grants to Private Owners	S Phelan	0	71,000	0	0	0	71,000	71,000	0	0	0	0	0	71,000
West Stow biomass boiler	P Guilde	120,000	0	0	0	0	120,000	0	0	120,000	0	0	0	120,000
Community Energy Plan	P Guilde	331,486	787,365	0	0	0	1,118,851	0	0	1,118,851	0	0	0	1,118,851
Operations														
Major Planned Building Works	M Walsh	71,844	0	0	0	0	71,844	71,844	0	0	0	0	0	71,844
Bury St Edmunds, Parkway Multi-Storey Car Park structural works	M Walsh	190,900	0	0	0	0	190,900	190,900	0	0	0	0	0	190,900
Haverhill House Renovations	M Walsh	79,000	0	0	0	0	79,000	0	0	79,000	0	0	0	79,000
Street Lighting Renewals	M Walsh	677,709	0	0	0	0	677,709	677,709	0	0	0	0	0	677,709
South Parade, Bury St Edmunds - Access Improvements	M Walsh	23,362	0	0	0	0	23,362	23,362	0	0	0	0	0	23,362
West Suffolk Operational Hub	M Walsh	3,000,000	8,800,000	1,958,000	0	0	13,758,000	6,250,000	7,508,000	0	0	0	0	13,758,000
Vehicle & Plant Purchases	M Walsh	1,361,445	1,240,500	633,000	1,262,000	283,000	4,779,945	0	0	4,779,945	0	0	0	4,779,945
Waste & Street Scene Back Office System	M Walsh	75,020	0	0	0	0	75,020	0	0	75,020	0	0	0	75,020
Leisure Asset Management Scheme	M Walsh	80,077	334,000	334,000	334,000	334,000	1,416,077	0	0	1,416,077	0	0	0	1,416,077
Community Sports Facility - Moreton Hall	J Korwin	1,552,500	0	0	0	0	1,552,500	1,006,550	0	545,950	0	0	0	1,552,500
Community Sports Facilities	J Korwin	150,000	0	0	0	0	150,000	150,000	0	0	0	0	0	150,000
Lark Valley Path	D Parker	27,000	0	0	0	0	27,000	0	0	27,000	0	0	0	27,000
Bury Leisure Centre - All Weather Pitch	M Walsh	150,000	0	0	0	0	150,000	0	0	150,000	0	0	0	150,000
East Town Park - Reconfiguration of Kiosk and Path access improvements East of River Lark and Altham Gardens	D Parker	4,397	0	0	0	0	4,397	0	0	4,397	0	0	0	4,397
Parish Council S106 Grants	M Walsh	29,607	0	0	0	0	29,607	0	0	29,607	0	0	0	29,607
West Stow Education Shelter	D Parker	78,386	0	0	0	0	78,386	0	0	78,386	0	0	0	78,386
Drinkstone Aestal	D Parker	43,520	0	0	0	0	43,520	0	0	43,520	0	0	0	43,520
Howe Road Play Area	D Parker	27,500	0	0	0	0	27,500	0	0	27,500	0	0	0	27,500
Seyvern Road Play Park	D Parker	60,000	0	0	0	0	60,000	0	0	60,000	0	0	0	60,000
Oakes Road Play Park	D Parker	60,000	0	0	0	0	60,000	0	0	60,000	0	0	0	60,000
Bedell Close Play Area	D Parker	30,000	0	0	0	0	30,000	0	0	30,000	0	0	0	30,000
Heidhaw Road Outdoor Gym	D Parker	29,793	0	0	0	0	29,793	0	0	29,793	0	0	0	29,793
Abbey Gardens Replacement Retail Facility	D Parker	70,000	0	0	0	0	70,000	0	0	70,000	0	0	0	70,000
Hardwick Heath Access Gate Renewal	D Parker	15,000	0	0	0	0	15,000	0	0	15,000	0	0	0	15,000
Growth														
High Street Haverhill Improvements	J Baird	0	693,000	0	0	0	693,000	0	0	693,000	0	0	0	693,000
Suffolk Business Park Investment	J Baird	3,000,000	0	0	0	0	3,000,000	500,000	0	2,500,000	0	0	0	3,000,000
Loan Facility - Suffolk Business Park	J Baird	1,000,000	3,000,000	(4,000,000)	0	0	0	0	0	0	0	0	0	0
Gypsy and traveller site	S Phelan	0	587,000	0	0	0	587,000	0	0	587,000	0	0	0	587,000

St Edmundsbury 2018/19 Capital Programme

Attachment D - Appendix 2

Project Description	Project Sponsor	2017-18 Forecast	2018-19 Budget	2019-20 Budget	2020-21 Budget	2021-22 Budget	Total Budget (over 5 years)	5 Year Programme Financing					Total
								Capital Receipts	Capital Borrowing (see Note)	Revenue Reserves	Grants from other bodies	SI06	
Private Housing Company	J Baird	36,230	1,695,750	1,245,000	0	0	2,975,000	2,975,000	0	0	0	0	2,975,000
17-18 Cornhill	J Baird	1,680,000	0	0	0	0	1,680,000	1,680,000	0	0	0	0	1,680,000
Commercial Asset Portfolio	R Mann	4,350,000	0	0	0	0	4,350,000	0	4,350,000	0	0	0	4,350,000
Investing in our Growth Agenda	R Mann / J Baird	0	20,000,000	0	0	0	20,000,000	0	20,000,000	0	0	0	20,000,000
Pending Items													
New Bury Multi-Storey Car Park	M Walsh	0	0	0	0	0	0	0	0	0	0	0	0
Single Council		0	250,000	0	0	0	250,000	250,000	0	0	0	0	250,000
		33,646,310	40,019,437	845,000	2,271,000	1,292,000	69,259,747	15,256,389	31,856,000	9,798,209	6,228,763	76,366	63,259,747

SEBC MEDIUM TERM FINANCIAL STRATEGY

Description	Item	2016/17 Actual £'000	2017/18 Forecast Position £'000	2018/19 Total Budget £'000	2019/20 Projected Budget £'000	2020/21 Projected Budget £'000	2021/22 Projected Budget £'000
Net Service Expenditure before Interest	1	13,149	13,413	12,152	10,263	9,409	10,508
Forecast Underspend	2		0				
Interest received on investment of cash balances	3	(456)	(253)	(308)	(274)	(269)	(268)
External Interest Paid	4	0	170	541	781	884	884
Minimum Revenue Provision	5	0	249	798	1,092	1,186	1,186
Net Expenditure after Interest and Capital	6	12,693	13,579	13,183	11,862	11,210	12,310
Remaining Budget Gap *	7	0	0	0	0	0	(962)
Transfer to/(from) General Fund Balance	8	(224)	0	0	0	0	0
Budget Requirement (excluding Parishes)	9	12,469	13,579	13,183	11,862	11,210	11,348
Collection Fund Deficit/(Surplus) - Council Tax	10	(187)	(239)	(11)	0	0	0
Collection Fund Deficit/(Surplus) - Business Rates	11	331	(755)	564	0	0	0
Revenue Support Grant	12	(1,141)	(521)	0	0	0	0
Business Rates Retention - Baseline funding	13	(2,306)	(2,353)	(2,689)	(2,477)	(2,221)	(2,266)
Business Rates Retention - Local Share of Growth/S31 Grants	14	(295)	(797)	(820)	(731)	(657)	(670)
Business Rates Retention - Share of Suffolk Pooling	15	(270)	(346)	(357)	(368)	(330)	(337)
Business Rates Retention - Renewable Energy	16	(262)	(239)	(246)	(254)	(259)	(264)
Business Rates Retention - Pilot Benefit	17	0	0	(1,705)	0	0	0
Efficiency Support for Services in Sparse Areas	18	(150)	(121)	0	(121)	0	0
Transition Grant	19	(46)	(50)	0	0	0	0
New Homes Bonus Grant	20	(1,759)	(1,553)	(1,272)	(1,197)	(962)	(962)
Amount to be charged to Council Taxpayers	21	6,384	6,605	6,647	6,714	6,781	6,849
Council Tax Base	22	35,737	36,257	36,491	36,856	37,224	37,597
Council Tax at Band D (£ p)	23	£178.65	£182.16	£182.16	£182.16	£182.16	£182.16
Budgeted Increase Year on Year (%)	24	1.85%	1.96%	0.00%	0.00%	0.00%	0.00%
Budgeted Increase Year on Year (£ p)	25	£0.00	£3.51	£0.00	£0.00	£0.00	£0.00
Total Council Tax Generated Excluding Parishes	26	6,384	6,605	6,647	6,714	6,781	6,849

* A further review of the budget assumptions included in 2021/22 will take place during 2018/19 when more information will be available, for example the rolling pipeline of sites and potential returns from Barley Homes.

General Fund

Balance as at 1 April	27	3,260	3,036	3,036	3,036	3,036	3,036
Transfer to / (from) Reserve	28	(224)	0	0	0	0	0
Closing Balance as at 31 March	29	3,036	3,036	3,036	3,036	3,036	3,036
Net Expenditure for General Fund purposes	30	12,693	13,579	13,183	11,862	11,210	12,310
General Fund balance as % of Net Expenditure	31	23.92%	22.36%	23.03%	25.59%	27.08%	24.66%

Earmarked Reserves

Balance as at 1 April	32	15,430	18,000	19,134	18,430	18,412	17,747
Contributions to / (from) Reserves	33	2,570	1,134	(704)	(18)	(665)	299
Closing Balance as at 31 March	34	18,000	19,134	18,430	18,412	17,747	18,046

Capital Receipts

Balance as at 1 April	35	15,113	14,509	7,868	2,396	1,353	4,528
Movement in the year	36	(604)	(6,641)	(5,472)	(1,043)	3,175	200
Closing Balance as at 31 March	37	14,509	7,868	2,396	1,353	4,528	4,728

Subjective Analysis as per the CIPFA Service Reporting Code of Practice (SeRCOP) recommended guidance to local authorities

Employees

This group includes the costs of employee expenses, both direct and indirect, to the authority

What it includes

Salaries, Employer's NI Contribution and Pension Cost.
Agency Staff
Recruitment Advertising and Interview Costs
Training

Premises-Related Expenditure

This group includes expenses directly related to the running of premises and land.

What it includes

Repairs, alterations and maintenance of buildings
Energy costs, Water services, Rents and Rates
Fixtures and fittings
Apportionment of expenses of operational buildings
Cleaning and domestic supplies
Grounds maintenance costs
Premises insurance
Contributions to premises-related provisions

Transport-Related Expenditure

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances.

What it includes

Repairs and maintenance, running costs in respect of vehicles.
Recharges for vehicles hired from a central pool.
Contract hire and operating leases
Staff travelling expenses and Car allowances.
Transport insurance
Contributions to vehicles and transport-related provisions

Supplies and Services

This group includes all direct supplies and service expenses to the authority

What it includes

Equipment, furniture and materials
Catering
Clothes, uniform and laundry
Printing, stationery and general office expenses
Professional fees
Postage, telephones and computer costs.
Members' allowances
Subsistence and conference expenses.
Grants and subscriptions
Contributions to provisions
Miscellaneous expenses

Third Party Payments

A third party payment is a payment to an external provider or an internal service delivery unit defined as a trading operation which is operating independently.

What it includes

Other local authorities
Health authorities
Government departments
Voluntary associations
Private contractors
Other agencies
Transport operators in respect of concessionary fares.

Subjective Analysis as per the CIPFA Service Reporting Code of Practice (SeRCOP) recommended guidance to local authorities

Transfer Payments

This includes the cost of payments to individuals for which no goods or services are received in return by the local authority

What it includes

Housing benefits - Rent allowances and Rent rebates

Support Services

Charges for services that support the provision of services to the public

Function

Human Resources and Organisational Development

Policy, Communications and Customers

Legal Services

Resources, Performance, Audit, ICT and Procurement

Property Services and Estate Management

Depreciation and Impairment Losses

This provides the subjective analysis of the impact of capital items in the service revenue accounts of the authority

What it includes

Depreciation

Revaluation losses

Loss on impairment of assets

Amortisation of intangible fixed assets

Income

This group includes all income received by the service from external users or by way of charges or recharges to internal users

What it includes

Government grants

Other grants reimbursements and contributions

Sales of products or materials, data technology or surplus products.

Fees and charges for services, use of facilities, admissions and lettings.

Rents, tithes, way leaves and other land and property-based charges of a non-casual user.

Interest

Recharges

Leadership Team

Chief Executive of Forest Heath District Council & St Edmundsbury Borough Council
Ian Gallin



Director
Jill Korwin



Director
Alex Wilson



Assistant Director - Families & Communities
Davina Howes




Assistant Director - Growth
Julie Baird




Assistant Director - HR, Legal & Democratic Services
Jennifer Eyes

Assistant Director - Operations
Mark Walsh



Assistant Director - Planning & Regulatory
David Collinson



Assistant Director - Resources & Performance (S151 Officer)
Rachael Mann

